

An aerial, artistic rendering of a modern architectural complex. The scene features several multi-story buildings with large windows and balconies, interspersed with lush greenery and palm trees. A prominent swimming pool with a curved edge is visible on the right side of the complex. The entire image has a warm, brownish-gold color palette and a slightly hazy, atmospheric quality.

JHSF

3T23

DIVULGAÇÃO DE
RESULTADOS

A Administração faz declarações sobre eventos futuros que estão sujeitos a riscos e incertezas. Tais declarações têm como base estimativas e suposições da Administração e informações a que a Companhia atualmente tem acesso. Declarações sobre eventos futuros incluem informações sobre suas intenções, estimativas ou expectativas atuais, assim como aquelas dos membros do Conselho de Administração e Diretores da Companhia.

As ressalvas com relação a declarações e informações acerca do futuro também incluem informações sobre resultados operacionais possíveis ou presumidos, bem como declarações que são precedidas, seguidas ou que incluem as palavras "acredita", "poderá", "irá", "continua", "espera", "prevê", "pretende", "planeja", "estima" ou expressões semelhantes.

As declarações e informações sobre o futuro não são garantias de desempenho. Elas envolvem riscos, incertezas e suposições porque se referem a eventos futuros, dependendo, portanto, de circunstâncias que poderão ocorrer ou não.

Os resultados futuros e a criação de valor para os acionistas poderão diferir de maneira significativa daqueles expressos ou estimados pelas declarações com relação ao futuro. Muitos dos fatores que irão determinar estes resultados e valores estão além da capacidade de controle ou previsão da Companhia.

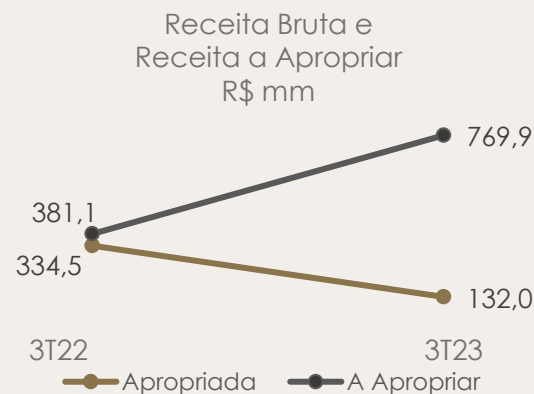
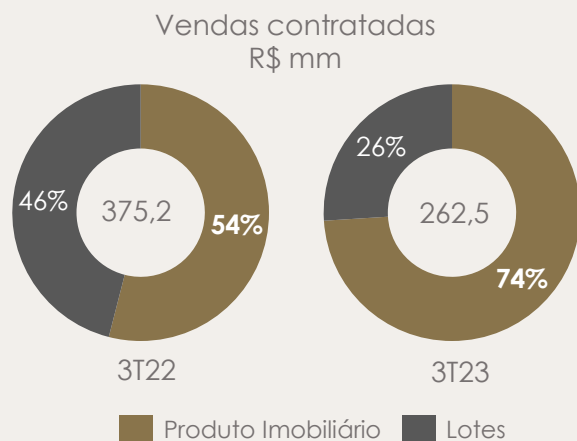


COMENTÁRIOS ADMINISTRAÇÃO

JHSF

- Preservação da **rentabilidade dos projetos de Incorporação**, com postura mais conservadora em vendas e novos lançamentos;
- Parte do estoque dos produtos **Fasano Residences** e **Golf Residences** será destinado à locação (aprox. **20.000 m²** de área privativa e NOI anual estabilizado **R\$ 32 mm**).
- Novos projetos destinados à locação: **Bosque Cidade Jardim**, unidades do **Reserva Cidade Jardim** e do **Boa Vista Village**;
- Abertura novas lojas: **flagships** da **Bulgari** e **Valentino** no SCJ e **Louis Vuitton** no SJA.

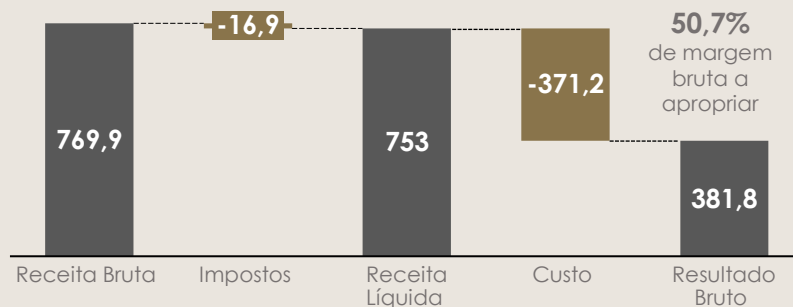
MIX DE PRODUTOS VENDIDOS E RECEITA BRUTA E A APROPRIAR



