



T&F

RESULTADOS 3T24

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→ MENSAGEM DA ADMINISTRAÇÃO

Expansão

7
novas lojas
no trimestre,
totalizando

381
lojas na rede

Sell Out

R\$344,3
milhões

+17,1% **+11,0%**
vs 3T23 em SSS

Receita Líquida

R\$204,3 mm
CONSOLIDADO

+24,4%
vs 3T23

EBITDA Ajustado

R\$49,3 mm
Ex efeitos TFSports
+25,5% **25,7%**
vs 3T23 Margem

R\$40,2 mm
CONSOLIDADO
+9,1% **19,7%**
vs 3T23 Margem

Lucro Líq. Ajustado

R\$37,1 mm
Ex efeitos TFSports
+14,8% **19,3%**
vs 3T23 Margem

R\$26,9 mm
CONSOLIDADO
-7,7% **13,2%**
vs 3T23 Margem

Dívida zero

Equivalentes de
caixa de
R\$ 118,7 milhões
em 30/09/2024

Geração de caixa
operacional de
R\$93,5 milhões
+75,4%
vs 3T23

DESTAQUES TRIMESTRE

Expansão

24**novas lojas**(3 outlets, 1 própria
e 20 franquias)**28 reformas**(2 outlets, 6 próprias
e 20 franquias)

Sell Out

**R\$949,0
milhões****+18,1%**
vs 9M23**+13,0%**
em SSSReceita
Líquida**R\$558,5 mm**
CONSOLIDADO**+20,9%**
vs 9M23EBITDA
Ajustado**R\$131,4 mm**
Ex efeitos TFSports
+20,6% **25,2%**
vs 9M23 Margem**R\$118,5 mm**
CONSOLIDADO
+11,4% **21,2%**
vs 9M23 MargemLucro Líq.
Ajustado**R\$101,4 mm**
Ex efeitos TFSports
+15,3% **19,5%**
vs 9M23 Margem**R\$85,4 mm**
CONSOLIDADO
+2,2% **15,3%**
vs 9M23 Margem

Digitalização

360 lojas
c/ ship from store e
pick up in store......representando
70%
das vendas do
e-commerce**298 lojas**
conectadas à
vitrine infinita

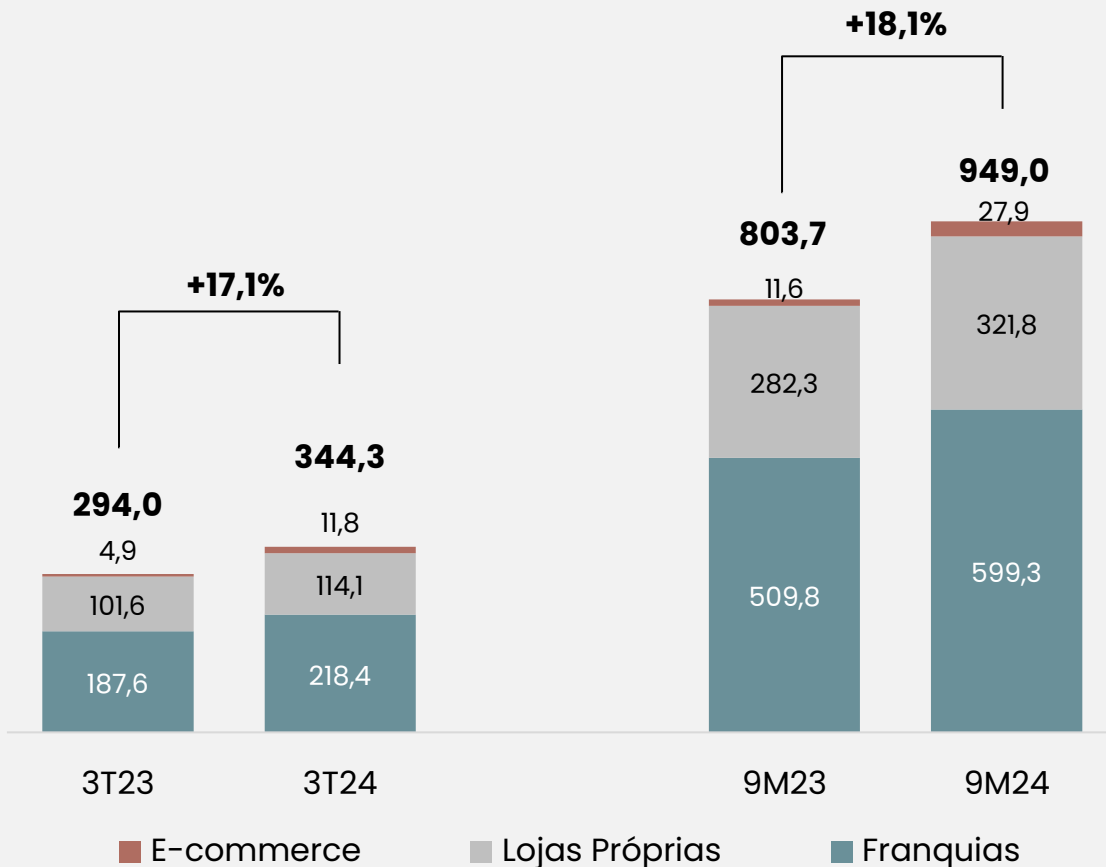
DESTAQUES ACUMULADO

A low-angle shot of a woman running towards the left. She is wearing a dark grey sports bra and olive green leggings. She has a black smartwatch on her left wrist. Her hair is dark and tied back. The background is a clear blue sky with several palm trees. The lighting is bright, suggesting a sunny day.

→ **RESULTADO 3T24**

SELL OUT

R\$344,3 milhões no 3T24



O sell out apresentou um crescimento de 17,1% YoY, e um aumento de 11,0% no conceito de mesmas lojas.

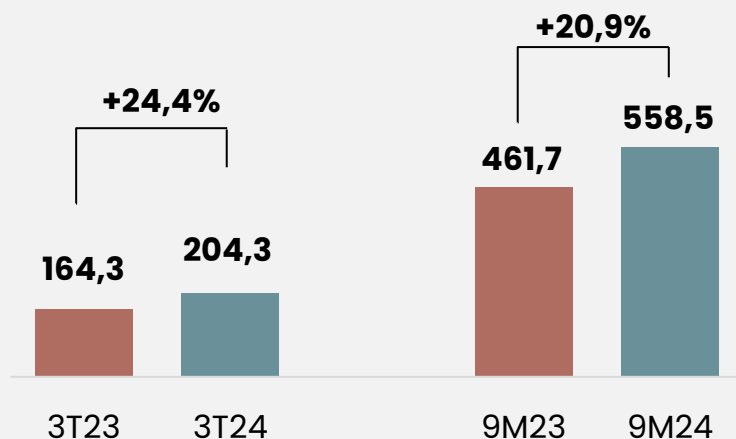
Lojas reformadas, tanto próprias quanto franquias, crescendo suas vendas 34,0% e 25,2%, respectivamente. O aumento do fluxo de clientes devido aos eventos, a expansão da rede física e o crescimento nas vendas de peças também contribuíram significativamente para o desempenho.

Social Selling: representatividade da venda influenciada atingindo 42,1% do sell out do trimestre.

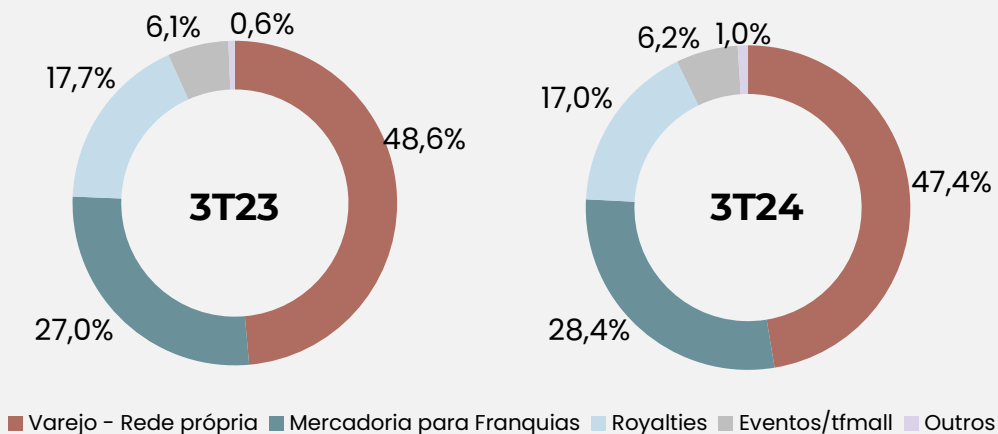
Omnicanalidade: seguimos implementando com sucesso a vitrine infinita em nossa operação, que conectava 298 lojas ao final de setembro.

RECEITA LÍQUIDA

R\$204,3 milhões no 3T24



Composição da Receita Líquida



A venda de mercadoria para franquias (**sell-in**) cresceu 30,8% YoY, impulsionada pelo **forte abastecimento dos franqueados**, com alta expectativa para o Dia dos Pais e o lançamento da nova coleção (V25), além da **expansão de franquias**, resultando em um ganho de 1,4 p.p. na participação da receita total do trimestre.

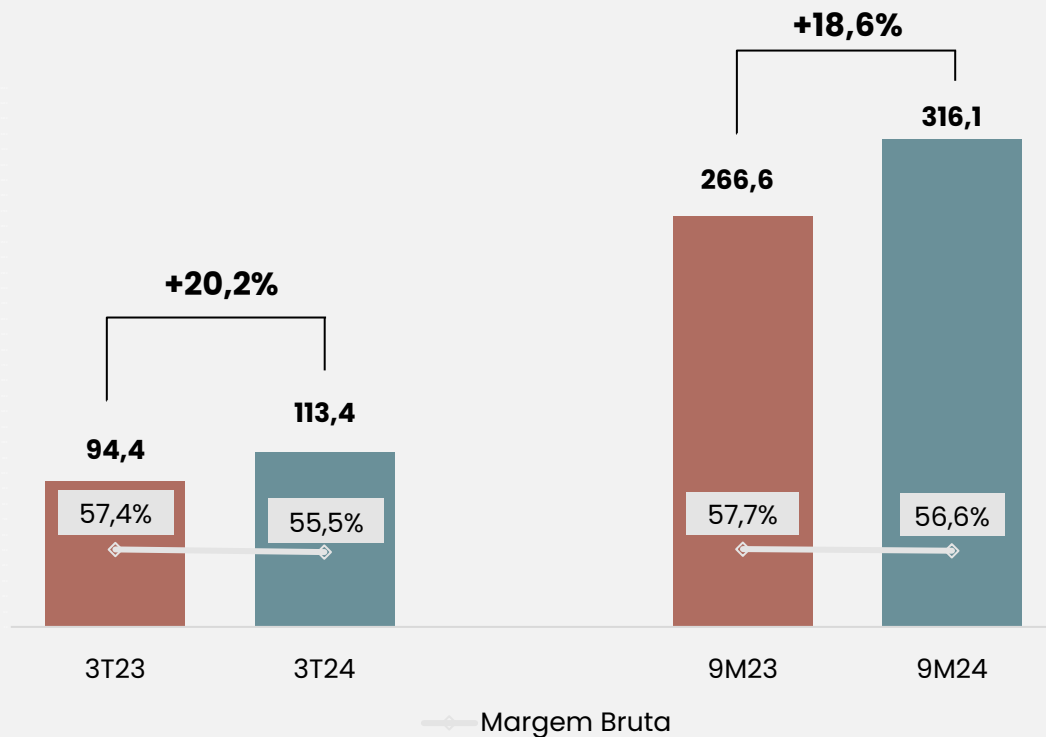
O canal de varejo (**rede própria**) cresceu 21,3% YoY, alcançando R\$ 96,8 milhões. Esse resultado foi impulsionado pelo bom **desempenho do canal digital e pela performance dos outlets** – beneficiada pela inauguração de 3 novas unidades esse ano, além de 3 unidades reformadas.

