

JHSF

NEGÓCIOS ÚNICOS PARA CLIENTES ESPECIAIS



DIVULGAÇÃO DE RESULTADOS
3T24

Destaques operacionais e financeiros 3T24

RENDIA RECORRENTE

Resultado Bruto Consolidado
R\$ 126,9 mm
+20%

Ebitda Ajustado Consolidado
R\$ 115,9 mm
+19%

Shoppings
Vendas
+25%

Hospitalidade e Gastronomia
Revpar Couvert Médio
+22% **+11%**

Aeroporto
Movimentos
+31%
Litros Abastecidos
+27%

Locação Residencial (*JHSF Residences*) e Clubes
Ebitda Ajustado
+44%

JHSF Capital
AUM
R\$ 2,3 bilhões

CONSOLIDADO

Receita Bruta Consolidada
R\$ 408,1 mm

Resultado Bruto Consolidado
R\$ 187,9 mm

Ebitda Consolidado
R\$ 308,5 mm

Ebitda Ajustado Consolidado
R\$ 148,8 mm

Lucro Líquido Consolidado
R\$ 140,0 mm

Dividendos Pagos até nov/24
R\$ 229,1 mm

Reciclagem bem sucedida de capital até nov/24
R\$ 651,3 mm

A G E N D A

W E B C A S T
D E R E S U L T A D O S
3 T 2 4

JHSF

1 Renda Recorrente: novos projetos e investimentos

2 Desempenho operacional e financeiro dos negócios

3 Estrutura de Capital

4 Q&A

Investimentos robustos em novos projetos de **Renda Recorrente**, reforçando a estratégia de previsibilidade de resultados e projetando maior representatividade de geração de caixa



SHOPPINGS

Casa Fasano - Usina SP
(inaugurada 3T24)

Boa Vista Village Town Center
(abertura 1T25)

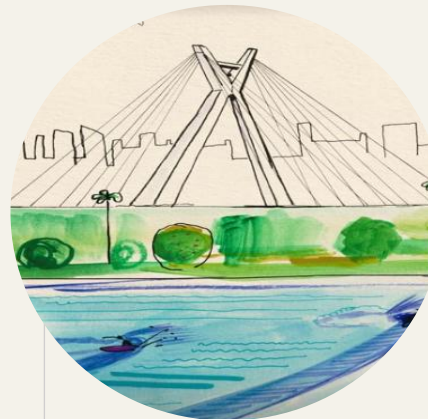
Shops Faria Lima
(abertura 1T27)

HOSPITALIDADE & GASTRONOMIA

Boa Vista Surf Lodge Hotel
(abertura 4T24)

Fasano Sardenha – *asset light*

Fasano Cascais – *asset light*
(abertura 2028)



LOCAÇÃO RESIDENCIAL E CLUBES

Fasano Club
(abertura 4T24)

SPSC
(abertura 1S25)

Novas unidades de locação

AEROPORTO EXECUTIVO

Novos terminais
doméstico e internacional

**Nova expansão de capacidade
+4 hangares**
(previsão 2025)



R\$ 176 mm investidos no 3T24 **em projetos com retornos atrativos**

AGENDA

WEBCAST
DE RESULTADOS
3T24

JHSF

1

Renda Recorrente: novos projetos e investimentos

2

Desempenho operacional e financeiro dos negócios

3

Estrutura de Capital

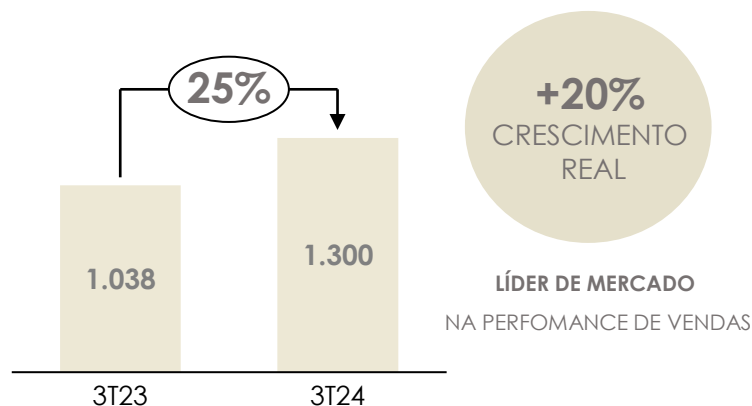
4

Q&A

Shoppings: líder de mercado na performance de vendas com expressivo desempenho, fortalecendo a posição no setor de alta renda

VENDAS LOJISTAS

R\$ mm



Vendas ativos de alta renda:

CFO **+38%**, SJA **+34%** e SCJ **+23%**

ABERTURAS

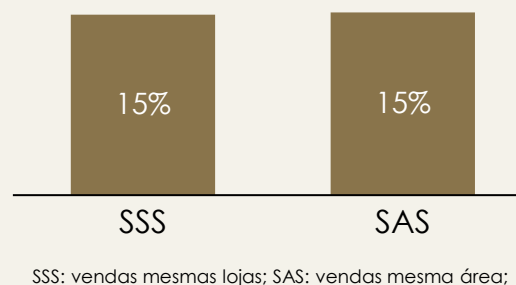
VAN CLEEF & ARPELS (SCJ)

CREED (SJA)

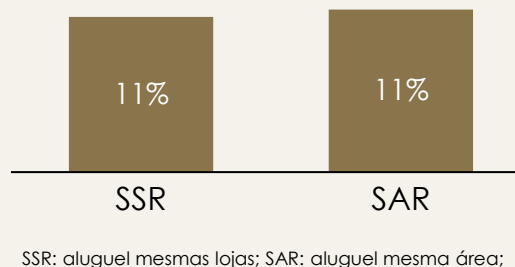
PRÓXIMA ABERTURA

NOVA LOJA DIOR (SCJ)

INDICADORES DE VENDA



INDICADORES DE ALUGUEL

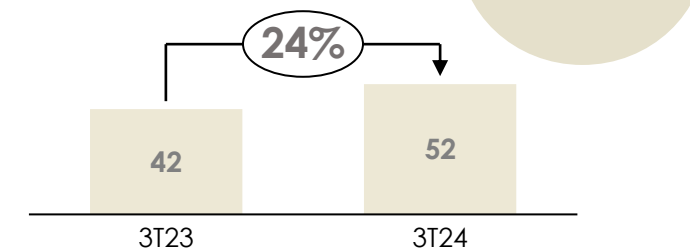


LÍDER DE MERCADO NA PERFORMANCE

RESULTADO

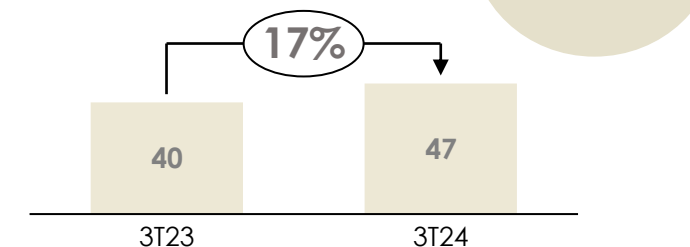
RESULTADO BRUTO

R\$ mm



EBITDA AJUSTADO

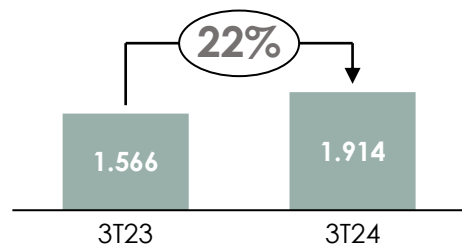
R\$ mm



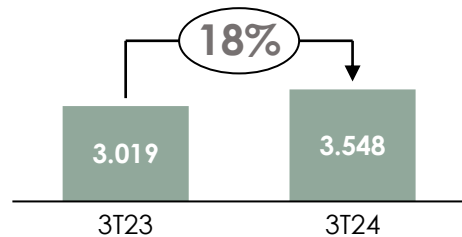
Evolução do Revpar e Couvert Médio em **Hospitalidade & Gastronomia**