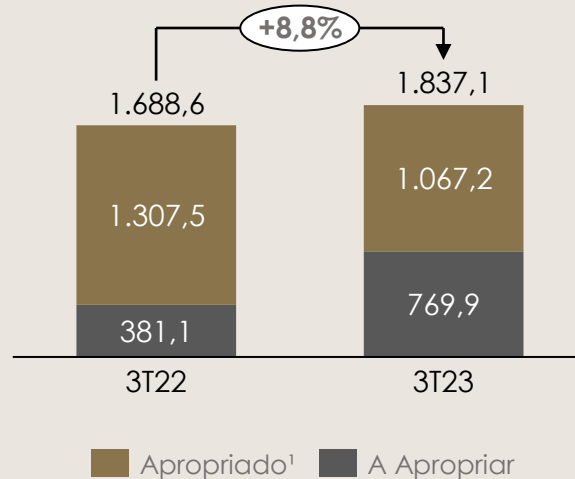
- Mudança no **mix de produtos** vendidos

- Menor reconhecimento de Receita** dado a concentração de **Produtos Imobiliários com “PoC”**

RESULTADO A APROPRIAR R\$ mm



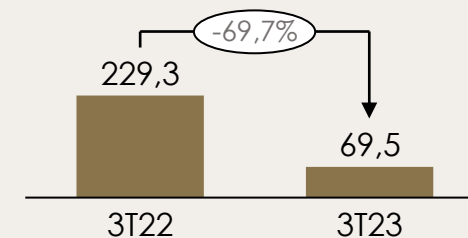
CONTAS A RECEBER APROPRIADO E A APROPRIAR R\$ mm



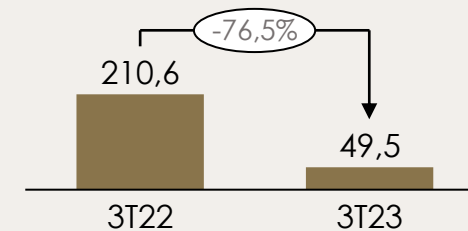
¹Líquido de ajuste a valor presente e perdas estimadas

RESULTADO

RESULTADO BRUTO R\$ mm



EBITDA AJUSTADO R\$ mm



Foco na preservação da **rentabilidade dos projetos**, com postura mais conservadora em vendas e novos lançamentos

RESIDÊNCIAS PARA LOCAÇÃO E CLUBES

20 residências para locação

Início da operação **Boa Vista Village Surf Club**

Unidades do **Fasano Residences** e **Golf Residences** serão destinados à locação (**aprox. 20.000 m²**)

Novos projetos destinados à locação: **Bosque Cidade Jardim**, **Reserva Cidade Jardim** e unidades do **Boa Vista Village**