A linha de royalties teve um aumento de 19,7%, alcançando R\$ 34,7 milhões, impulsionada pelo bom abastecimento dos franqueados no trimestre anterior, pelo **crescimento da rede de franquias** e pelo **desempenho das lojas reformadas**.

O crescimento de 26,5% na receita líquida da TFSports (eventos e tfmall) no 3T24, atingindo R\$ 12,6 milhões, reflete o **aumento no número de inscrições em provas, a elevação do ticket médio e maior receita de patrocínios**. Esse desempenho foi impulsionado pela aceleração dos eventos.

LUCRO BRUTO

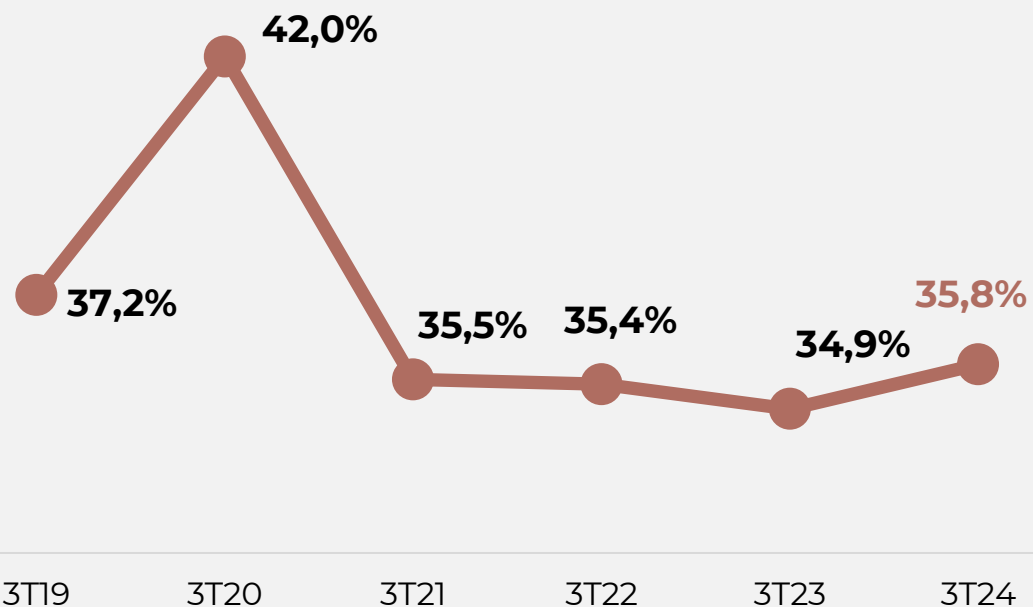
R\$113,4 milhões no 3T24



O lucro bruto do trimestre foi de R\$ 113,4 milhões, com aumento de 20,2% em relação ao 3T23. A margem bruta foi de 55,5%, queda de 1,9 p.p. YoY, devido ao aumento na participação das vendas para franquias (*sell-in*) no mix de vendas líquidas e à aceleração dos eventos.

DESPESAS OPERACIONAIS

35,8% das vendas líquidas no 3T24



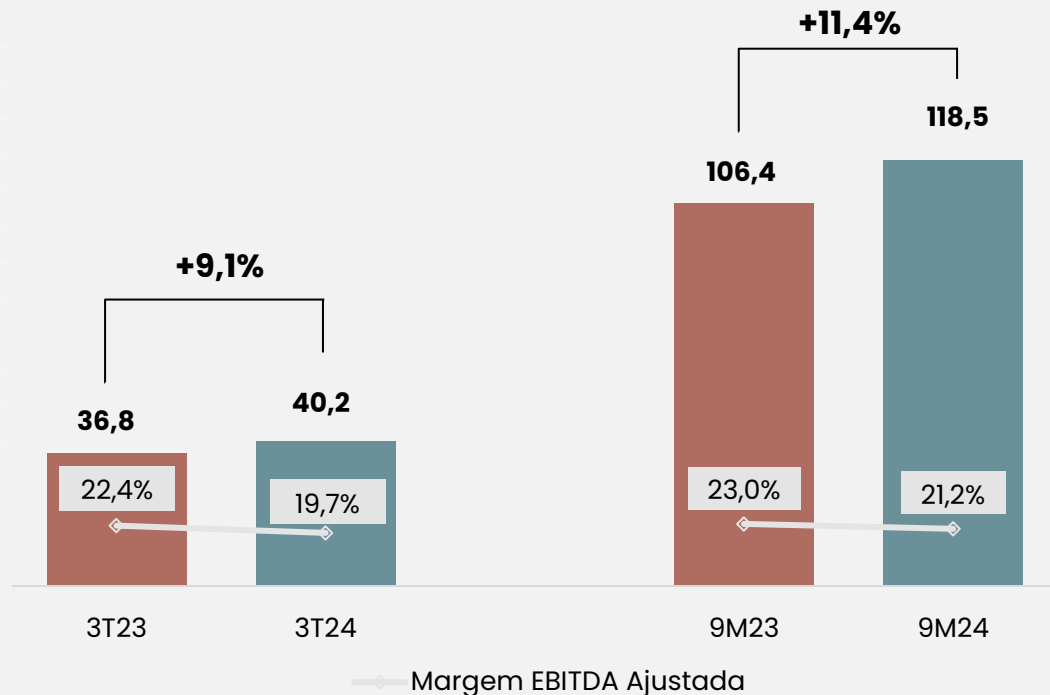
Excluindo os efeitos do negócio TFSports, observamos as **despesas representando 33,6% da receita líquida** do 3T24, o que implica uma **queda de 0,7 p.p. em relação ao mesmo período do ano anterior** (34,3%).

No consolidado, as despesas operacionais ajustadas representaram **35,8% das vendas líquidas, vs 34,9% observado no 3T23 (+0,9 p.p. YoY)**.

- ✓ Em despesas com vendas, observamos aumento de +1,1 p.p. YoY no patamar das despesas sobre vendas líquidas, refletindo principalmente, o aumento nas despesas de marketing relacionadas aos eventos. Vale destacar que, **no acumulado de nove meses, o patamar manteve-se praticamente estável**, refletindo menor peso das despesas com varejo próprio, o que ajudou a compensar o aumento nas despesas relacionadas aos eventos.
- ✓ Nas **despesas administrativas, reportamos um aumento de 0,3 p.p. YoY no trimestre e 0,6 p.p. YoY no período acumulado**. Vale destacar que os períodos ainda não são totalmente comparáveis, dado que o fortalecimento de algumas estruturas operacionais — especialmente nas áreas de TFSports, tecnologia e marketing — teve início apenas em agosto de 2023. Adicionalmente, os impactos nas demais linhas de despesas refletem as iniciativas relacionadas à expansão da operação TFSports.

EBITDA

R\$40,2 milhões no 3T24



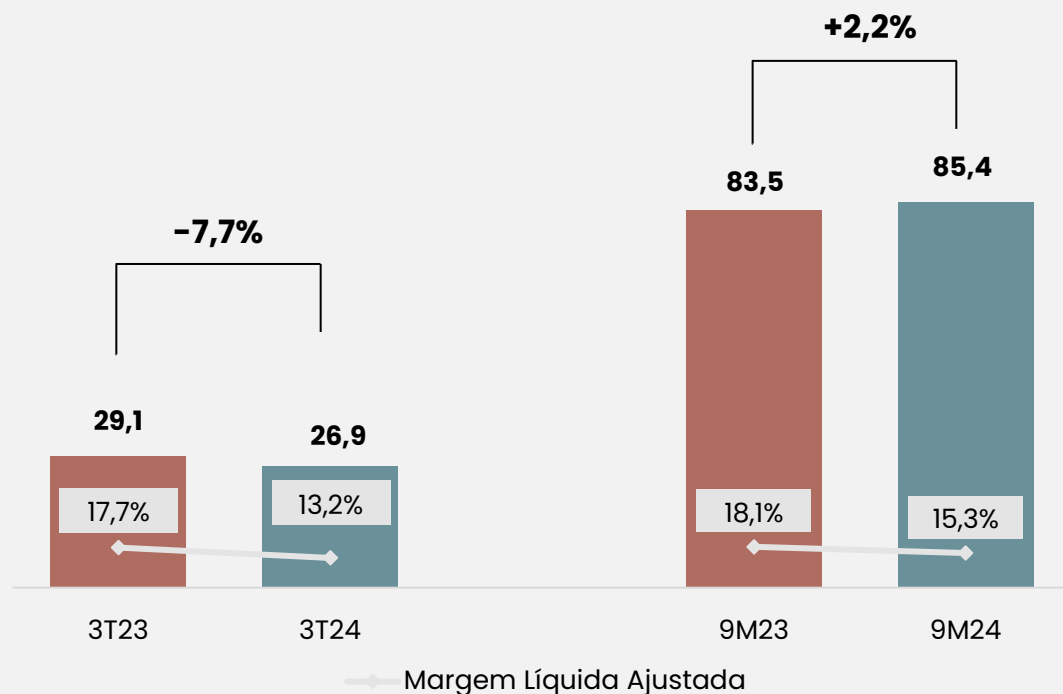
O EBITDA core, excluindo os efeitos do negócio TFSports, **atingiu R\$49,3 milhões, representando um crescimento de 25,5%** vs o ano anterior, e **margem de 25,7%** (+0,2 p.p. YoY).

No consolidado, o EBITDA ajustado somou **R\$40,2 milhões** no 3T24, **um crescimento de 9,1% YoY** e uma **margem EBITDA de 19,7%** (-2,7 p.p. YoY).

A queda na margem EBITDA é reflexo de uma menor margem bruta no trimestre (-1,9 p.p. YoY), combinada a um aumento na representatividade das despesas sobre vendas líquidas (+0,9 p.p. YoY), ambos decorrentes especialmente dos resultados absorvidos de TFSports.