HOSPITALIDADE

REVPAR (R\$)



DIÁRIA MÉDIA (R\$)



TX DE OCC

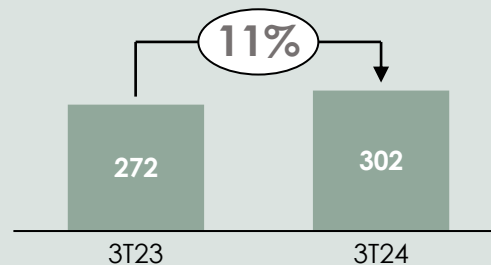
53,9%

+2,0 p.p vs 3T23

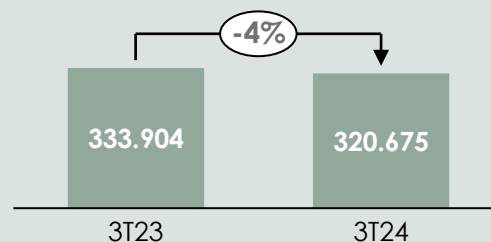
5 HOTÉIS PREMIADOS PELA *READERS' CHOICE AWARDS*

GASTRONOMIA

COUVERT MÉDIO (R\$)



NÚMERO DE COUVERTS
VENDIDOS



NOVOS DESTINOS INTERNACIONAIS:

FASANO SARDENHA

FASANO CASCAIS

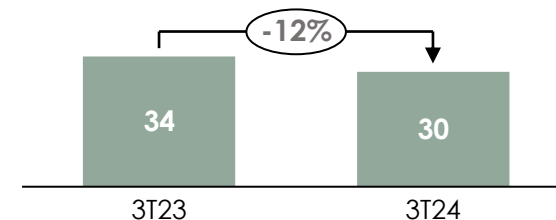
ABERTURA AINDA EM 2024:

BOA VISTA SURF LODGE HOTEL

RESULTADO

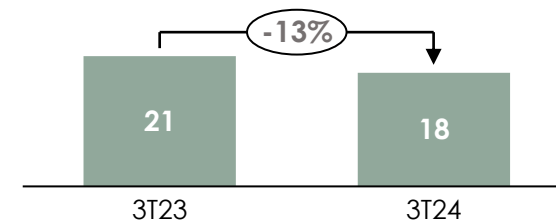
RESULTADO BRUTO

R\$ mm



EBITDA AJUSTADO

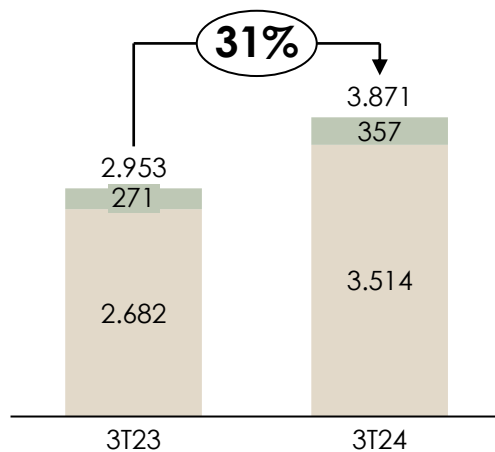
R\$ mm



Contínua evolução do **Aeroporto**, com demanda superior a capacidade atual, impulsionando uma nova expansão de hangares

MOVIMENTOS

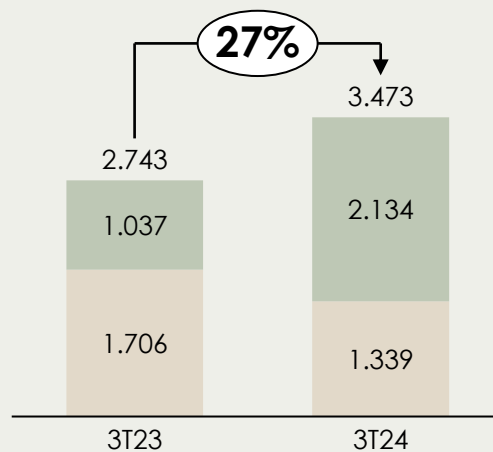
(QTD)



■ Internacional ■ Doméstico

LITROS ABASTECIDOS

(mil/litro)

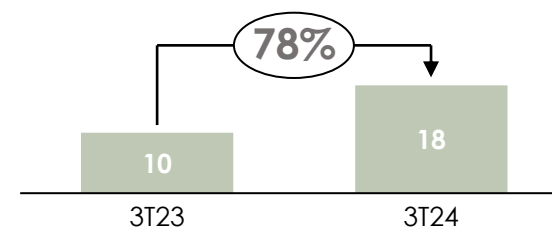


■ Internacional ■ Doméstico

RESULTADO

RESULTADO BRUTO

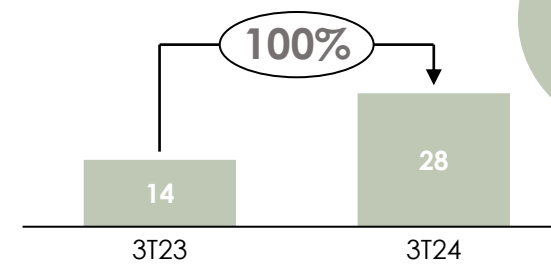
R\$ mm



+89%
Vs 9M23

EBITDA AJUSTADO

R\$ mm



+83%
Vs 9M23

ATINGIU **DEMANDA MUITO SUPERIOR À CAPACIDADE ATUAL**, CRIANDO A NECESSIDADE DA **CONSTRUÇÃO DE 4 NOVOS HANGARES**

COM ROIC EXPONENCIAL E RÁPIDO PAYBACK

DOBRO DO EBITDA DO 3T23!

JHSF Residences: novas unidades de locação entregues e comercializadas com qualidade e serviços únicos. **Clubes:** evento no Boa Vista Village Surf Club



PORTFÓLIO JÁ ATINGINDO **64**
UNIDADES
NOI ESTABILIZADO ANUAL
R\$ 50 MM

3T24 COM MAIS QUE O DOBRO DE
UNIDADES LOCADAS VS 3T23

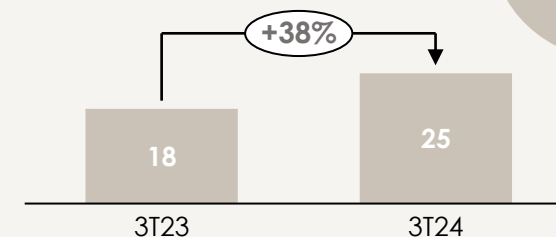
1ª EDIÇÃO DO BOA VISTA VILLAGE
SURF INVITATIONAL

PRÓXIMAS ABERTURAS:
FASANO CLUB
SPSC

RESULTADO

RESULTADO BRUTO

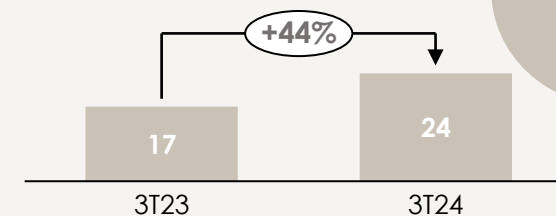
R\$ mm



+98%
Vs 9M23

EBITDA AJUSTADO

R\$ mm



+103%
Vs 9M23

R\$ 2,3 bilhões em AuM
em apenas 2 anos de operação

7 Fundos estruturados

2 M&A advisory

Robusto pipeline:

Captações Brasil e no exterior

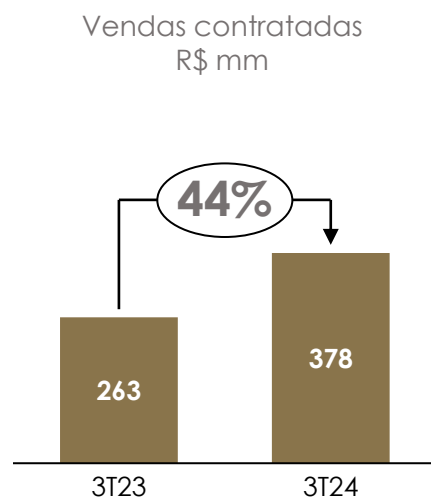
Estruturação e captação
Fundo Londres (£ 66 mm)