R\$ 20,4 mm Receita Bruta

89,8% Margem Bruta

R\$ 16,7 mm Ebitda Ajustado



SHOPPINGS

VENDAS LOJISTAS

+6,7%

vs 3T22

CUSTO DE
OCUPAÇÃO

9,3%

+0,3 p.p vs 3T22

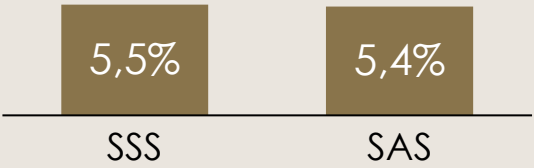
TAXA DE
OCUPAÇÃO

96,5%

-0,7 p.p vs 3T22

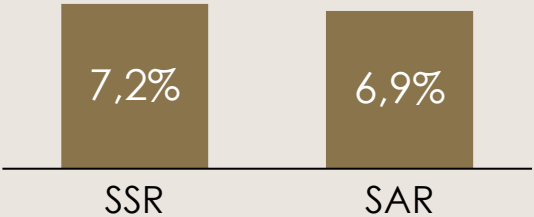
INDICADORES DE VENDA

vs 3T22



INDICADORES DE ALUGUEL

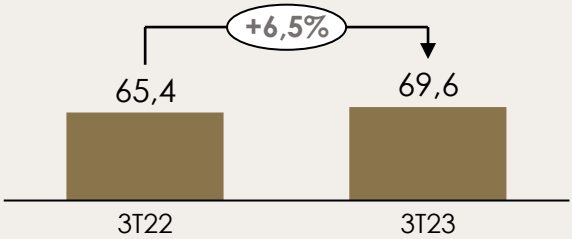
vs 3T22



RESULTADO

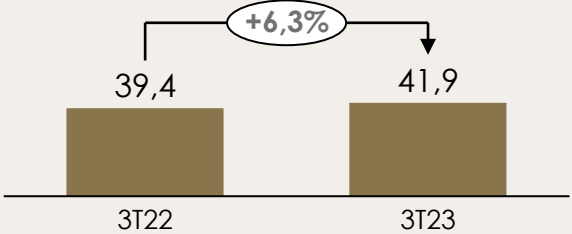
RECEITA BRUTA

R\$ mm



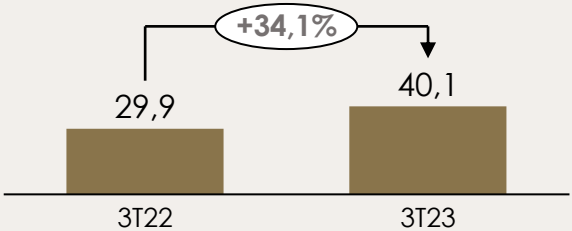
RESULTADO BRUTO

R\$ mm



EBITDA AJUSTADO

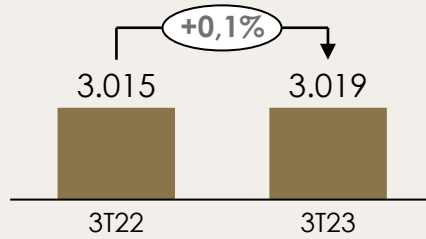
R\$ mm



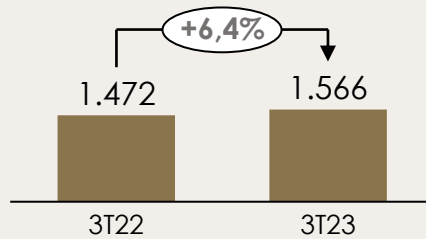
HOSPITALIDADE E GASTRONOMIA

HOSPITALIDADE

DIÁRIA MÉDIA (R\$)



REVPAR (R\$)



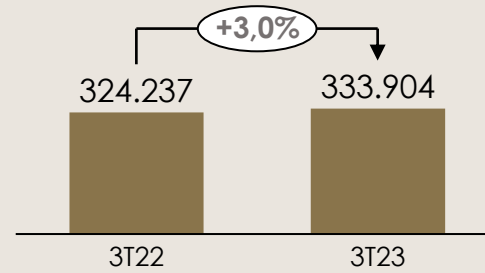
TX OCC

51,9%

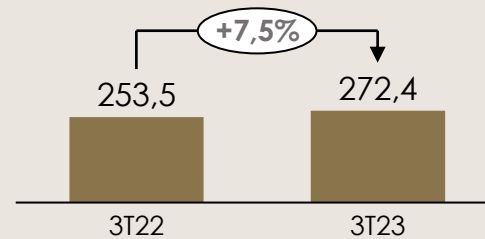
3,1 p.p vs 3T22

GASTRONOMIA

NÚMERO DE COUVERTS
VENDIDOS



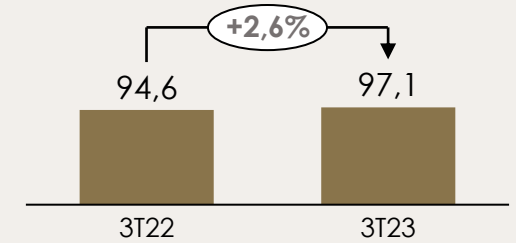
COUVERT MÉDIO (R\$)