LUCRO LÍQUIDO

R\$26,9 milhões no 3T24



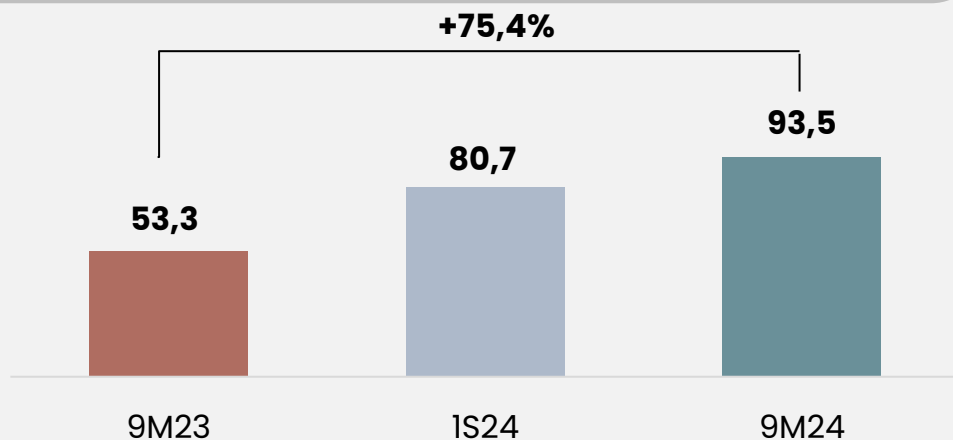
O lucro líquido core, excluindo os efeitos do negócio TFSports, totalizou R\$37,1 milhões no 3T24, +14,8% vs 3T23, com a margem atingindo 19,3%, (-1,6 p.p. YoY).

No consolidado, o lucro líquido ajustado atingiu R\$26,9 milhões no 3T24, uma queda de 7,7%, refletindo a oportunidade estratégica de acelerarmos os eventos e aumentarmos a base de usuários da plataforma, além do aumento da depreciação, em virtude dos investimentos realizados no período.

A margem líquida de 13,2% no 3T24, uma queda de 4,5 p.p. YoY vs o mesmo período do ano anterior.

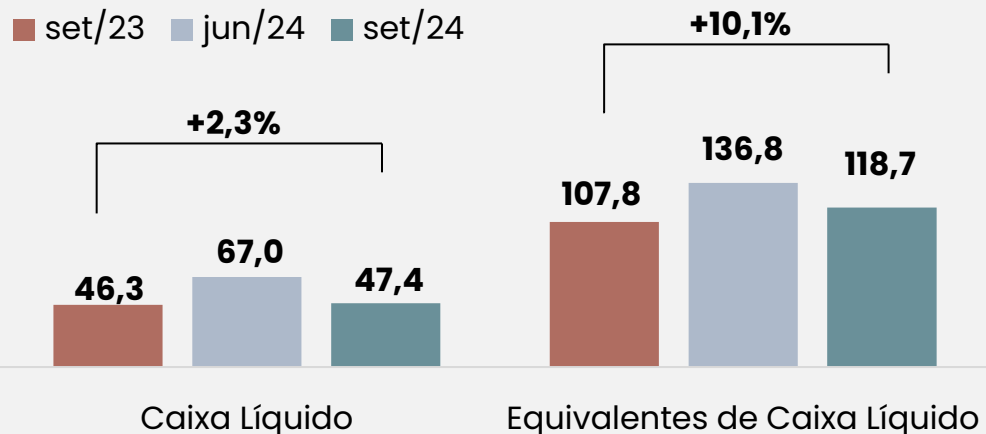
POSIÇÃO DE CAIXA

Geração de Caixa Operacional



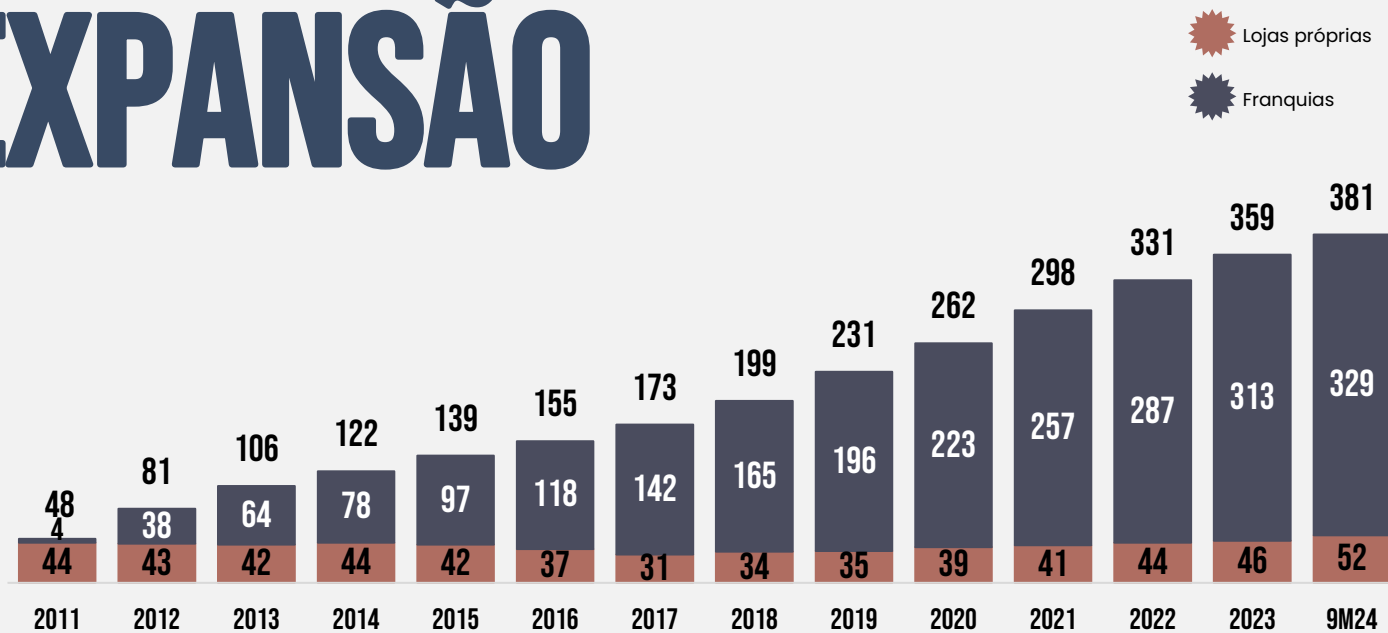
Encerramos o período com uma geração de caixa líquido operacional de R\$93,5 milhões, um expressivo aumento de 75,4% YoY, impulsionado pela expansão observada no trimestre em conjunto com a melhora nos indicadores de capital de giro registrados no período.

Posição de Caixa e Equivalentes



A companhia encerrou o período com um saldo líquido de caixa totalizando R\$47,4 milhões e equivalentes de caixa (incluindo recebíveis de cartões de crédito) no montante de R\$118,7 milhões, demonstrando o compromisso da Companhia com um crescimento sustentável e uma geração de caixa consistente.

EXPANSÃO



Inauguração de 7 lojas no 3T24, sendo 1 própria e 6 franquias

No período acumulado de nove meses, 24 lojas foram inauguradas

Realizamos a reforma de 9 lojas durante o trimestre, sendo 4 franquias e 5 lojas próprias

28 lojas foram reformadas ao longo dos nove meses

Até o final de junho, 39% das lojas da rede adotaram o novo layout, e esperamos que aproximadamente 45% da nossa rede esteja no novo conceito até o final de 2024.