Assertividade na estratégia de captações,
atuando como **parceira no processo de expansão dos**
negócios da JHSF

JHSF
CAPITAL

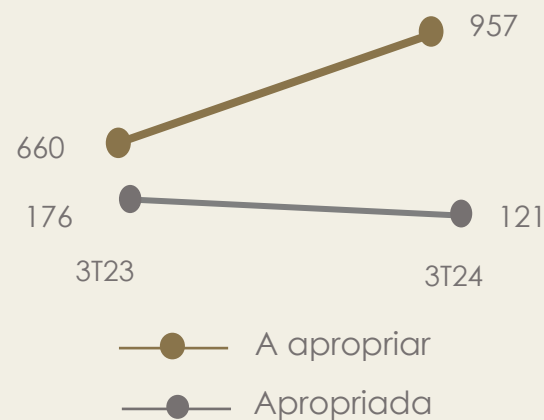
Vendas contratadas acima do 3T23 na **Incorporação**, com destaque para o Reserva CJ

MIX DE PRODUTOS VENDIDOS

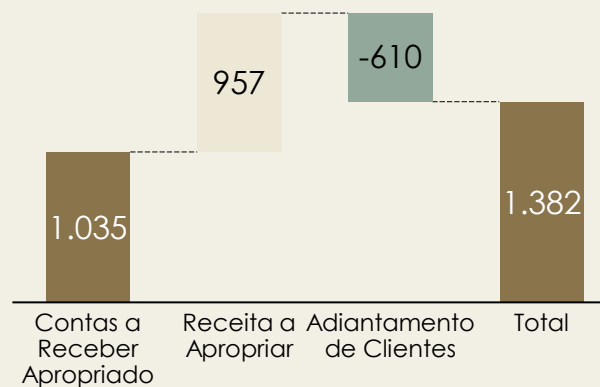


INAUGURAÇÃO NOVO TRECHO MARGINAL
PINHEIROS E INÍCIO DAS OBRAS DO RESERVA
CIDADE JARDIM

RECEITA BRUTA E A APROPRIAR R\$ mm

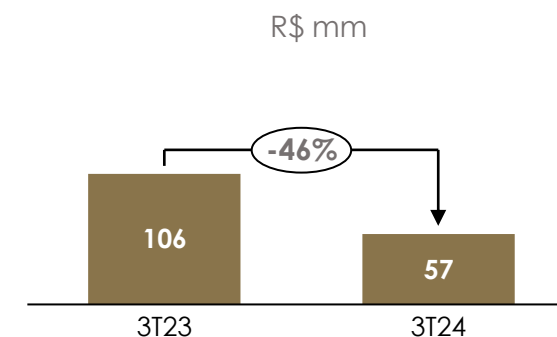


CONTAS A RECEBER TOTAL R\$ mm

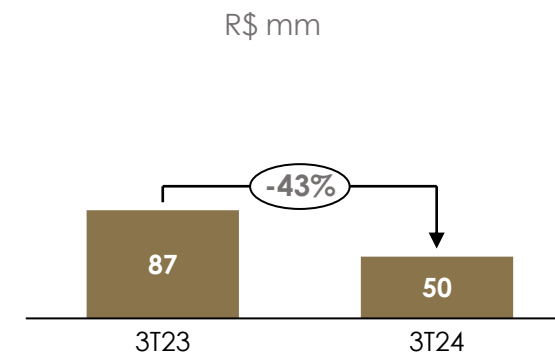


RESULTADO

RESULTADO BRUTO



EBITDA AJUSTADO



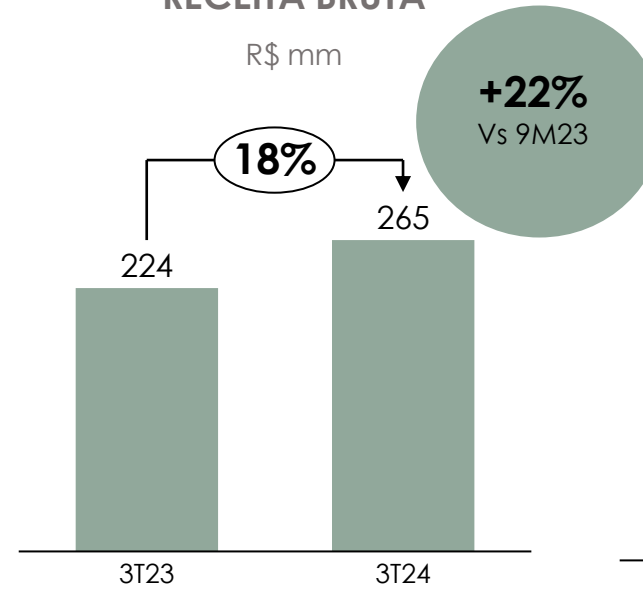
NEGÓCIOS DE RENDA RECORRENTE CONSOLIDADO¹ (R\$ mm)

Negócios de Renda representaram 75% do Ebitda Consolidado no 3T24, suavizando o impacto da volatilidade dos ciclos econômicos

JHSF

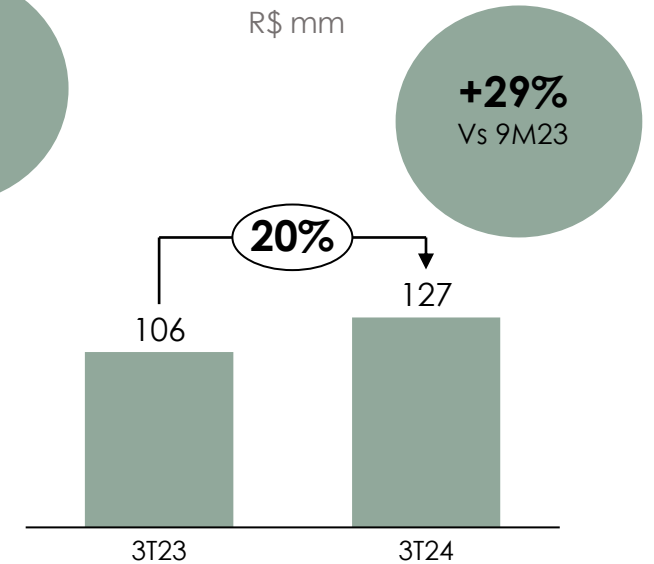
RECEITA BRUTA

R\$ mm



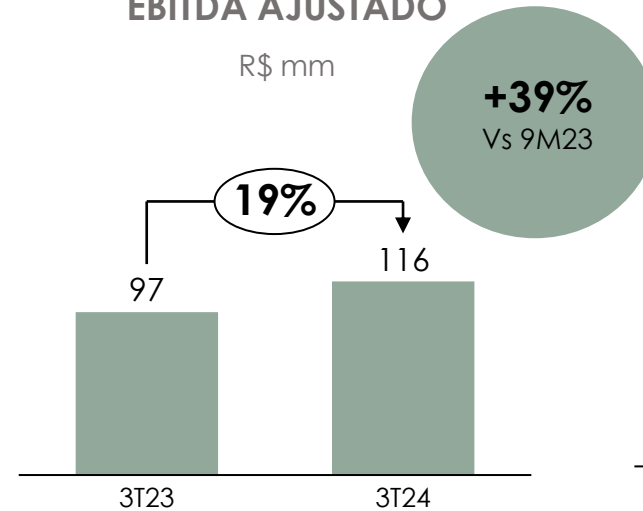
RESULTADO BRUTO

R\$ mm



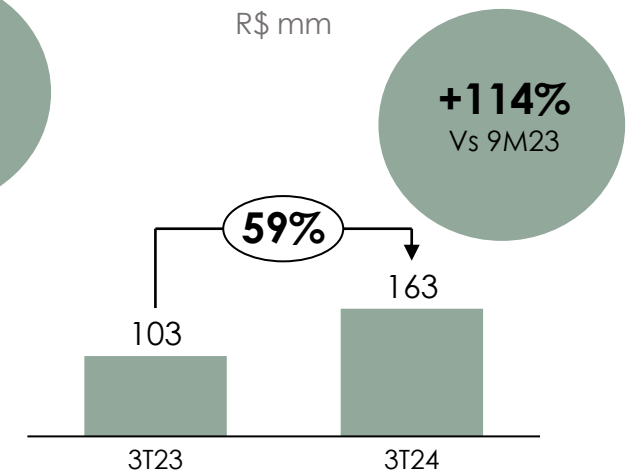
EBITDA AJUSTADO

R\$ mm



RESULTADO LÍQUIDO

R\$ mm



¹Considera todos os negócios com exceção do Varejo, Incorporação e a Holding.