RESULTADO

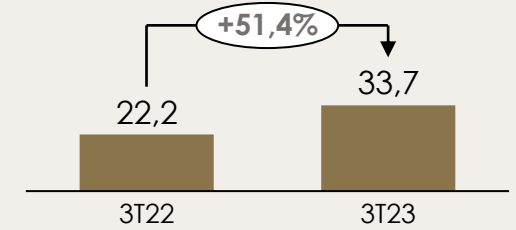
RECEITA BRUTA

R\$ mm



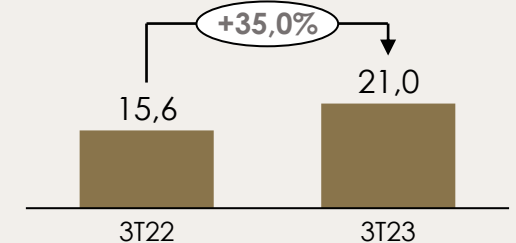
RESULTADO BRUTO

R\$ mm



EBITDA AJUSTADO

R\$ mm



AEROPORTO EXECUTIVO

MOVIMENTOS

+74,9%

vs 3T22

MOVIMENTOS

AVULSOS

+94,2%

vs 3T22

LITROS

ABASTECIDOS

+49,8%

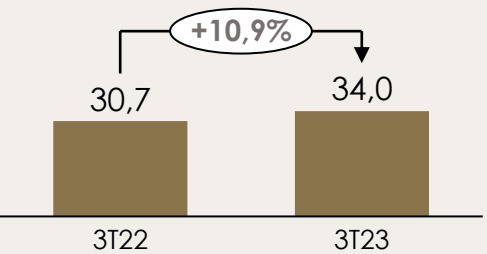
vs 3T22

OPERAÇÃO DE VOOS
INTERNACIONAIS **24x7**

RESULTADO

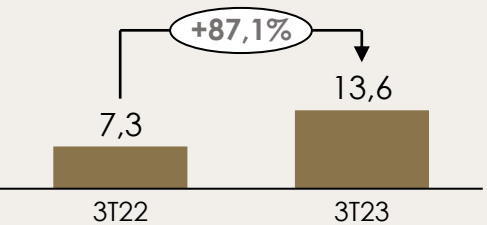
RECEITA BRUTA

R\$ mm



EBITDA AJUSTADO

R\$ mm



Soluções e produtos de **investimentos financeiros imobiliários** para clientes especiais

R\$ 800 mm de valor patrimonial (**33%** do SCJ)

Início da parceria com a gestora de investimentos **eB Capital**

R\$ 2,0 mm Receita Bruta

(Fees de gestão e estruturação)



3T23

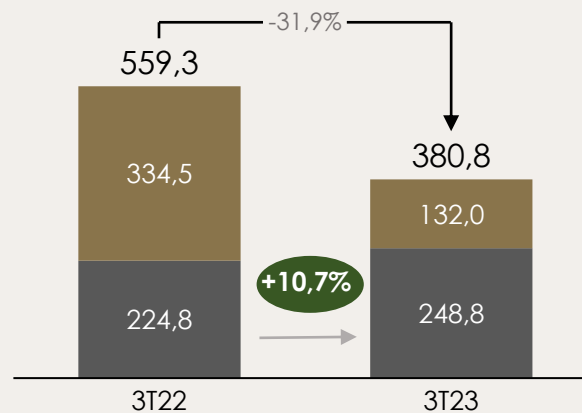
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CONSOLIDADO

JHSF

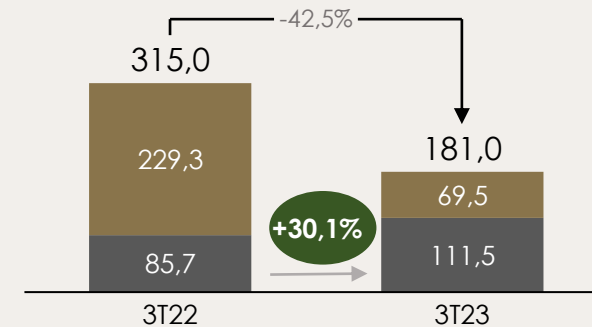
RECEITA BRUTA

R\$ mm



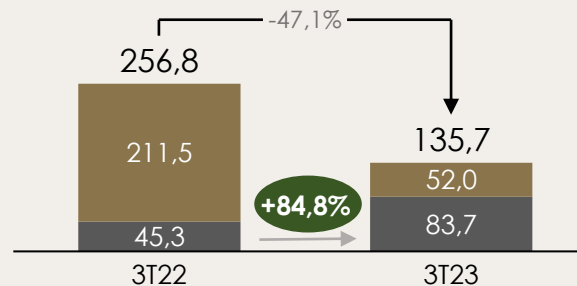
RESULTADO BRUTO

R\$ mm



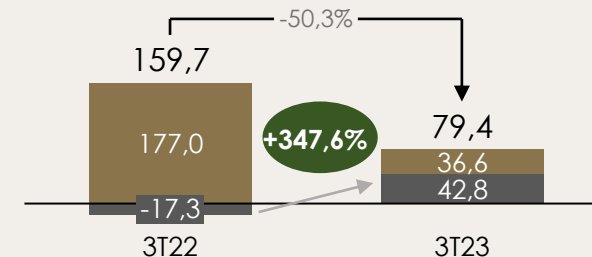
EBITDA AJUSTADO

R\$ mm



LUCRO LÍQUIDO

R\$ mm



■ Incorporação ■ Renda Recorrente

As aberturas entre os segmentos consideram as devidas eliminações contábeis

Q & A





JHSF

RELAÇÃO COM INVESTIDORES

+55 11 3702.5473

ri@jhsf.com.br

An aerial, artistic rendering of a resort complex. In the center is a large, multi-story clubhouse with a prominent roofline. To the right of the clubhouse is a large, rectangular swimming pool. Surrounding the pool and clubhouse are numerous palm trees and other tropical vegetation. In the background, a golf course is visible with its characteristic fairways and greenery. The entire scene is depicted in a soft, painterly style with a muted color palette of greens, blues, and earthy tones.

