JBS S.A.

Financial statements and Report of Independent auditors

As of December 31, 2011 and 2010

KPMG Auditores Independentes
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Independent Auditors' Report on the Financial Statements

To
The Board of Directors and Shareholders of
JBS S.A.
São Paulo - SP

Report on the Financial Statements

We have audited the accompanying individual and consolidated financial statements of JBS S.A. ("Company"), which comprises the statement of financial position as of 31 December 2011, and the respective statement of operations, comprehensive income, changes in equity and cash flows for the year then ended, and a summary of significant accounting policies and other notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of the individual financial statements in accordance with accounting practices adopted in Brazil and the consolidated financial statements in accordance with the International Financial Reporting Standards (IFRS) issued by the International Accounting Standards Board - IASB and in accordance with accounting practices adopted in Brazil, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Brazilian and International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements taken as a whole.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion on Individual Financial Statements

In our opinion, the individual financial statements present fairly, in all material respects, the financial position of JBS S.A. as of December 31, 2011, its financial performance and cash flows for the year then ended in accordance with accounting practices adopted in Brazil.

Opinion on Consolidated Financial Statements

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of JBS S.A. as of December 31, 2011, and its financial performance and cash flows for the year then ended in accordance with the International Financial Reporting Standards (IFRS) issued by the International Accounting Standards Board - IASB and in accordance with accounting practices adopted in Brazil.

Emphasis of matter

As described in note 3, the individual financial statements were prepared in accordance with accounting practices adopted in Brazil. In the case of JBS S.A. these practices differ from the IFRS applicable to individual financial statements, only in relation to the valuation of investments in subsidiaries, associates and jointly controlled companies by the equity method, whereas under IFRS they would be valued by cost or fair value. Our opinion is not qualified due this issue.

Other Matters

Statement of value added

We have also audited the individual and consolidated statement of value added (DVA) for the year ended December 31, 2011, whose presentation is required by Brazilian corporate law for public companies and as supplementary information under IFRS that do not require the presentation of DVA. These statements were submitted to the same audit procedures previously described and, in our opinion, are fairly stated, in all material respects, in relation to the individual and consolidated financial information taken as a whole.

Audit Of The Prior Year Amounts

On April 4, 2011 BDO Auditores Independentes, a legal entity established in Brazil which held the legal right to use the BDO trademark, became part of the KPMG network of professional service firms under the new corporate name of KPMG Auditores Associados (incorporated in December 2, 2011 by KPMG Auditores Independentes). BDO Auditores Independentes audited the financial statements for the year ended December 31, 2010, while it still held the right to use BDO trademark, and issued an audit report dated March 16, 2011, which had a modification due to doubts about the effects of subsidiary Inalca JBS S.p.A. in the Individual and Consolidated financial statements. As disclosed in footnote 9, this subsidiary was discontinued in March, 2011, being presented as Discontinued Operation retrospectively. As part of our audit of financial statements of 2011, we have also audited the effects of the presentation related of this Discontinued Operation and we have concluded that such presentation is appropriated.

KPMG

The accompanying financial statements have been translated into English for the convenience of readers outside Brazil.

São Paulo, March 20, 2012

KPMG Auditores Independentes
CRC 2SP014428/O-6

Orlando Octávio de Freitas Júnior	Márcio Serpejante Peppe
Contador CRC 1SP178871/O-4	Contador CRC 1SP233011/O-8

JBS S.A.

Balance sheets
(In thousands of Reais)

	Note	Company December 31, 2011	Company December 31, 2010	Consolidated December 31, 2011	Consolidated December 31, 2010
ASSETS					
CURRENT ASSETS					
Cash and cash equivalents	4	**3.612.867**	3.000.649	**5.288.194**	4.074.574
Trade accounts receivable, net	5	**1.883.093**	1.672.729	**4.679.846**	4.036.104
Inventories	6	**1.544.261**	1.109.472	**5.405.705**	4.476.934
Biological assets	7	**-**	-	**209.543**	417.028
Recoverable taxes	8	**1.330.609**	1.088.310	**1.690.311**	1.419.784
Prepaid expenses		**8.148**	13.844	**131.033**	107.825
Other investment and discontinued operations	9	**-**	504.002	**-**	504.002
Other current assets		**256.225**	161.066	**526.649**	351.817
TOTAL CURRENT ASSETS		**8.635.203**	**7.550.072**	**17.931.281**	**15.388.068**
NON-CURRENT ASSETS					
Long-term assets					
Credits with related parties	10	**88.505**	-	**552.197**	332.679
Judicial deposits and others		**104.207**	88.218	**389.947**	448.875
Recoverable taxes	8	**562.027**	553.770	**626.126**	616.297
Total long-term assets		**754.739**	**641.988**	**1.568.270**	**1.397.851**
Investments in subsidiaries	11	**7.561.574**	10.443.000	**-**	-
Property, plant and equipment, net	12	**7.803.582**	7.598.963	**15.378.714**	14.624.201
Intangible assets, net	13	**9.531.506**	9.531.739	**12.532.619**	12.425.499
		24.896.662	**27.573.702**	**27.911.333**	**27.049.700**
TOTAL NON-CURRENT ASSETS		**25.651.401**	**28.215.690**	**29.479.603**	**28.447.551**
TOTAL ASSETS		**34.286.604**	**35.765.762**	**47.410.884**	**43.835.619**