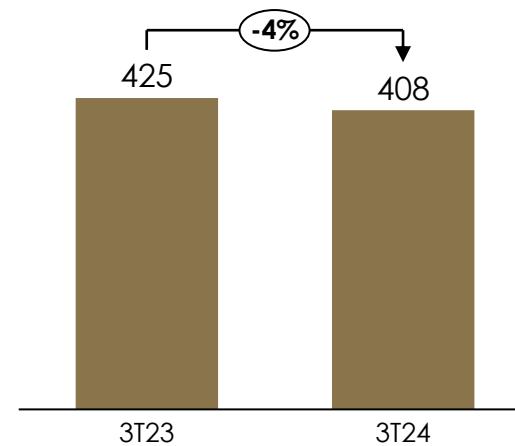
RESULTADO CONSOLIDADO (R\$ mm)



JHSF

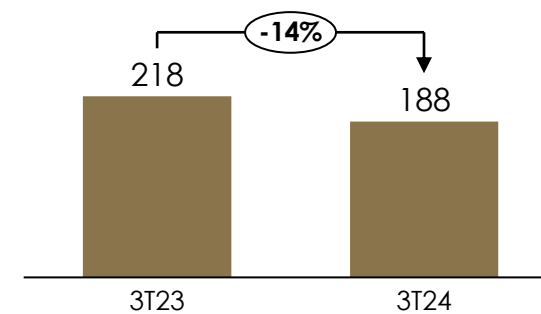
RECEITA BRUTA

R\$ mm



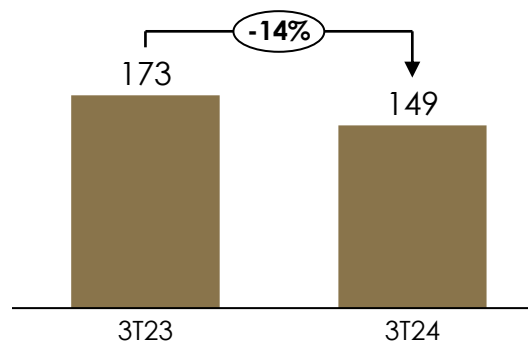
RESULTADO BRUTO

R\$ mm



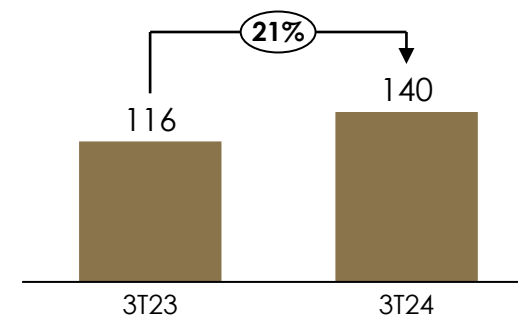
EBITDA AJUSTADO

R\$ mm



RESULTADO LÍQUIDO

R\$ mm



AGENDA

WEBCAST
DE RESULTADOS
3T24

JHSF

1

Renda Recorrente: novos projetos e investimentos

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Desempenho operacional e financeiro dos negócios

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Estrutura de Capital

4

Q&A

Estrutura de Capital: vendas de participações minoritárias em ativos em condições altamente favoráveis e emissões bem sucedidas no mercado de capitais com custos e prazos inéditos

VENDAS PARTICIPAÇÕES MINORITÁRIAS SHOPPINGS

Eficiente **reciclagem de capital** com vendas de participações minoritárias, **intensificando o foco nos ativos de alta renda**

VENDA TOTAL DE R\$ 651 mm

(Considera R\$120mm de dívida conversível em %)

R\$ 1,3 BILHÃO EM CAPTAÇÕES NO MERCADO DE CAPITAIS

Captações **bem sucedidas no mercado de capitais**, em condições inéditas para a Companhia

CRI R\$ 700 mm

taxa média ponderada
CDI + 0,59% a.a
Série mais longa
(10 anos)

CRI R\$ 600 mm

taxa média ponderada
CDI + 0,60% a.a
Série mais longa
(15 anos)

Aumento do **prazo médio do LM:**
5,4 anos para **6,2 anos**

Endividamento e cronograma de amortização **com melhora expressiva na *duration***

DEMONSTRAÇÃO DÍVIDA LÍQUIDA E ALAVANCAGEM

Data base: 30/09/2024

R\$ mm

Dívida Líquida/Ebitda Ajustado LTM: **1,73x (set/24)**



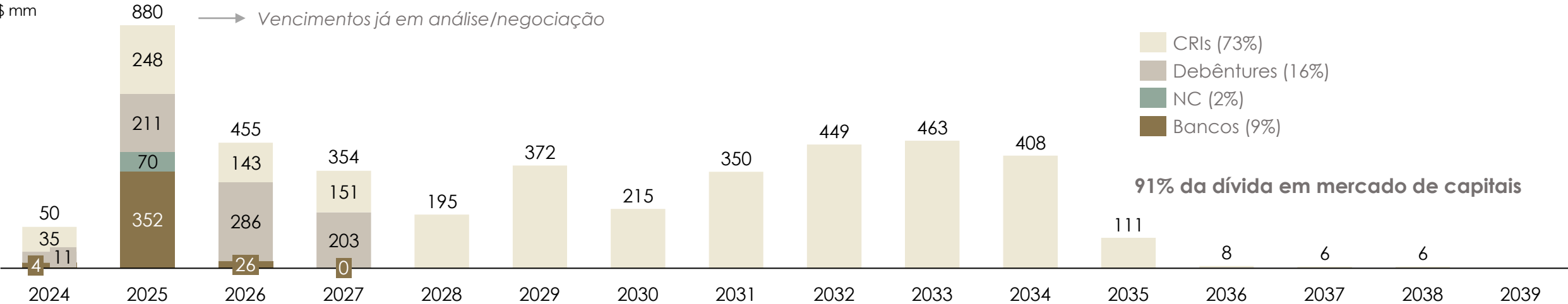
¹Inclui contas a receber apropriado e de futuro fundo em desenvolvimento. Não inclui contas a receber a apropriar de R\$ 347,3 milhões (líquido de adiantamento de clientes).