JHSF

3Q23

EARNINGS RELEASE
WEBCAST

Management makes forward-looking statements concerning future events that are subject to risks and uncertainties. Such statements are based on management's estimates and assumptions and information to which the Company currently has access. Statements about future events include information about their intentions, estimates or current expectations, as well as those of the members of the Board of Directors and Officers of the Company.

Disclaimers regarding forward-looking statements and information also include information about possible or assumed operating results, as well as statements that are preceded by, followed by or include the words "believes", "may", "will", "continue", "expects", "anticipates", "intends", "plans", "estimates" or similar expressions.

Forward-looking statements and information are not guarantees of performance. They involve risks, uncertainties and assumptions because they relate to future events and are therefore dependent on circumstances that may or may not occur.

Future results and shareholder value creation could differ materially from those expressed or estimated by forward-looking statements. Many of the factors that will determine these results and values are beyond the Company's ability to control or predict.

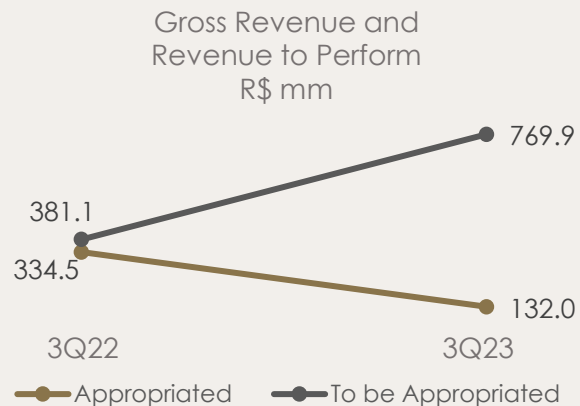
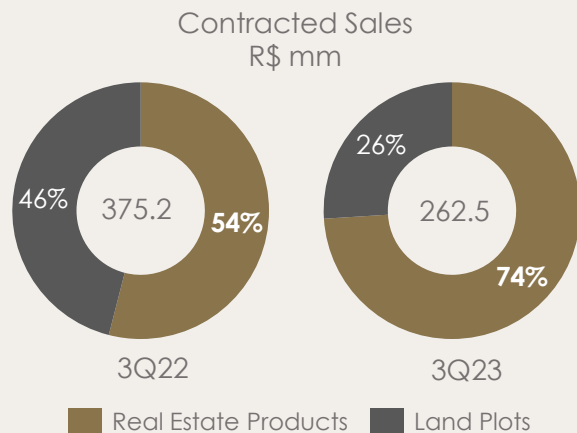


MANAGEMENT COMMENTS

JHSF

- Preservation of the **profitability of Real Estate Development projects**, adopting a conservative approach to sales and new launches;
- Part of **Fasano Residences** and **Golf Residences** inventory will be rented (approx. **20,000 sqm** of private area and stabilized annual NOI of **R\$ 32 mm**).
- New rental projects: **Bosque Cidade Jardim**, **Reserva Cidade Jardim** and **Boa Vista Village** units;
- New stores: **Bulgari** and **Valentino** flagships at CJM and **Louis Vuitton** at SJA.