tf sports



782 mil
usuários
em 30/09/24

+45,6%
YoY

7,6 mil
treinadores
cadastrados em
30/09/24

+33,9%
YoY

+ de 800
eventos realizados pela
TFSports

+ de 180
eventos realizados pelos
trainers

+27,6%
vs 3T23

117,9 mil
inscritos em eventos
da plataforma no
3T24

+73,1%
vs 3T23

R\$15,4 mm
Receita Líquida no
3T24

+54,3%
vs 3T23



DESTAQUES
DO PERÍODO



Santander Track & Field

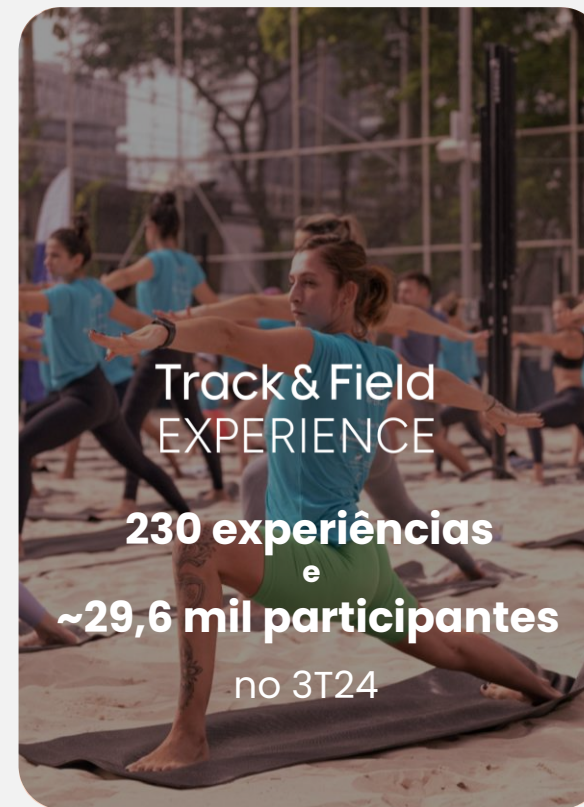
RUNSERIES

23 corridas
e
~62,3 mil corredores
no 3T24



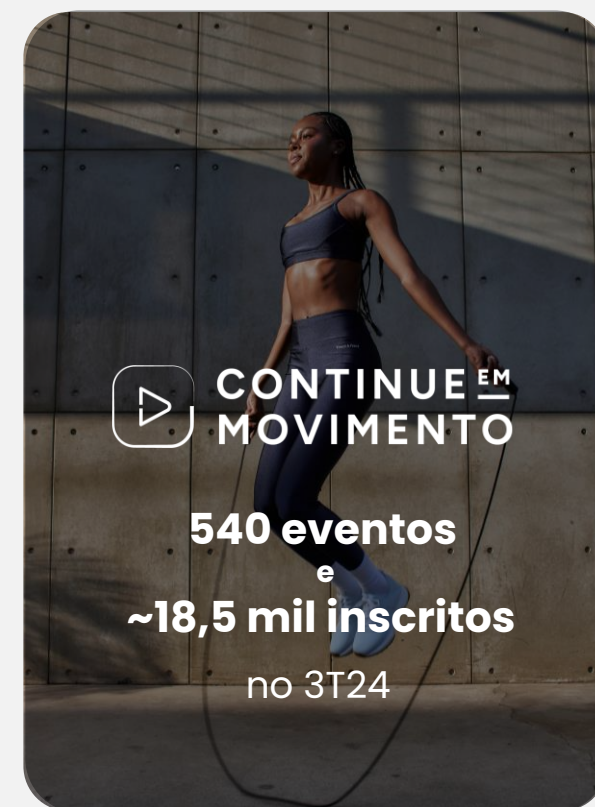
Track & Field **OPEN BEACH TENNIS**

21 etapas
e
~5,3 mil jogadores
no 3T24



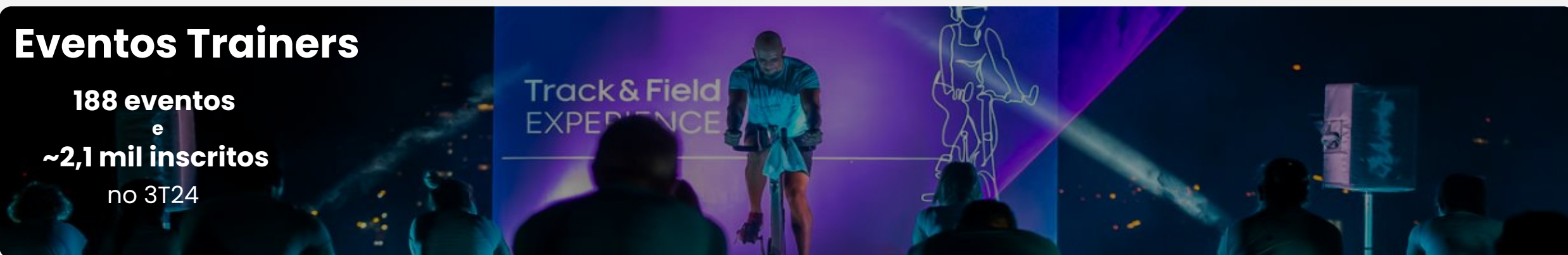
Track & Field
EXPERIENCE

230 experiências
e
~29,6 mil participantes
no 3T24



 **CONTINUE EM MOVIMENTO**

540 eventos
e
~18,5 mil inscritos
no 3T24

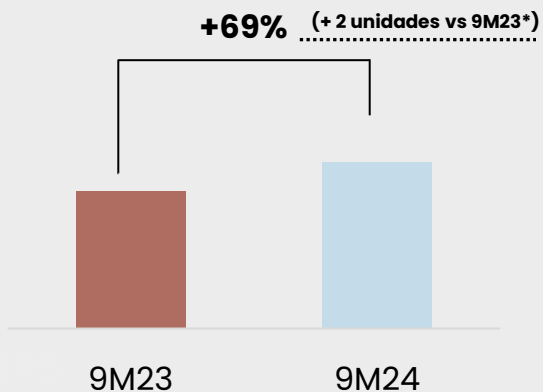


Eventos Trainers

188 eventos
e
~2,1 mil inscritos
no 3T24

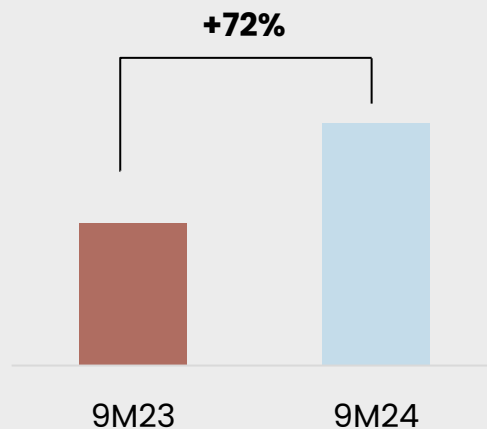
Track & Field
EXPERIENCE

Vendas TFC

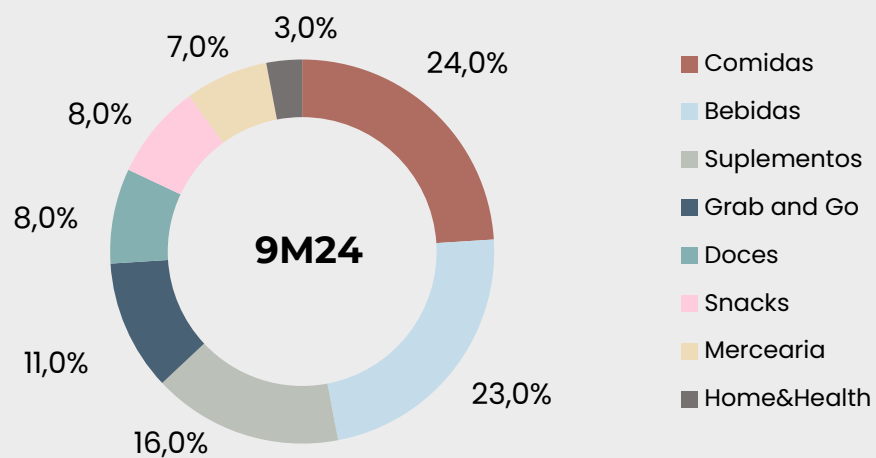


*Encerramos o 9M24 com 10 unidades do TFC vs. 8 unidades no 9M23.

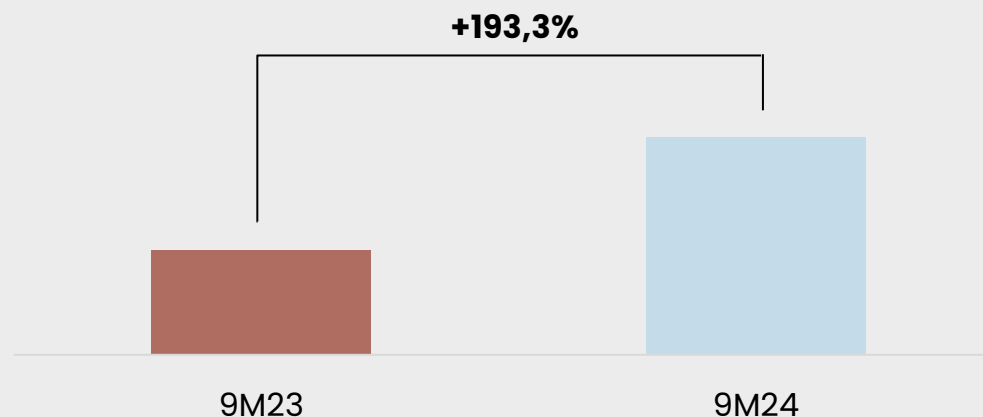
Cientes Atendidos



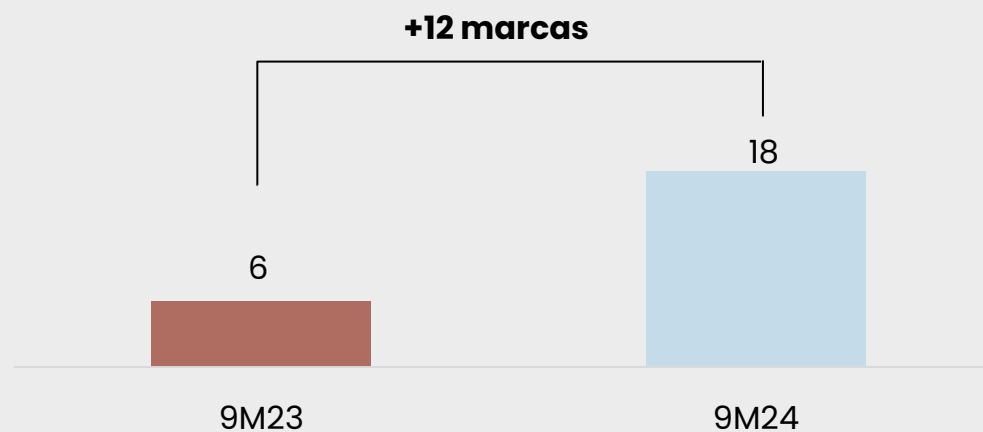
Venda por Categoria



GMV



Número de Parceiros





Track
& Field

CONTATO RI

ri@tf.com.br

www.tfco.com.br/ri



T&F

3Q24 RESULTS

DISCLAIMER

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→ MESSAGE FROM MANAGEMENT

Expansion

7
new stores
in the quarter,
totaling

381
stores in the
network

Sell Out

R\$344.3
million

+17.1% **+11.0%**
vs 3Q23 SSS

Net
Revenue

R\$204.3 mm
CONSOLIDATED

+24.4%
vs 3Q23

Adjusted
EBITDA

R\$49.3 mm
Excluding TFSports Effects

+25.5% **25.7%**
vs 3Q23 Margin

R\$40.2 mm
CONSOLIDATED

+9.1% **19.7%**
vs 3Q23 Margin

Adjusted
Net Income

R\$37.1 mm
Excluding TFSports Effects

+14.8% **19.3%**
vs 3Q23 Margin

R\$26.9 mm
CONSOLIDATED

-7.7% **13.2%**
vs 3Q23 Margin

Net Debt

Cash Equivalents of
R\$ 118.7 million as
of September 30, 2024

Operating cash
flow of
R\$93,5 million

+75.4%
vs 3Q23

QUARTER HIGHLIGHTS

Expansion	Sell Out	Net Revenue	Adjusted EBITDA	Adjusted Net Income	Net Debt
24 new stores (3 outlets, 1 company-operated store and 20 franchises)	R\$949.0 million	R\$558.5 mm CONSOLIDATED	R\$131.4 mm Excluding TFSports Effects	R\$101,4 mm Excluding TFSports Effects	360 stores w/ ship from store and pick up in store...
28 renovations (2 outlets, 6 company-operated stores and 20 franchises)	+18.1% vs 9M23 +13.0% SSS	+20.9% vs 9M23	+20.6% vs 9M23 25.2% Margin	+15.3% vs 9M23 19.5% Margin	...representing 70% of e-commerce sales
			R\$118.5 mm CONSOLIDATED	R\$85.4 mm CONSOLIDATED	298 stores connected to infinite shelf
			+11.4% vs 9M23 21.2% Margin	+2.2% vs 9M23 15.3% Margin	