CRONOGRAMA GERENCIAL DE AMORTIZAÇÃO DÍVIDA BRUTA

APÓS CAPTAÇÃO CRIs R\$ 700MM, R\$ 600 MM E QUITAÇÕES PREVISTAS EM 2024

R\$ mm

→ Vencimentos já em análise/negociação



Duration: 6,2 anos

- CRIs (73%)
- Debêntures (16%)
- NC (2%)
- Bancos (9%)

91% da dívida em mercado de capitais

AGENDA

WEBCAST
DE RESULTADOS
3T24

JHSF

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3 Estrutura de Capital

4 Q&A

JHSF

AUGUSTO MARTINS
CEO

BRENO PEREZ VICENTE
CFO

MARA BOAVENTURA DIAS
DRI

RELAÇÃO COM INVESTIDORES

+55 11 3702-5473

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JHSF

UNIQUE BUSINESS FOR SPECIAL CLIENTS



EARNINGS RELEASE
3Q24

Operational and Financial Highlights 3Q24

RECURRING INCOME

Gross Profit Consolidated R\$ 126.9 mm +20%	Adjusted Ebitda Consolidated R\$ 115.9 mm +19%
Malls Tenant Sales +25%	Hospitality and Gastronomy <i>Revpar</i> <i>Average Couvert</i> +22% +11%
Airport <i>Movements</i> <i>Liters Filled</i> +31% +27%	Residential Rental (JHSF Residences) and Clubs Adjusted Ebitda +44%

JHSF Capital AUM R\$ 2.3 billion
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CONSOLIDATED

Gross Revenue Consolidated R\$ 408.1 mm	Gross Profit Consolidated R\$ 187.9 mm
Ebitda Consolidated R\$ 308.5 mm	Adjusted Ebitda Consolidated R\$ 148.8 mm
Net Profit Consolidated R\$ 140.0 mm	Dividends Paid as of Nov/24 R\$ 229.1 mm

Successful Recycling of capital as of Nov/24 R\$ 651.3 mm



AGENDA

RESULTS WEBCAST 3 Q 2 4

JHSF

1

Recurring Income: new projects and investments

2

Segments operational and financial performance

3

Capital Structure

4

Q&A

Robust investments in new **Recurring Income** projects, reinforcing the strategy of results predictability and projecting higher representativeness in cash generation



MALLS

Casa Fasano - Usina SP
(inaugurated in 3Q24)

Boa Vista Town Center
(opening in 1Q25)

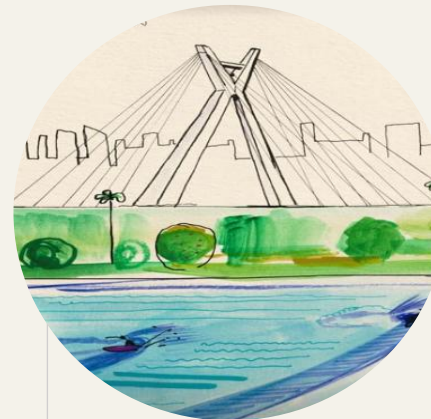
Shops Faria Lima
(opening in 1Q27)

HOSPITALITY & GASTRONOMY

Boa Vista Surf Hotel
(opening 4Q24)

Fasano Sardinia – asset light

Fasano Cascais – asset light
(opening in 2028)



RESIDENTIAL RENTAL AND CLUBS

Fasano Club
(opening in 4Q24)

SPSC
(opening in 1H25)

New rental units

EXECUTIVE AIRPORT

New terminals
Domestic and international

**New capacity expansion
+4 hangars**
(delivery in 2025)



R\$ 176 million invested in 3Q24 in **projects with attractive returns**

A G E N D A

RESULTS WEBCAST 3 Q 2 4

JHSF

1

Recurring Income: new projects and investments

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Segments operational and financial performance

3

Capital Structure

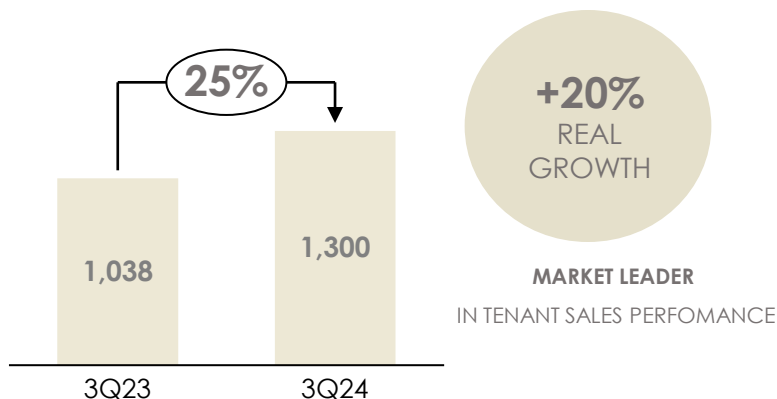
4

Q&A

Malls: market leader in sales performance with impressive results, strengthening its position in the high-end segment

TENANT' SALES

R\$ mm



Sales from high-end assets:

CFO **+38%**, SJA **+34%** and CJM **+23%**

OPENINGS

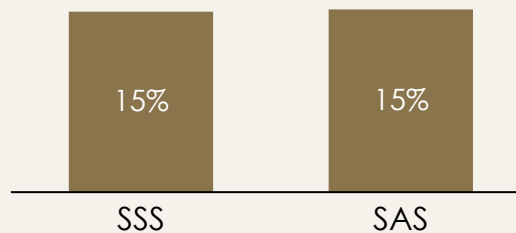
VAN CLEEF & ARPELS (CJM)

CREED (SJA)

NEXT OPENING

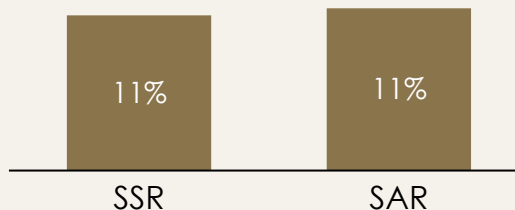
NEW DIOR STORE (CJM)

SALES INDICATORS



SSS: same store sales; SAS: same store sales;

RENT INDICATORS



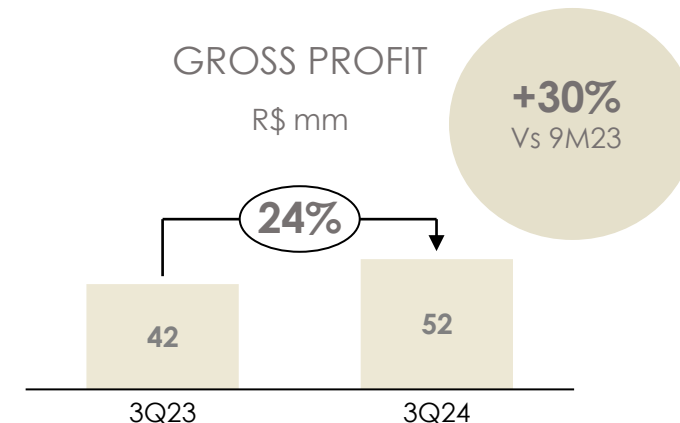
SSR: same store rent; SAR: same area rent;

MARKET LEADER
IN THE PERFORMANCE

RESULTS

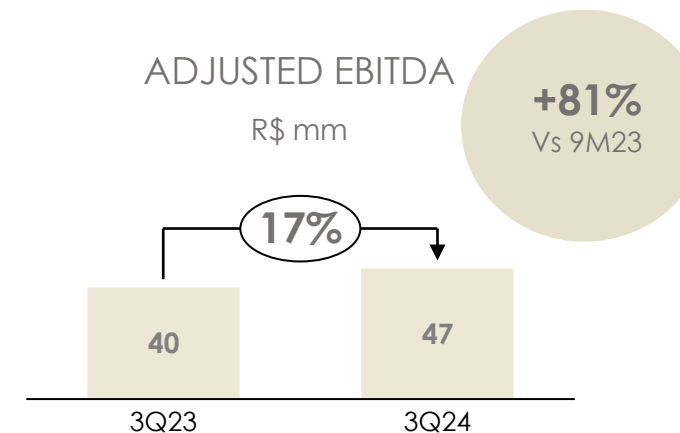
GROSS PROFIT

R\$ mm



ADJUSTED EBITDA

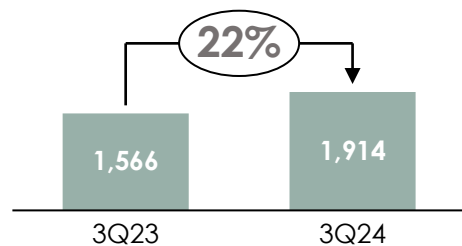
R\$ mm



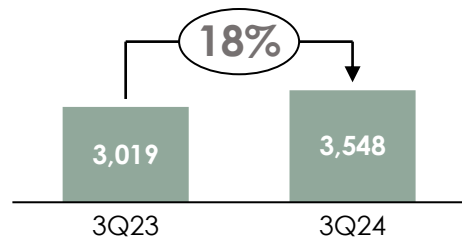
Revpar and Average Couvert Evolution in **Hospitality & Gastronomy**