The accompanying notes are an integral part of the financial statements

JBS S.A.

Balance sheets
(In thousands of Reais)

	Note	Company		Consolidated	
		December 31, 2011	December 31, 2010	December 31, 2011	December 31, 2010
LIABILITIES AND SHAREHOLDERS' EQUITY					
CURRENT LIABILITIES					
Trade accounts payable	14	**666.375**	566.982	**3.323.886**	2.962.395
Loans and financings	15/16	**4.574.702**	4.342.593	**5.339.433**	4.966.198
Income taxes	18	**-**	-	**211.528**	14.251
Payroll, social charges and tax obligation	18	**347.863**	375.600	**1.167.163**	1.095.687
Payables related to facilities acquisitions	20	**10.589**	45.746	**10.589**	45.746
Other current liabilities		**466.402**	509.482	**343.100**	332.208
TOTAL CURRENT LIABILITIES		**6.065.931**	**5.840.403**	**10.395.699**	**9.416.485**
NON-CURRENT LIABILITIES					
Loans and financings	15/16	**7.095.193**	6.679.915	**13.532.761**	10.217.156
Convertible debentures	17	**1.283**	3.462.212	**1.283**	3.462.212
Payroll, social charges and tax obligation	18	**-**	-	**683.812**	317.633
Payables related to facilities acquisitions	20	**2.048**	5.144	**2.048**	5.144
Deferred income taxes	21	**289.798**	390.774	**678.372**	1.003.050
Provision for lawsuits risk	19	**140.975**	136.002	**251.560**	321.660
Debts with related parties	10	**-**	1.532.002	**-**	-
Other non-current liabilities		**27.554**	124.939	**266.161**	397.430
TOTAL NON-CURRENT LIABILITIES		**7.556.851**	**12.330.988**	**15.415.997**	**15.724.285**
SHAREHOLDERS' EQUITY	22				
Capital stock		**21.506.247**	18.046.067	**21.506.247**	18.046.067
Capital transaction		**(10.212)**	(9.949)	**(10.212)**	(9.949)
Capital reserve		**985.944**	985.944	**985.944**	985.944
Revaluation reserve		**101.556**	106.814	**101.556**	106.814
Profit reserves		**1.440.799**	1.511.246	**1.440.799**	1.511.246
Treasury shares		**(610.550)**	(485.169)	**(610.550)**	(485.169)
Valuation adjustments to shareholders' equity in subsidiaries		**127.071**	(1.719)	**127.071**	(1.719)
Accumulated translation adjustments in subsidiaries		**(2.877.033)**	(2.558.863)	**(2.877.033)**	(2.558.863)
Attributable to controlling interest		**20.663.822**	**17.594.371**	**20.663.822**	**17.594.371**
Attributable to noncontrolling interest		**-**	**-**	**935.366**	**1.100.478**
TOTAL SHAREHOLDERS' EQUITY		**20.663.822**	**17.594.371**	**21.599.188**	**18.694.849**
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY		**34.286.604**	**35.765.762**	**47.410.884**	**43.835.619**

The accompanying notes are an integral part of the financial statements

JBS S.A.