ACUMULATED HIGHLIGHTS

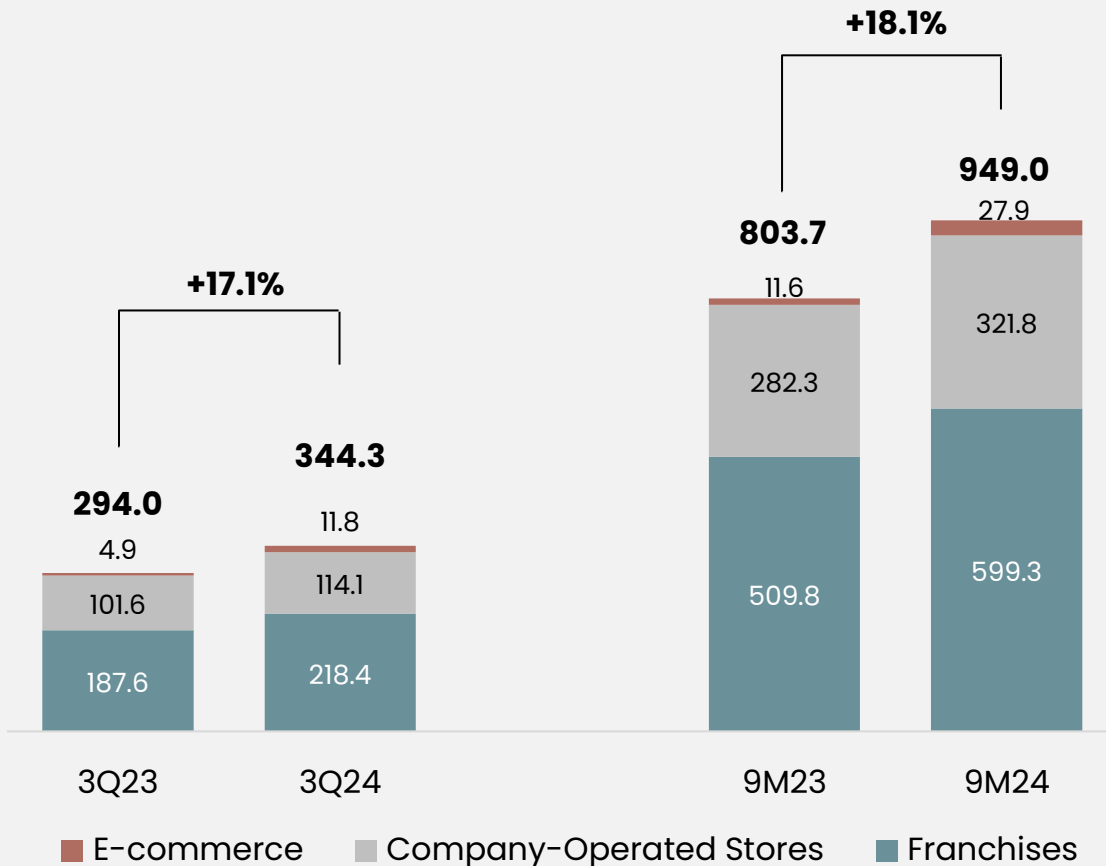


A low-angle shot of a woman running towards the left. She is wearing a dark grey sports bra and olive green leggings. She has a black smartwatch on her left wrist. Her hair is dark and tied back. The background is a clear blue sky with several palm trees. The lighting is bright, suggesting a sunny day.

→ 3Q24 RESULTS

SELL OUT

R\$344.3 million in 3Q24



The sell out showed a growth of 17.1% YoY, in addition to an 11.0% increase in the same store sales concept.

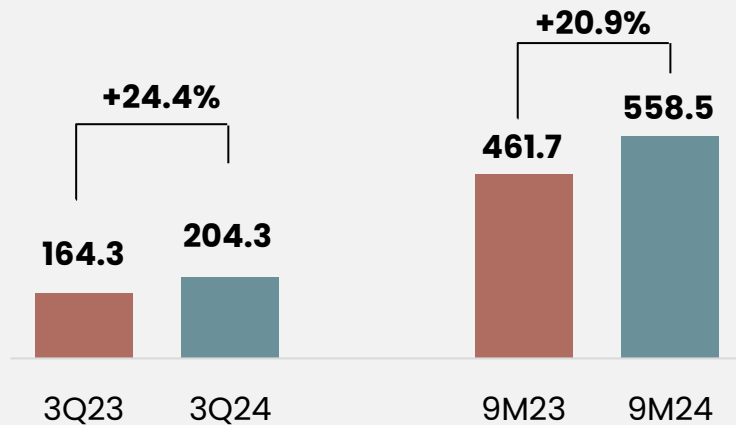
Renovated stores, both company-operated and franchises, saw sales growth of 34.0% and 25.2%, respectively. The increase in customer traffic due to events, the expansion of the physical network, and the growth in sales of products also significantly contributed to the performance.

Social Selling: the representativeness of influenced sales reached 42.1% of the sell-out for the quarter.

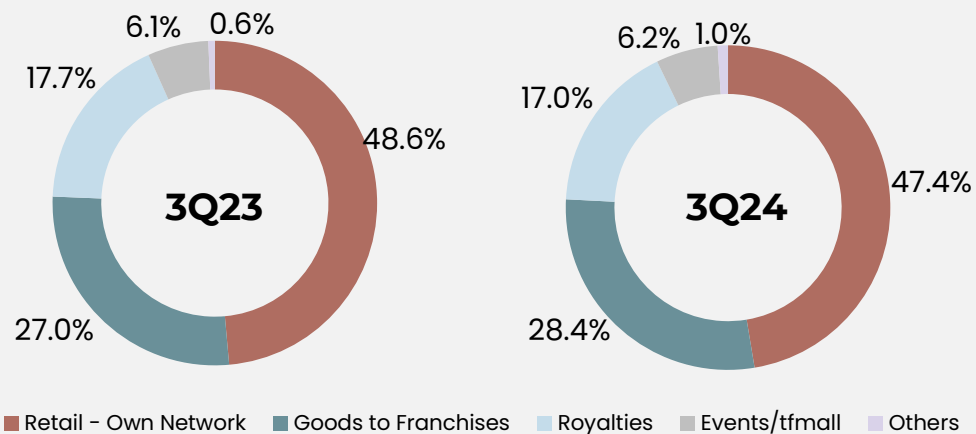
Omnichannel: We continue to successfully implement the infinite shelf in our operations, which connected 298 stores by the end of September.

NET REVENUE

R\$204.3 million in 3Q24



Net Revenue Breakdown



The sale of goods to franchises (sell-in) grew by 30.8% YoY, driven by **strong stock replenishment from franchisees**, high expectations for Father's Day, and the launch of the new collection (Summer 2025), as well as **franchise expansion**, resulting in a 1.4 pp increase in the share of total revenue for the quarter.

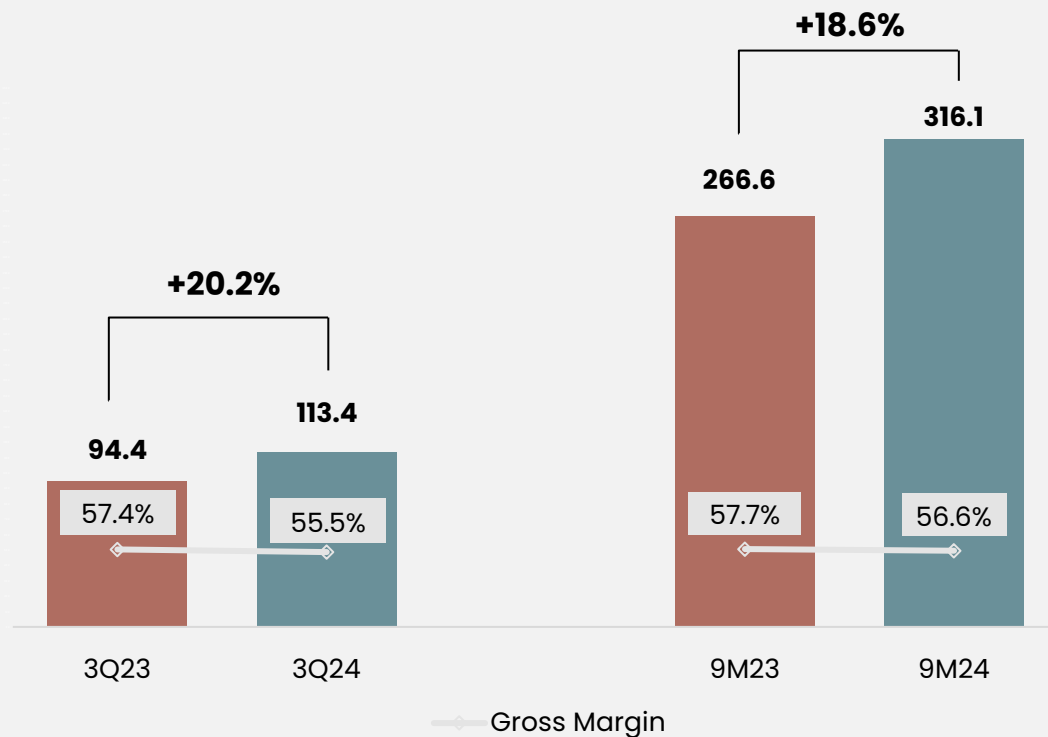
The retail channel (company-operated stores) grew by 21.3% YoY, reaching R\$ 96.8 million. This result was driven by the **strong performance of the digital channel and the performance of the outlets** – boosted by the opening of 3 new units this year, in addition to 3 renovated units.

The royalties line increased by 19.7%, reaching R\$ 34.7 million, driven by strong stock replenishment from franchisees in the previous quarter, the growth of the franchise network, and the performance of renovated stores.

The 26.5% growth in net revenue for TFSports (events and tfmall) in Q3 2024, reaching R\$ 12.6 million, reflects the **increase in the number of race registrations**, **higher average ticket sales**, and **greater sponsorship revenue**. This performance was driven by the acceleration of events.

GROSS PROFIT

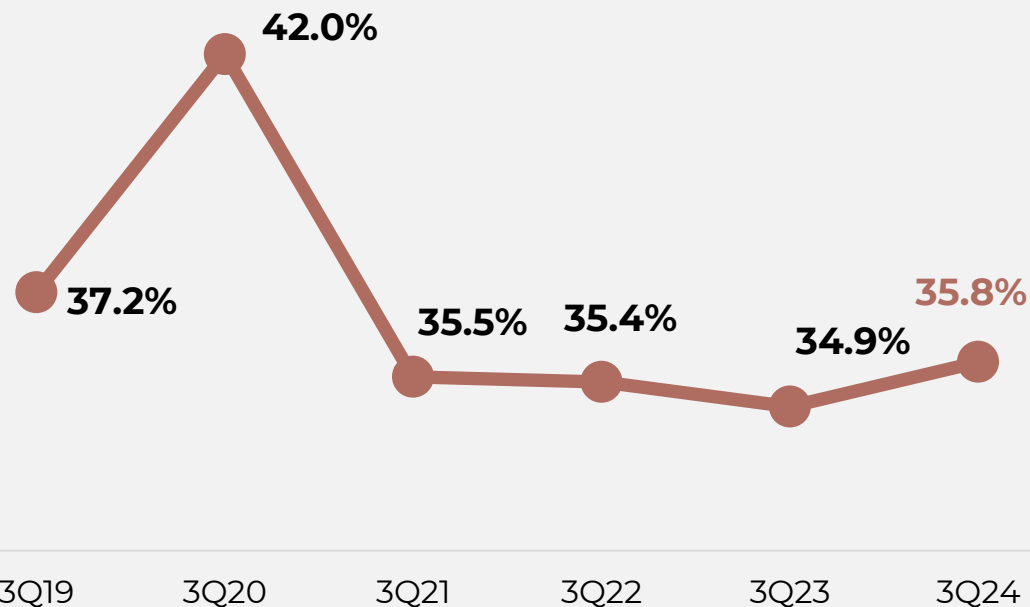
R\$113.4 million in 3Q24



The gross profit for the quarter was R\$ 113.4 million, an increase of 20.2% compared to Q3 2023. The gross margin was 55.5%, a decrease of 1.9 pp YoY, due to the **higher share of sales to franchises** (sell-in) in the sales mix and the **acceleration of events**.