HOSPITALITY

REVPAR (R\$)



AVERAGE DAILY (R\$)



OCC RATE

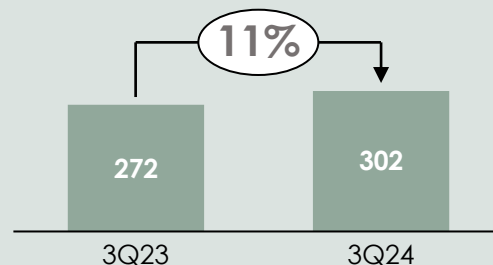


+2.0 p.p vs 3Q23

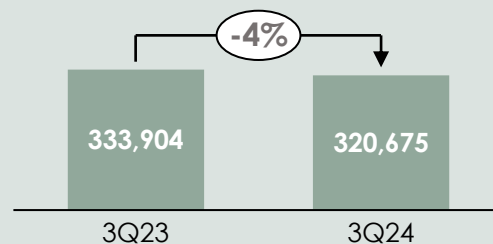
5 REWARDED HOTELS BY READERS' CHOICE AWARDS

GASTRONOMY

AVERAGE COUVERT (R\$)



NUMBER OF COUVERTS
SOLD



NEW INTERNATIONAL DESTINATIONS:

FASANO SARDINIA

FASANO CASCAIS

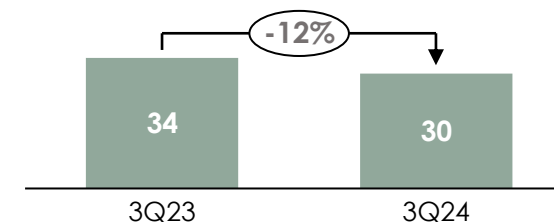
OPENING STILL IN 2024

BOA VISTA SURF LODGE HOTEL

RESULTS

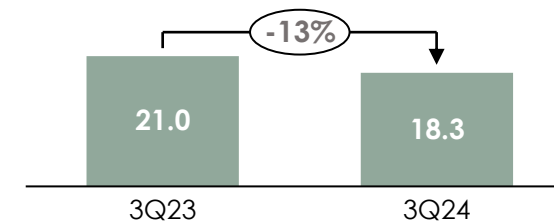
GROSS PROFIT

R\$ mm



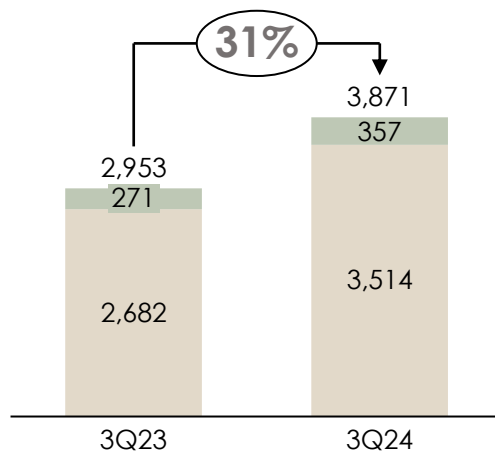
ADJUSTED EBITDA

R\$ mm



Continuous improvement of the **Airport**, with demand exceeding current capacity, driving a new hangars expansion

MOVEMENTS (QTY)

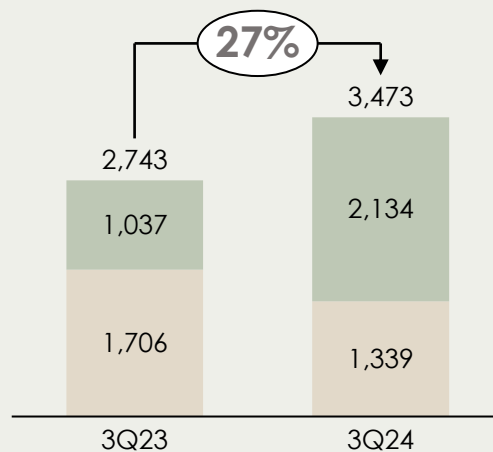


■ International ■ Domestic

DEMAND **SIGNIFICANTLY SURPASSING**
CURRENT CAPACITY, CREATING THE
NEED OF THE **CONSTRUCTION OF 4**
NEW HANGARS.

WITH EXPONENTIAL ROIC AND QUICK
PAYBACK

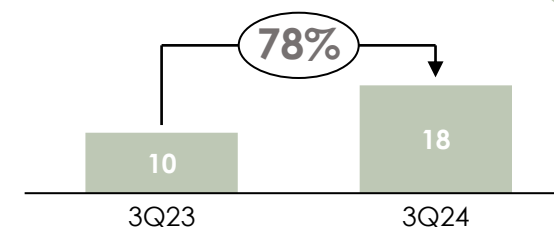
LITERS FILLED (thousand/liters)



■ International ■ Domestic

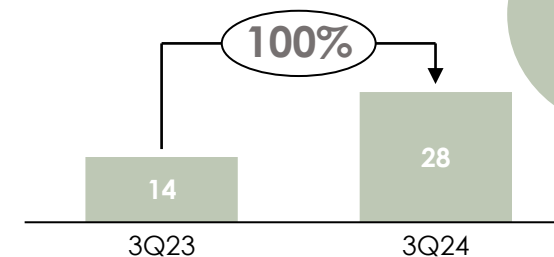
RESULTS

GROSS PROFIT R\$ mm



+89%
Vs 9M23

ADJUSTED EBITDA R\$ mm



+83%
Vs 9M23

DOUBLE THE EBITDA OF 3Q23!

JHSF Residences: new units delivered and commercialized, offering unique quality and services.
Clubs: event held at Boa Vista Village Surf Club.



PORTFOLIO REACHING **64 UNITS**

ANNUAL STABILIZED NOI
R\$ 50 MM

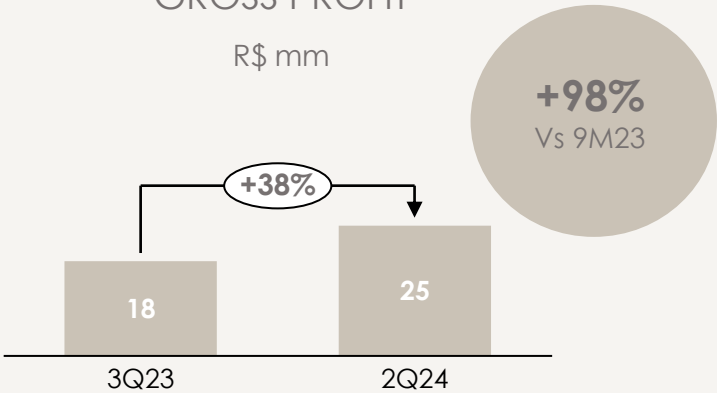
3Q24 WITH MORE THAN DOUBLE
THE NUMBER OF UNITS LEASED VS.
3Q23

1st EDITION OF BOA VISTA VILLAGE
SURF INVITATIONAL

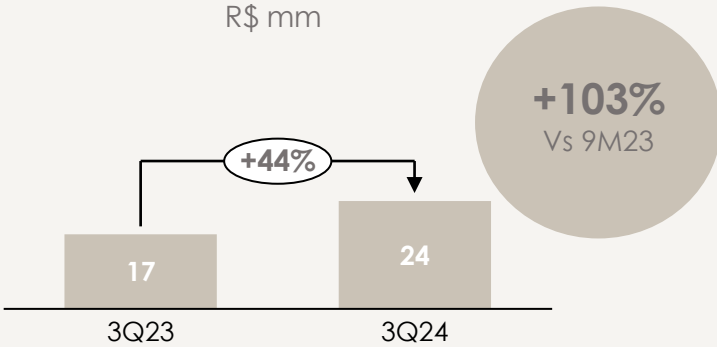
UPCOMING OPENINGS:
FASANO CLUB
SPSC

RESULTS

GROSS PROFIT
R\$ mm



ADJUSTED EBITDA
R\$ mm



JHSF CAPITAL: Accelerated AuM growth and fundraising for the Fasano London Fund.