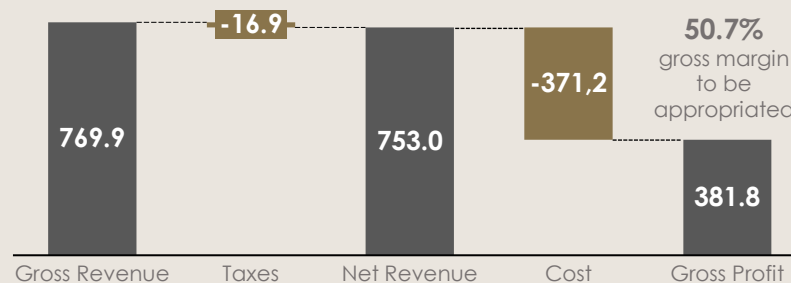
MIX OF PRODUCTS SOLD AND GROSS REVENUE



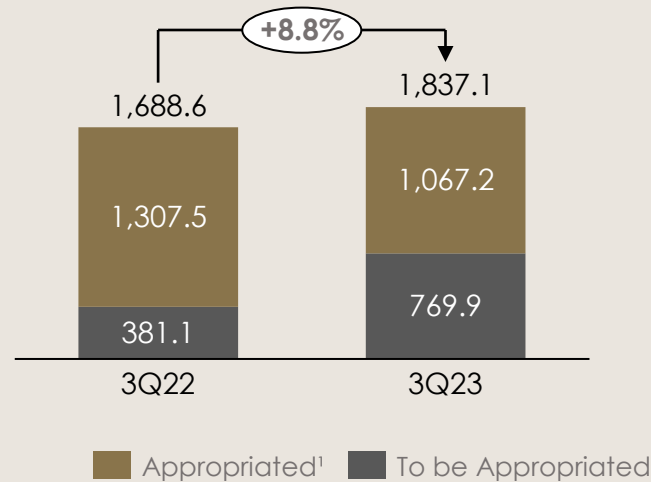
- Change in the **Mix of products** sold

- Lower Revenue recognition** given the concentration of **Real Estate Products** with "POC".

RESULT TO BE APPROPRIATED R\$ mm



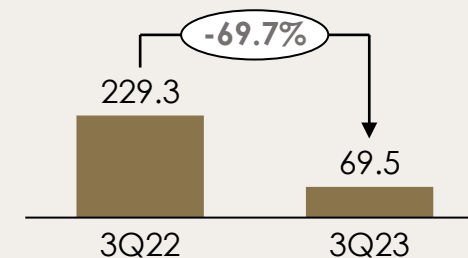
ACCOUNTS RECEIVABLES APPROPRIATED¹ AND TO BE APPROPRIATED R\$ mm



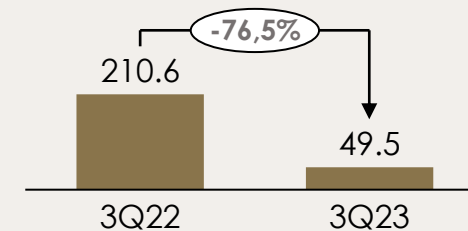
¹Net of adjustment to present value and estimated losses

RESULT

GROSS PROFIT R\$ mm



ADJUSTED EBITDA R\$ mm



Focus on preserving the **profitability of projects**, adopting a conservative approach to sales and new launches

RENTAL HOUSES AND CLUBS

20 Rental Houses

Boa Vista Village Surf Club started its operations

Fasano Residences and **Golf Residences** units will be rented (approx. 20.000 sqm)

New rental projects: **Bosque Cidade Jardim**, **Reserva Cidade Jardim** and **Boa Vista Village** units