OPERATING EXPENSES

35.8% of net sales in 3Q24



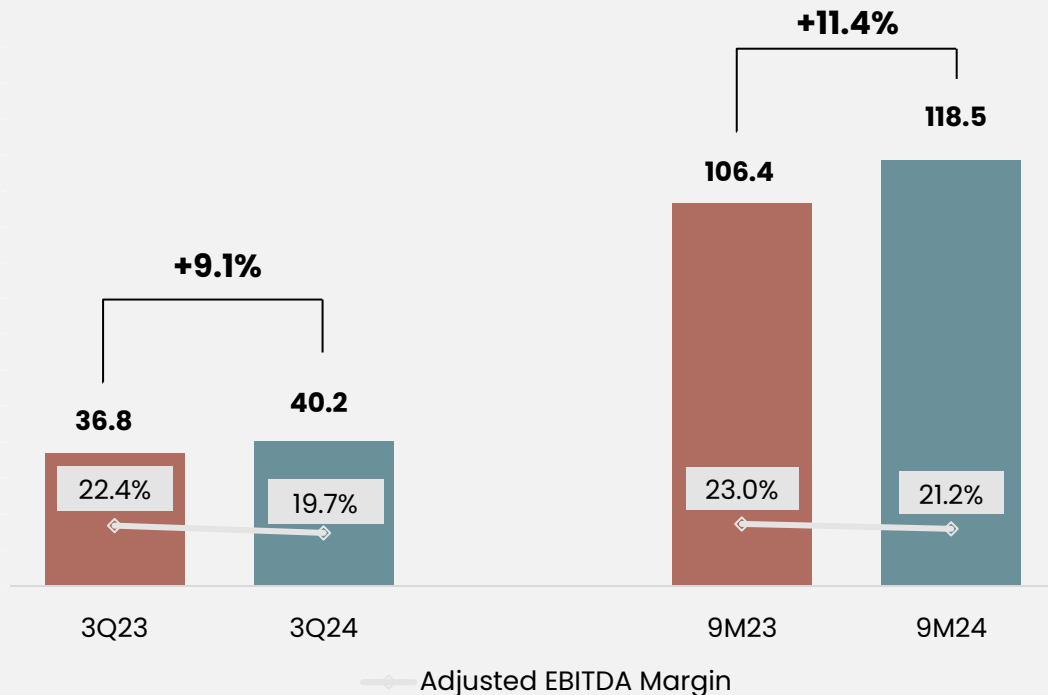
Excluding the effects of the TFSports business, expenses represented **33.6% of net revenue** in Q3 2024, which reflects a decrease of **0.7 pp compared to the same period last year** (34.3%).

On a consolidated basis, adjusted operating expenses represented **35.8% of net sales, compared to 34.9% in Q3 2023 (+0.9 pp YoY)**.

- ✓ In **selling expenses**, we observed an increase of **+1.1 pp YoY in the expense-to-net-sales ratio**, primarily reflecting higher marketing expenses related to events. It is worth noting that, **for the year-to-date period, this ratio remained virtually stable**, reflecting a lower weight of expenses from company-operated stores, which helped offset the increase in event-related expenses.
- ✓ In **administrative expenses**, we reported an increase of **0.3 pp YoY for the quarter and 0.6 pp YoY for the year-to-date period**. It is important to highlight that the periods are not fully comparable, as the strengthening of certain operational structures — particularly in TFSports, technology, and marketing — began only in August 2023. Additionally, the impacts on other expense lines reflect initiatives related to the expansion of the TFSports operation.

EBITDA

R\$40.2 million in 3Q24



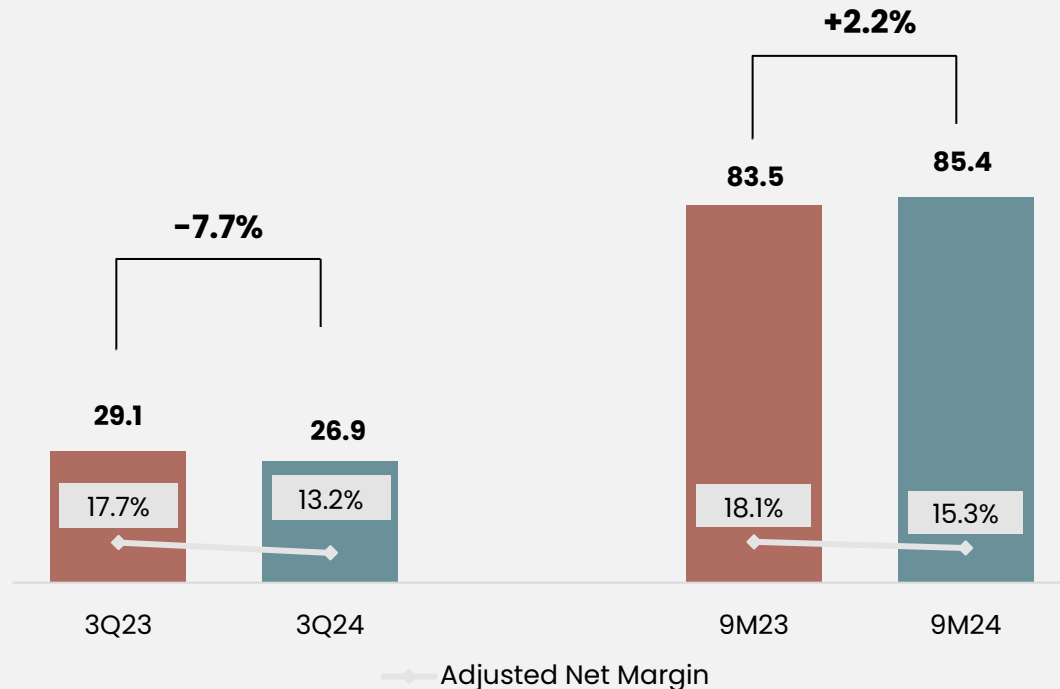
Core EBITDA, excluding the effects of the TFSports business, **reached R\$ 49.3 million, representing a growth of 25.5%** compared to the previous year, with a **margin of 25.7%** (+0.2 pp YoY).

On a consolidated basis, adjusted **EBITDA totaled R\$ 40.2 million** in Q3 2024, a **9.1% YoY growth**, with an **EBITDA margin of 19.7%** (-2.7 pp YoY).

The decline in EBITDA margin reflects a lower gross margin for the quarter (-1.9 pp YoY), combined with an increase in the representativeness of expenses relative to net sales (+0.9 pp YoY), both primarily driven by the results absorbed from TFSports.

NET INCOME

R\$26.9 million in 3Q24



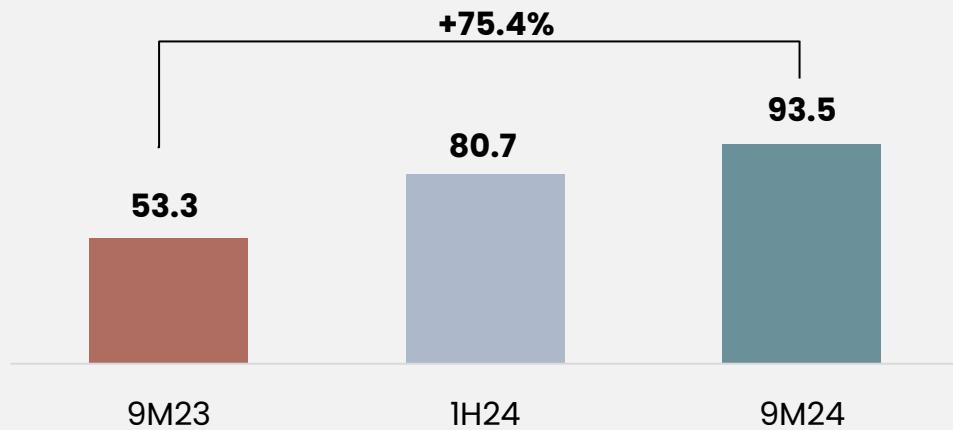
Core net income, excluding the effects of the TFSports business, totaled **R\$ 37.1 million in Q3 2024**, a **14.8% increase compared to Q3 2023**, with a margin of 19.3% (-1.6 pp YoY).

On a consolidated basis, adjusted net income reached R\$ 26.9 million in Q3 2024, a decrease of 7.7%, reflecting the **strategic opportunity to accelerate events and expand the platform's userbase**, as well as the increase in depreciation due to investments made during the period.

Net margin was 13.2% in 3Q24, a decrease of 4.5 pp YoY compared to the same period last year.