R\$ 2.3 billion in AuM

7 Structured funds

2 M&A advisory

Robust pipeline:

Brazil and international raisings

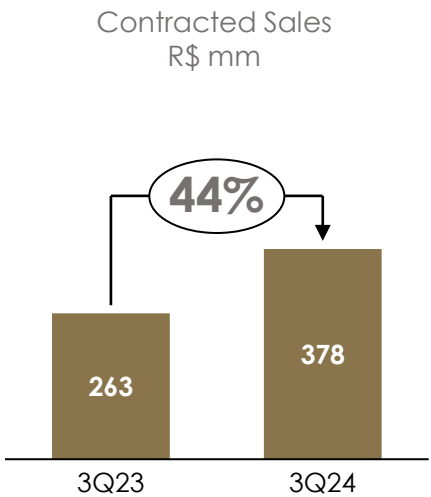
Structuring and fundraising
for the **Fasano London Fund**
(£66 million)

Effectiveness in fundraising strategy, acting as a
partner in the **expansion process of JHSF's**
businesses

JHSF
CAPITAL

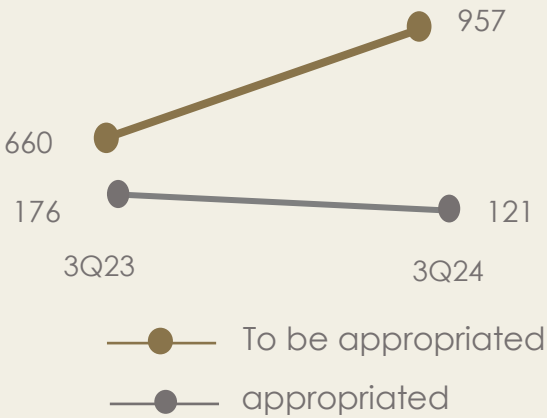
Real Estate Development contracted sales above 3Q23, highlight to Reserva Cidade Jardim

MIX OF PRODUCT SOLD

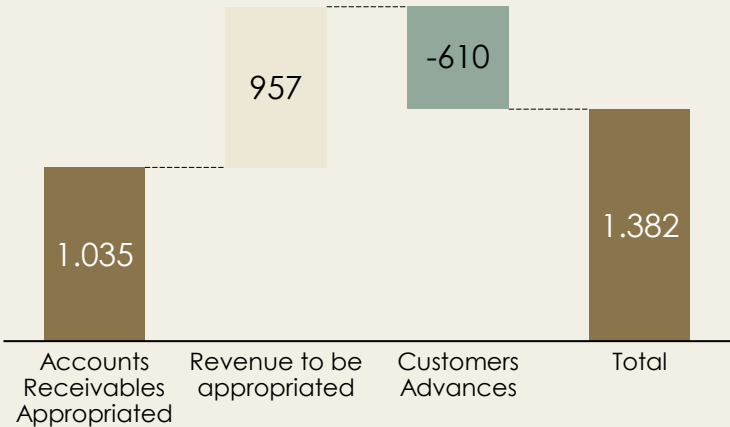


NEW SECTION OF **MARGINAL PINHEIROS**
INAUGURATION AND BEGINING OF **RESERVA**
CIDADE JARDIM CONSTRUCTION WORK

**GROSS REVENUE AND
TO BE APPROPRIATED
R\$ mm**

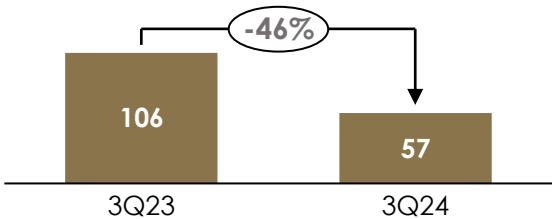


**TOTAL ACCOUNTS RECEIVABLES
R\$ mm**

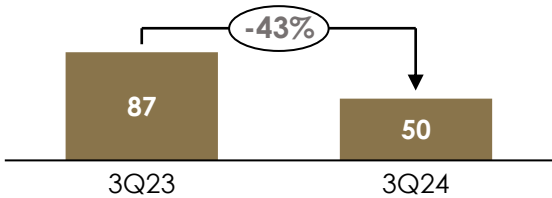


RESULTS

**GROSS PROFIT
R\$ mm**



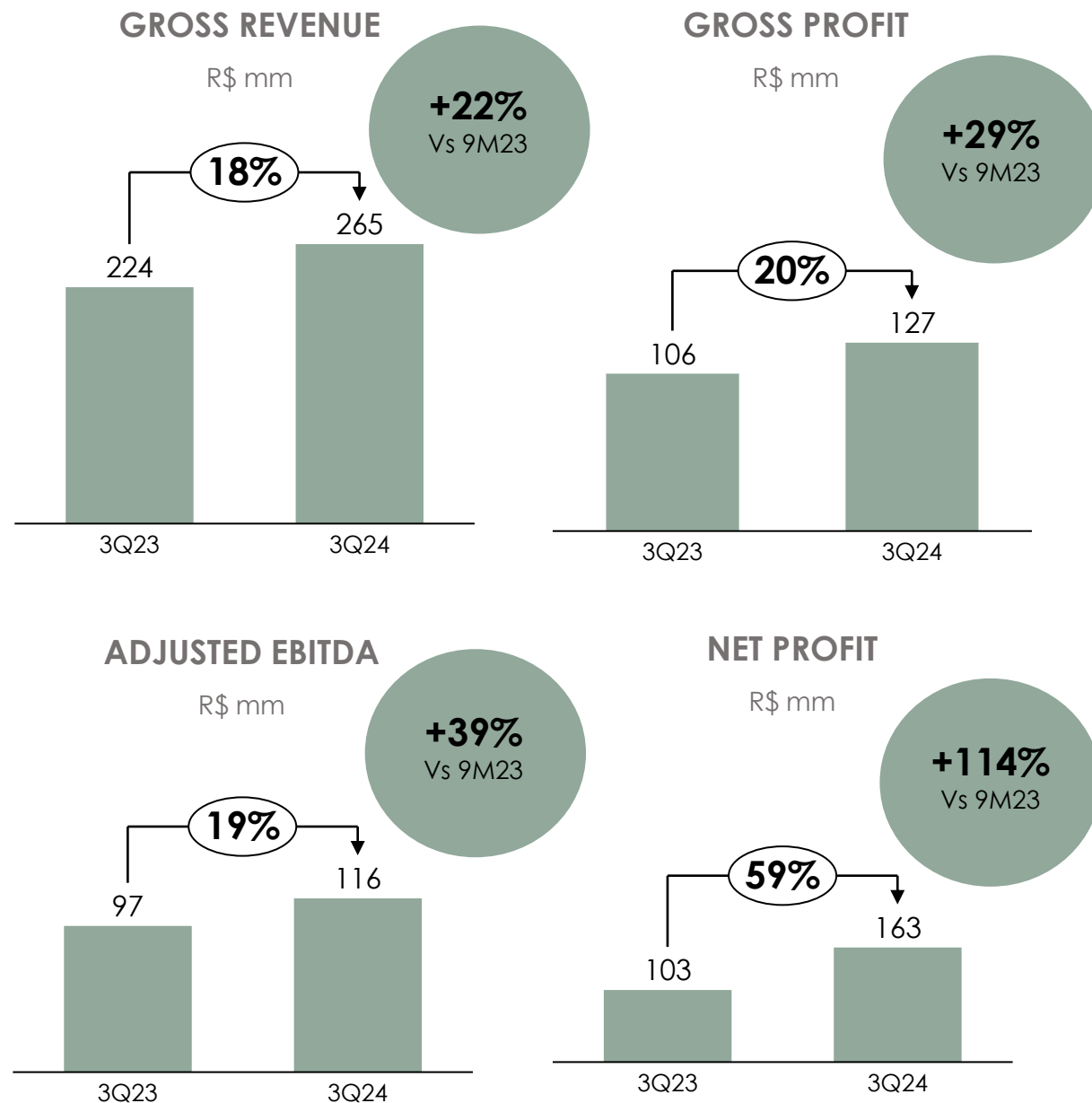
**ADJUSTED EBITDA
R\$ mm**



CONSOLIDATED RECURRING INCOME BUSINESS¹ (R\$ mm)

Recurring income business represents 75% of the Ebitda Consolidated, mitigating the impact of economic cycle volatility

JHSF



¹Considers all business except for Retail, RE Development and Holding.