R\$ 20.4 mm Gross Revenue

89,8% Gross Margin

R\$ 16.7 mm Adjusted Ebitda



MALLS

TENANT'S SALES

+6.7%

vs 3Q22

OCCUPANCY COST

9.3%

+0.3 p.p vs 3Q22

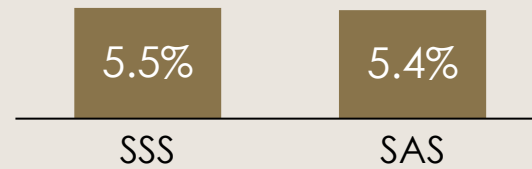
OCCUPANCY RATE

96.5%

-0.7 p.p vs 3Q22

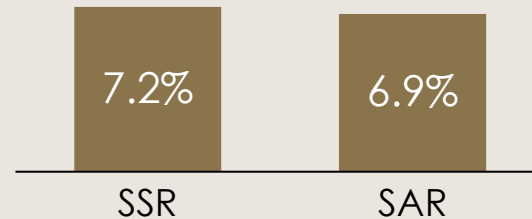
SALES INDICATORS

vs 3Q22



RENT INDICATORS

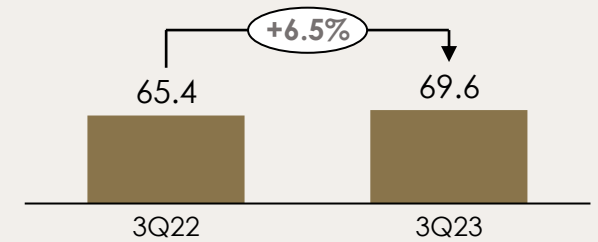
vs 3Q22



RESULT

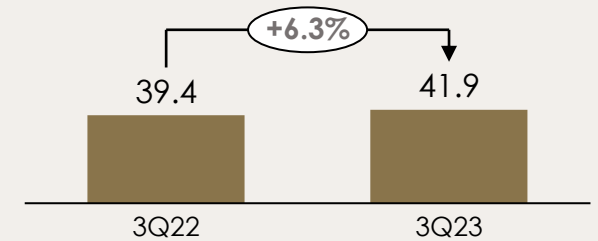
GROSS REVENUE

R\$ mm



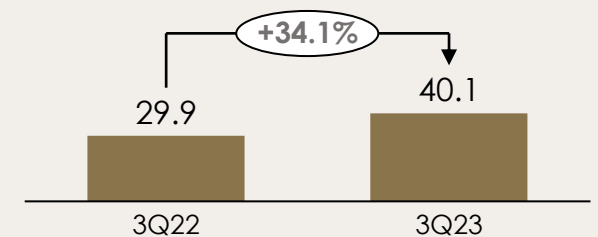
GROSS PROFIT

R\$ mm



ADJUSTED EBITDA

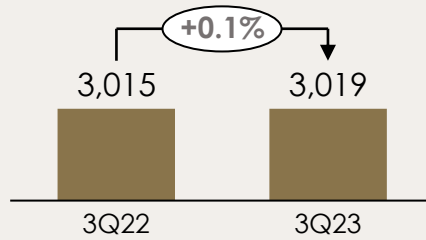
R\$ mm



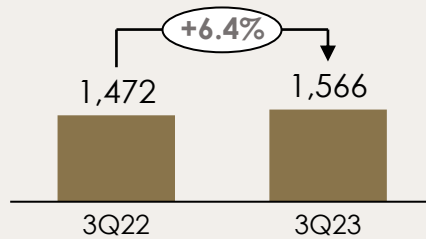
HOSPITALITY E GASTRONOMY

HOSPITALITY

AVERAGE DAILY (R\$)



REVPAR (R\$)



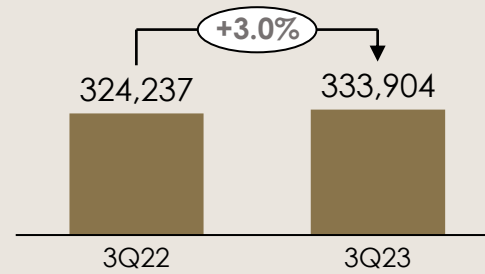
OCC RATE

51.9%

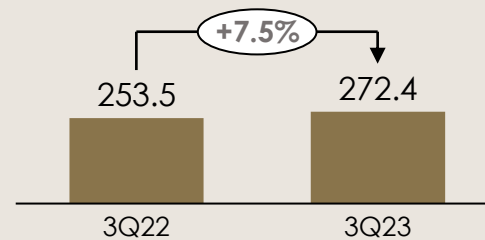
3.1 p.p vs 3Q22

GASTRONOMY

NUMBER OF COUVERTS
SOLD



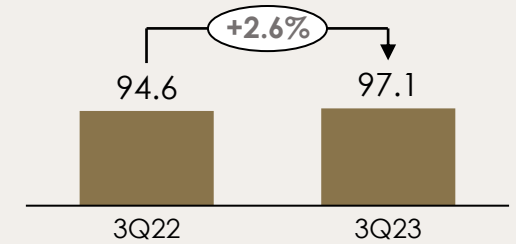
AVERAGE COUVERT (R\$)