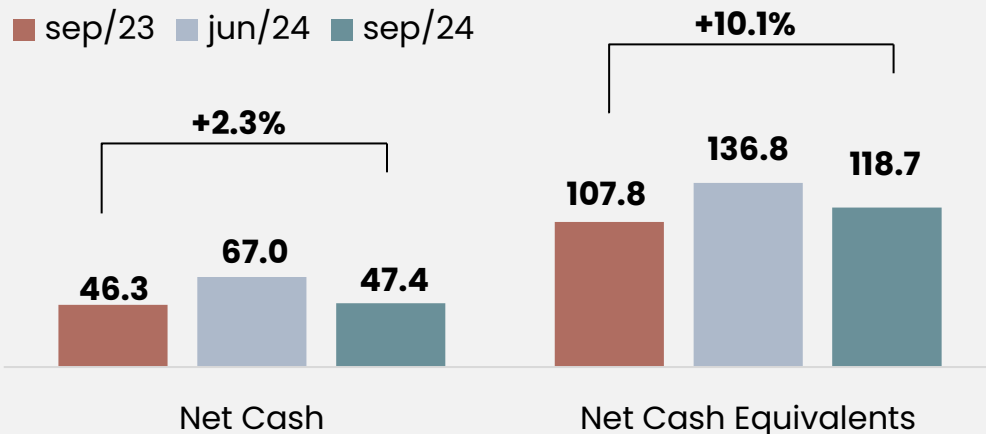
CASH POSITION

Cash Generation from Operating Activities



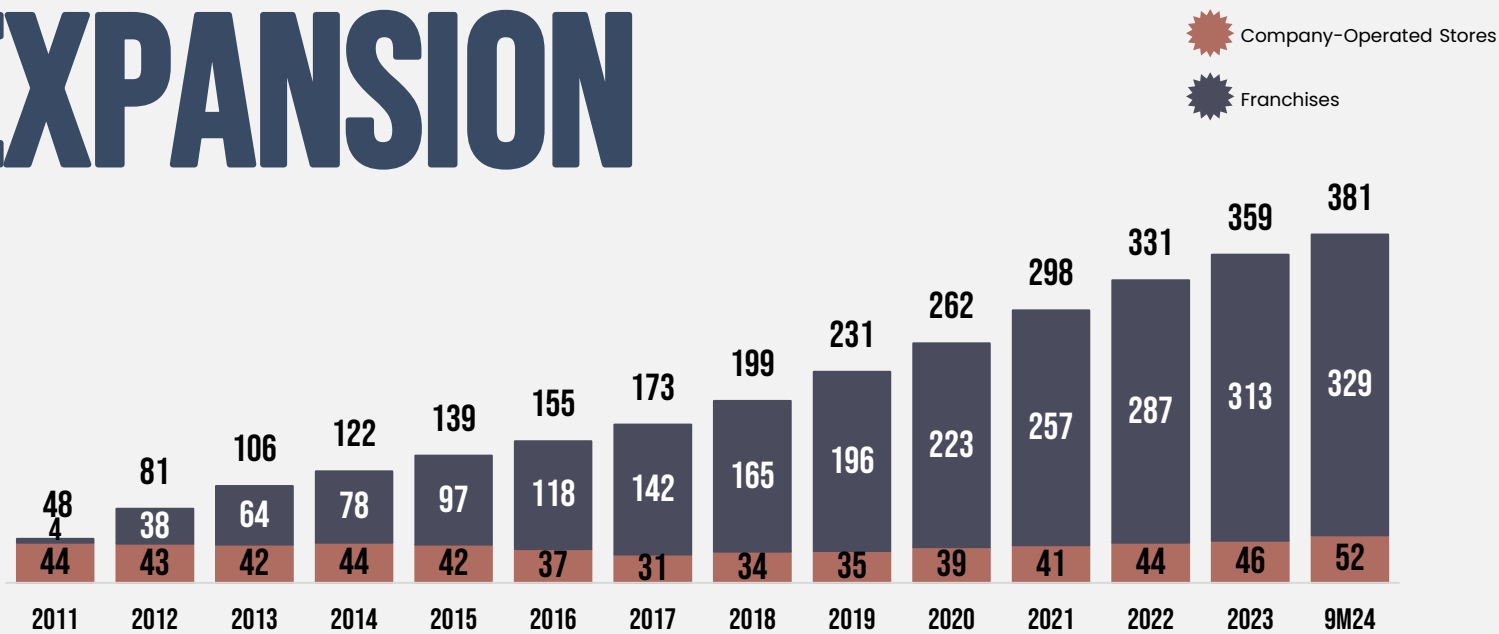
We closed the period with a net operating cash flow of R\$ 93.5 million, a significant increase of 75.4% YoY, driven by the expansion observed in the quarter along with improvements in working capital indicators recorded during the period.

Cash and Cash Equivalents Position



The company closed the period with a net cash balance of R\$ 47.4 million and cash equivalents (including credit card receivables) amounting to R\$ 118.7 million, demonstrating the company's commitment to sustainable growth and consistent cash generation.

EXPANSION



Opening of 7 new stores in 3Q24, including 1 company-operated store and 6 franchises

In the year-to-date period, 24 stores were opened.

We renovated 9 stores during the quarter, including **4 franchise stores** and **5 operated stores.**

A total of 28 stores were renovated over the nine-month period.

By the end of June, 39% of the stores in the network had adopted the new layout, and we expect approximately 45% of our network to be under the new concept by the end of 2024.

Note: E-commerce is considered as 1 company-owned store.





tf sports



**782 thousand
users**

as of 09/30/24

**+45.6%
YoY**

7,6 thousand

**registered trainers as
of
09/30/24**

**+33.9%
YoY**

+ de 800

**events held by
TFSports**

+ de 180

**events held by
trainers**

**+27.6%
vs 3Q23**

117,9 thousand

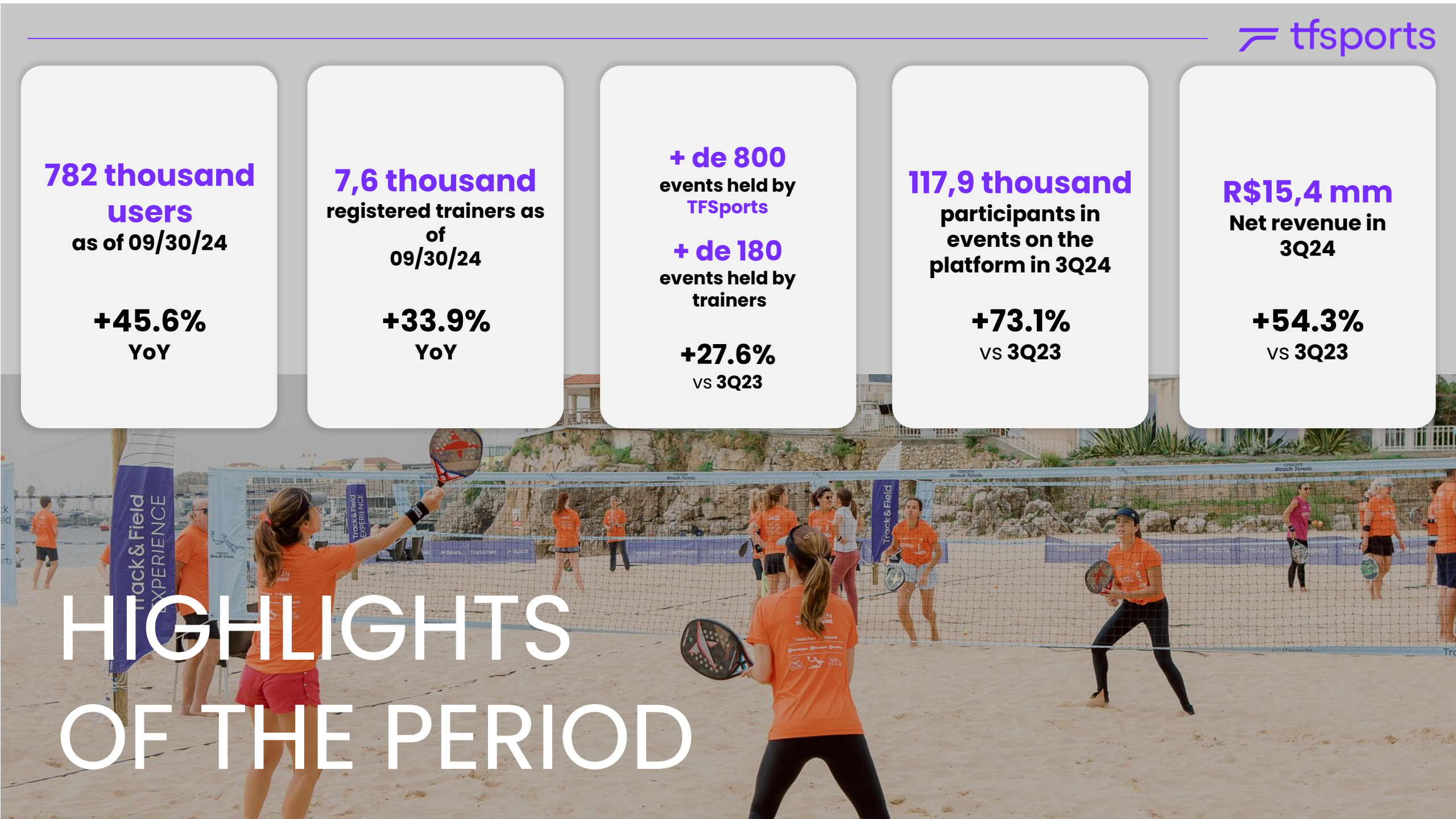
**participants in
events on the
platform in 3Q24**