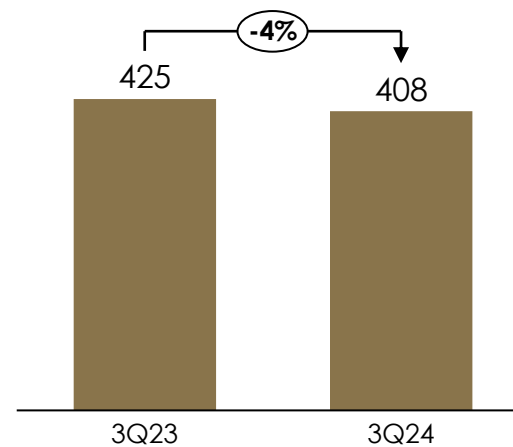
CONSOLIDATED RESULTS (R\$ mm)



JHSF

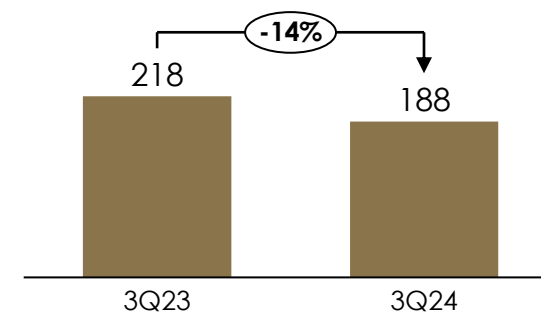
GROSS REVENUE

R\$ mm



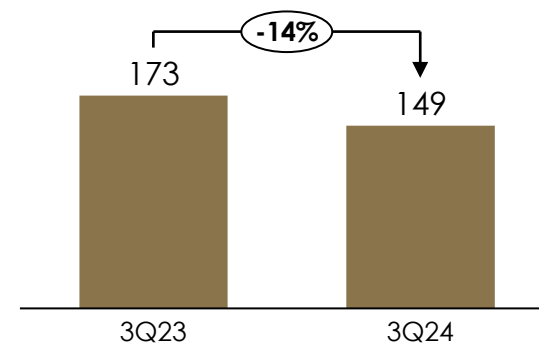
GROSS PROFIT

R\$ mm



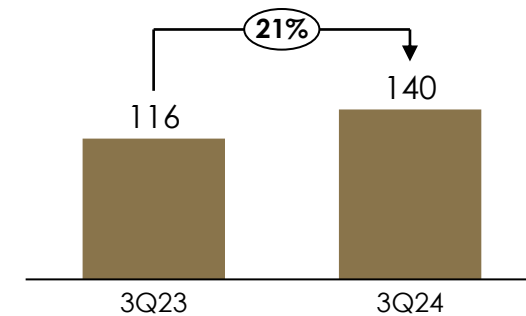
ADJUSTED EBITDA

R\$ mm



NET PROFIT

R\$ mm





AGENDA

RESULTS WEBCAST 3 Q 2 4

JHSF

1 Recurring Income: new projects and investments

2 Segments operational and financial performance

3 **Capital Structure**

4 Q&A

Capital Structure: sale of minority stakes in assets under highly favorable conditions and successful issuances in the capital market with unprecedented costs and terms.

MALLS MINORITY STAKE SALES

Efficient **capital recycling** through minority stake sales, **intensifying focus on high-income assets**

TOTAL SALE OF R\$ 651 million
(includes R\$ 120 mm of convertible debt in %)

R\$ 1.3 BILLION IN CAPITAL MARKET INSSUANCES

Successful capital market fundraising under unprecedented conditions for the company

CRI R\$ 700 mm
Weighted average rate:
CDI + 0.59% p.a
Longest series
(10 years)

CRI R\$ 600 mm
Weighted average rate:
CDI + 0.60% p.a
Longest series
(15 years)

Increase in **average maturity term:**
from **5.4 years** to **6.2 years**

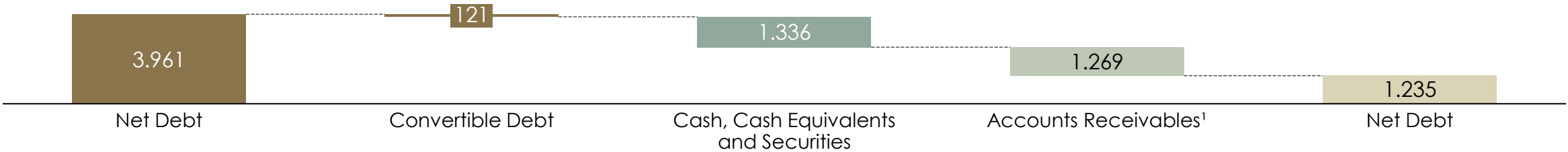
Debt and amortization schedule with significant improvement in duration

NET DEBT AND LEVERAGE STATEMENT

Base date: 09/30/2024

R\$ mm

Net Debt/ Adjusted Ebitda LTM: **1.73x (sep/24)**



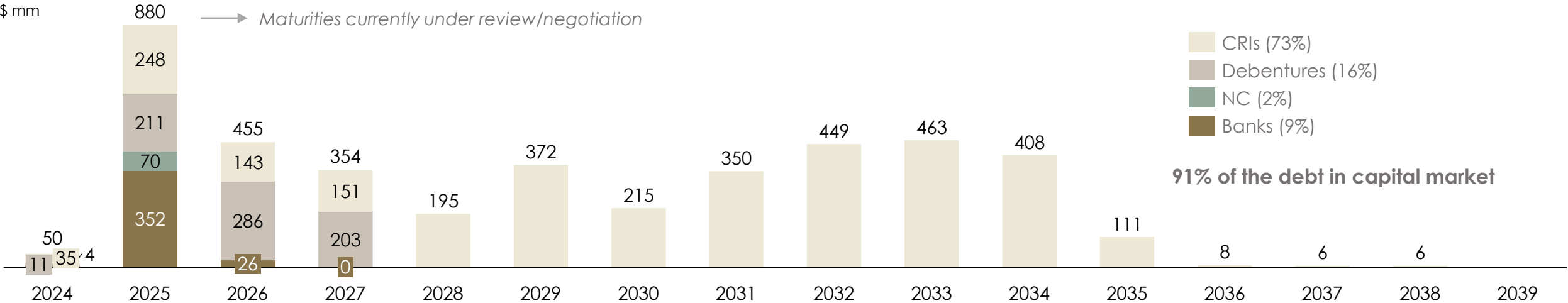
¹Includes appropriated account receivables and future fund under development. Does not include receivables to be appropriated of R\$ 347.3 million (net of customer advances).

GROSS DEBT MANAGERIAL AMORTIZATION SCHEDULE

AFTER CRIS ISSUANCES R\$ 700MM, R\$ 600 MM AND DISCHARGES EXPECTED IN 2024

R\$ mm

Duration: 6.2 years



- CRIs (73%)
- Debentures (16%)
- NC (2%)
- Banks (9%)

91% of the debt in capital market



AGENDA

RESULTS WEBCAST 3 Q 2 4

JHSF

1 Recurring Income: new projects and investments

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