RESULT

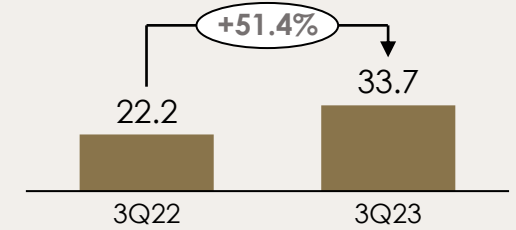
GROSS REVENUE

R\$ mm



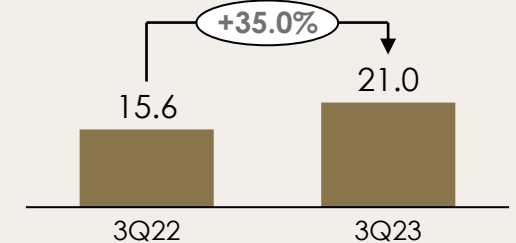
GROSS PROFIT

R\$ mm



ADJUSTED EBITDA

R\$ mm



EXECUTIVE AIRPORT

MOVEMENTS

+74.9%

vs 3Q22

SPOT
FLIGHTS

+94.2%

vs 3Q22

LITERS
FILLED

+49.8%

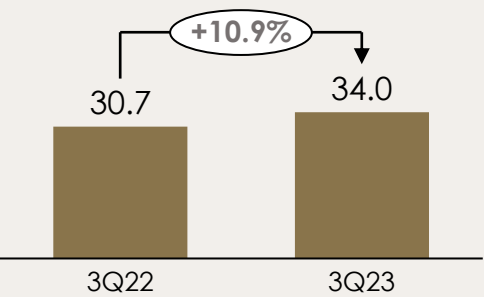
vs 3Q22

24x7 INTERNATIONAL
FLIGHT OPERATION

RESULT

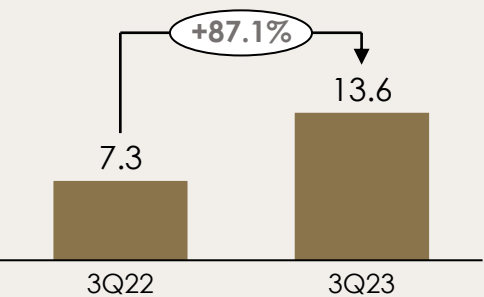
GROSS REVENUE

R\$ mm



ADJUSTED EBITDA

R\$ mm



Real estate financial investment solutions and products for special clients

R\$ 800 mm equity value (33% of CJM)

Partnership with **eB Capital**

R\$ 2.0 mm Gross Revenue

(Management and structuring fees)



3 Q 23

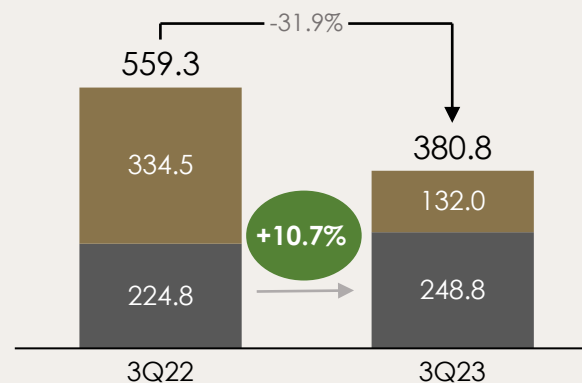
JHSF

CONSOLIDATED

JHSF

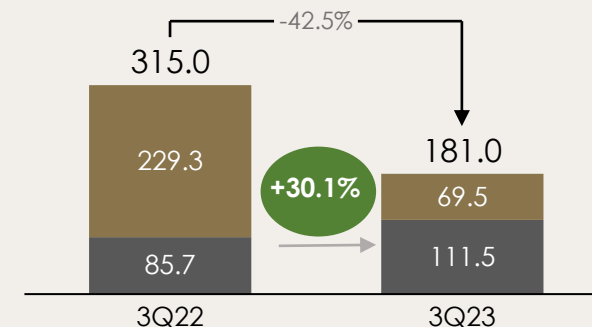
GROSS REVENUE

R\$ mm



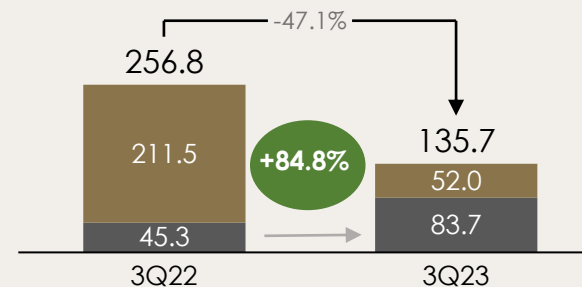
GROSS PROFIT

R\$ mm



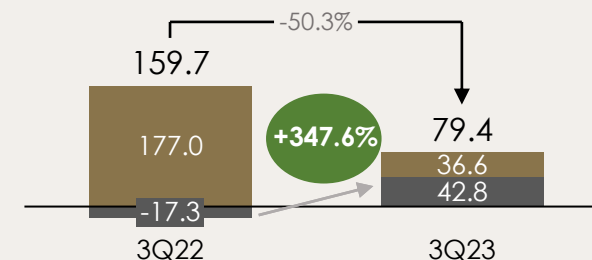
EBITDA AJUSTADO

R\$ mm



LUCRO LÍQUIDO

R\$ mm



Real Estate Development Recurring Income

The breakdown between the segments considers the accounting eliminations

Q & A





JHSF

INVESTORS RELATIONS

+55 11 3702.5473

ri@jhsf.com.br