**+73.1%
vs 3Q23**

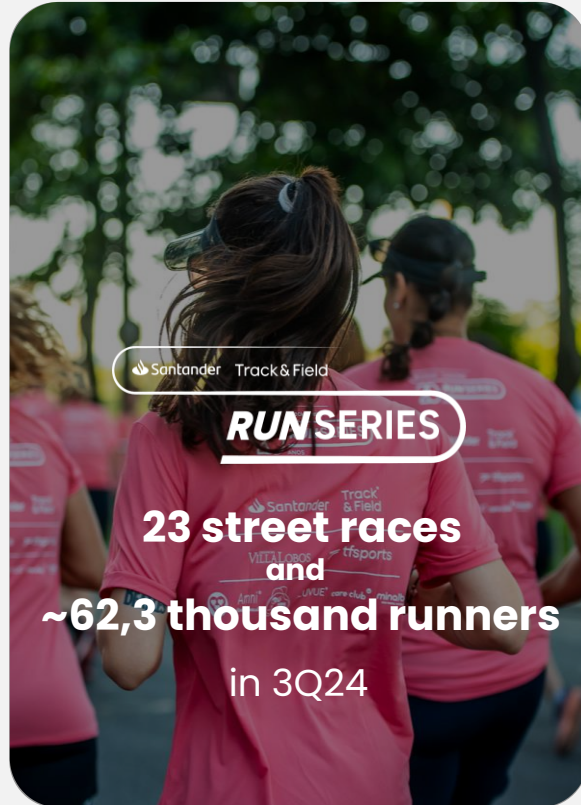
R\$15,4 mm

**Net revenue in
3Q24**

**+54.3%
vs 3Q23**



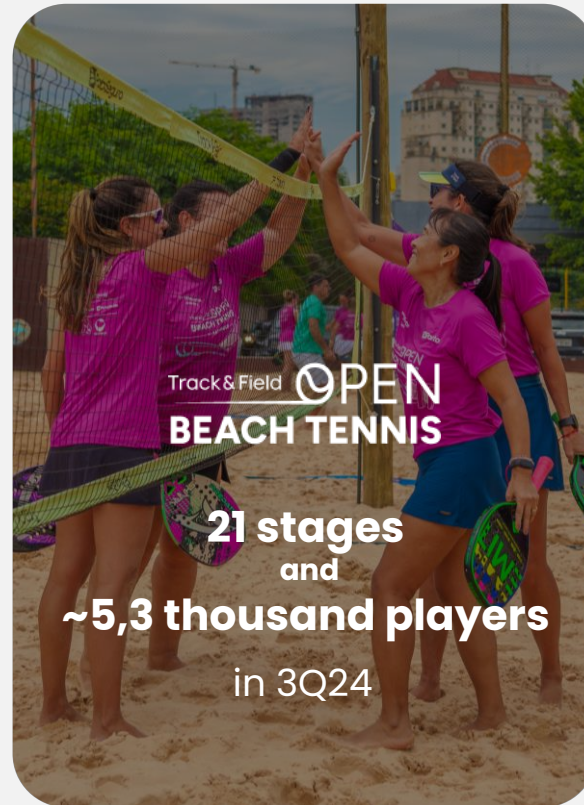
**HIGHLIGHTS
OF THE PERIOD**



Santander Track & Field

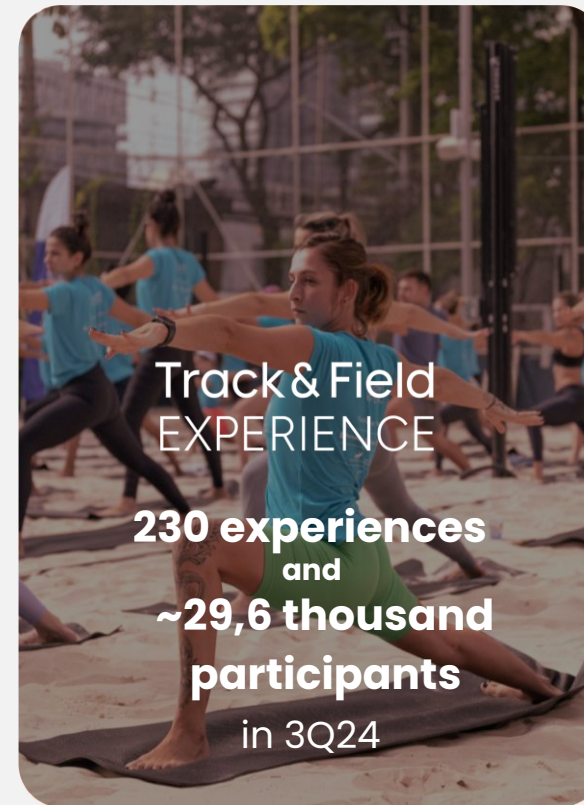
RUNSERIES

23 street races
and
~62,3 thousand runners
in 3Q24



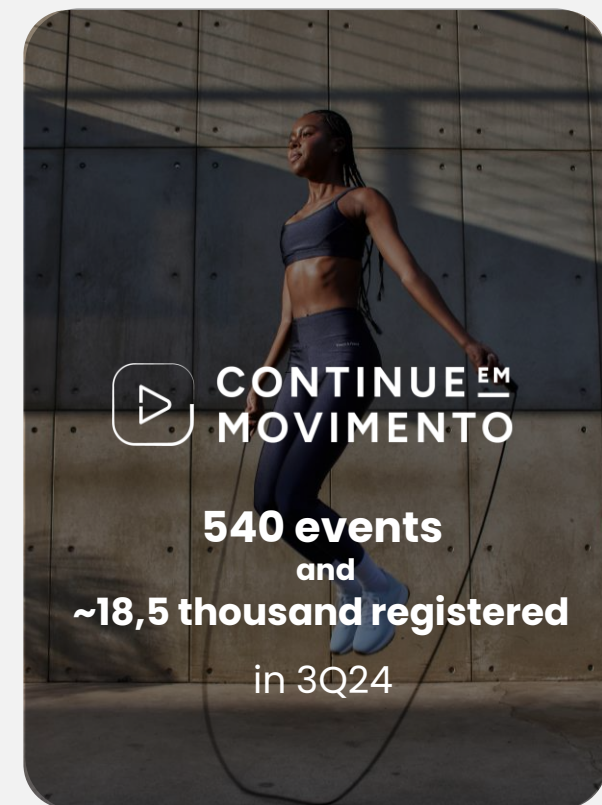
Track & Field **OPEN BEACH TENNIS**

21 stages
and
~5,3 thousand players
in 3Q24



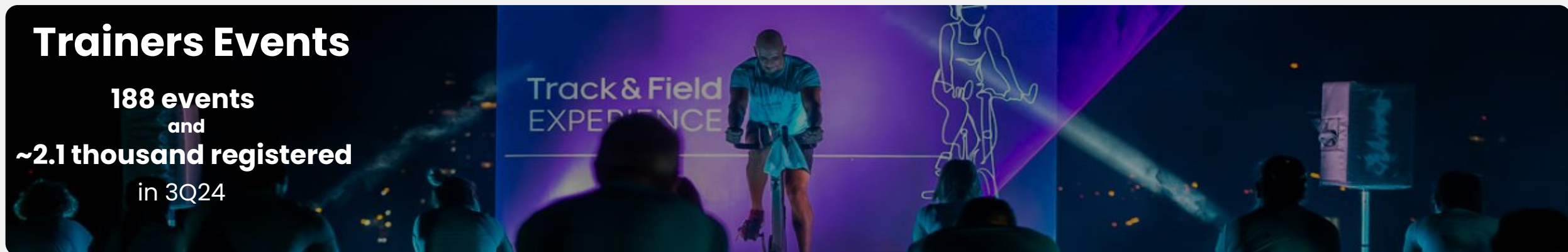
Track & Field
EXPERIENCE

230 experiences
and
~29,6 thousand participants
in 3Q24



 **CONTINUE^{EM} MOVIMENTO**

540 events
and
~18,5 thousand registered
in 3Q24



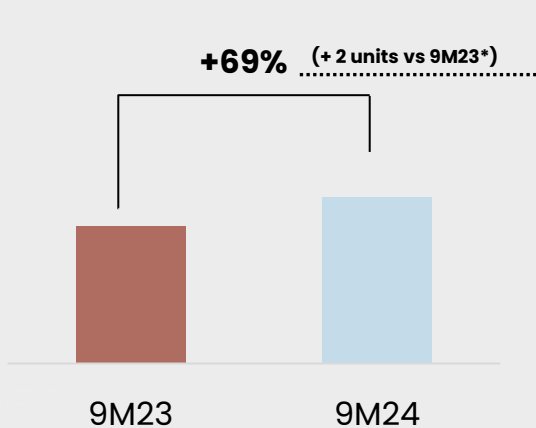
Trainers Events

188 events
and
~2.1 thousand registered
in 3Q24

Track & Field
EXPERIENCE

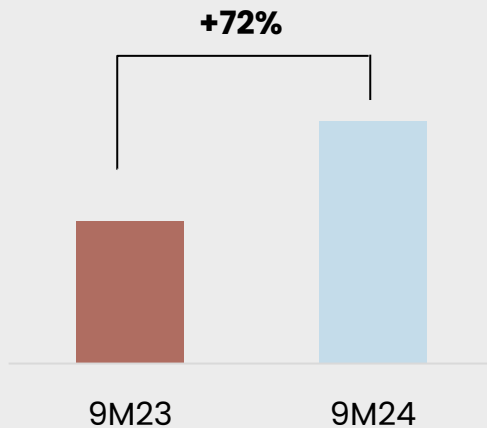


TFC Sales

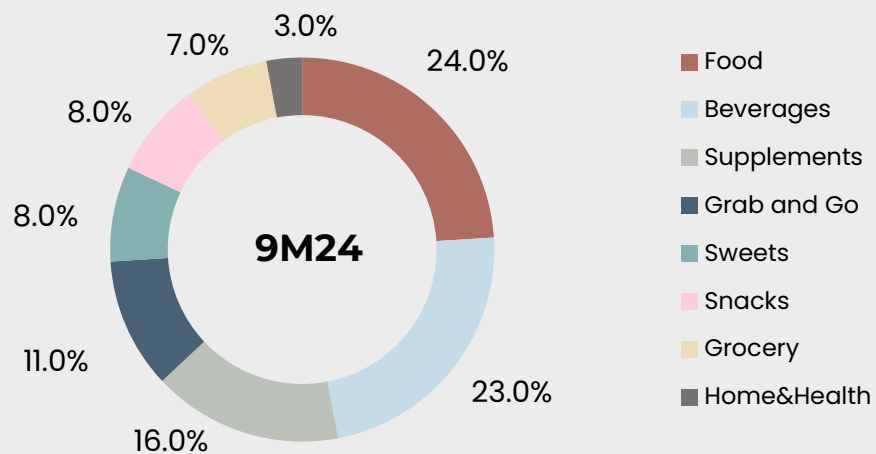


*We ended the 9M24 with 10 TFC units vs. 8 units in 9M23

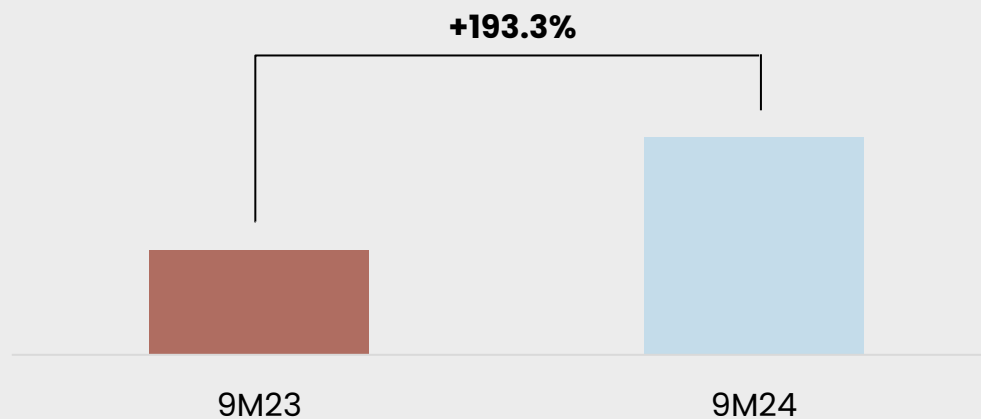
Customers Served



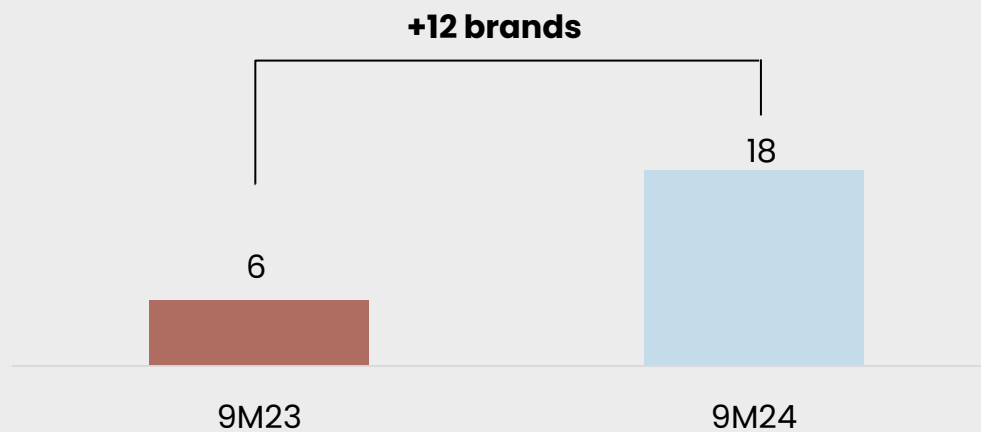
Sales per Category



GMV



Number of Partners





Track
& Field

IR CONTACT

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