Statements of income for the years ended December 31, 2011 and 2010
(In thousands of Reais)

	Note	Company 2011	Company 2010	Consolidated 2011	Consolidated 2010
NET SALE REVENUE	23	**13.060.853**	**11.770.293**	**61.796.761**	**54.712.832**
Cost of goods sold		**(10.023.868)**	(9.338.628)	**(55.100.207)**	(47.994.792)
GROSS INCOME		**3.036.985**	**2.431.665**	**6.696.554**	**6.718.040**
OPERATING INCOME (EXPENSE)					
General and administrative expenses		**(595.453)**	(503.405)	**(1.739.198)**	(1.641.024)
Selling expenses		**(1.274.996)**	(995.067)	**(3.144.069)**	(2.627.201)
Financial expense, net	26	**(1.468.238)**	(1.927.045)	**(2.010.728)**	(2.223.021)
Equity in earnings of subsidiaries	11	**113.264**	815.611	**-**	-
Other income (expenses), net	27	**28.031**	(85.645)	**(32.667)**	(168.224)
		(3.197.392)	**(2.695.551)**	**(6.926.662)**	**(6.659.470)**
INCOME (LOSS) BEFORE TAXES		**(160.407)**	**(263.886)**	**(230.108)**	**58.570**
Current income taxes	21	**2.710**	2.853	**(520.711)**	(358.774)
Deferred income taxes	21	**81.992**	(44.012)	**427.934**	33.346
		84.702	**(41.159)**	**(92.777)**	**(325.428)**
LOSS OF CONTINUED OPERATIONS		**(75.705)**	**(305.045)**	**(322.885)**	**(266.858)**
Net income of discontinued operations	9	**-**	12.246	**-**	12.246
LOSS OF THE YEAR		**(75.705)**	**(292.799)**	**(322.885)**	**(254.612)**
ATTRIBUTABLE TO:					
Controlling interest				**(75.705)**	(292.799)
Noncontrolling interest				**(247.180)**	38.187
				(322.885)	**(254.612)**
Loss basic per thousand shares - in reais	24	**(27,77)**	**(117,46)**	**(27,77)**	**(117,46)**
Loss diluted per thousand shares - in reais	24	**(27,77)**	**81,71**	**(27,77)**	**81,71**

The accompanying notes are an integral part of the financial statements

JBS S.A.

Statement of comprehensive income for the years ended December 31, 2011 and 2010
(In thousands of Reais)

	Company		Consolidated	
	2011	2010	2011	2010
Loss of the year	**(75.705)**	(292.799)	**(322.885)**	(254.612)
Other comprehensive loss				
Valuation adjustments to shareholders' equity in subsidiaries	**128.790**	(805)	**128.790**	(805)
Accumulated adjustment of conversion in subsidiaries	**(281.203)**	(190.601)	**(281.203)**	(190.601)
Exchange variation in subsidiaries	**(36.967)**	(829.376)	**(36.967)**	(829.376)
Total of comprehensive loss	**(265.085)**	**(1.313.581)**	**(512.265)**	**(1.275.394)**
Total of comprehensive loss attributable to:				
Controlling interest	**(265.085)**	(1.313.581)	**(120.108)**	(1.109.056)
Noncontrolling interest	**-**	-	**(392.157)**	(166.338)
	(265.085)	**(1.313.581)**	**(512.265)**	**(1.275.394)**

The accompanying notes are an integral part of the financial statements

JBS S.A.

Statements of changes in shareholders' equity for the years ended December 31, 2011 and 2010
(In thousands of Reais)

	Capital stock	Capital transactions	Capital reserve	Revaluation reserve	Profit reserves: Legal	Profit reserves: For expansion	Treasury shares	Valuation adjustments to shareholders' equity	Accumulated translation adjustments	Retained Earnings	Total	Noncontrolling interest	Total shareholders' equity
BALANCE AS OF JANUARY 1, 2010	**16.483.544**	**-**	**985.944**	**112.352**	**7.768**	**1.729.264**	**(271.441)**	**(914)**	**(1.538.886)**	**-**	**17.507.631**	**1.638.379**	**19.146.010**
Capital transactions	-	(9.949)	-	-	-	-	-	-	-	-	**(9.949)**	-	**(9.949)**
Capital increase	1.600.000	-	-	-	-	-	-	-	-	-	**1.600.000**	-	**1.600.000**
Transaction costs for the IPO	(37.477)	-	-	-	-	-	-	-	-	-	**(37.477)**	-	**(37.477)**
Purchase of treasury shares	-	-	-	-	-	-	(213.728)	-	-	-	**(213.728)**	-	**(213.728)**
Adjustment of net income destination from previous year	-	-	-	-	-	61.475	-	-	-	-	**61.475**	-	**61.475**
Realization of revaluation reserve	-	-	-	(5.538)	-	-	-	-	-	5.538	**-**	-	**-**
Valuation adjustments to shareholders' equity in subsidiaries	-	-	-	-	-	-	-	(805)	-	-	**(805)**	-	**(805)**
Accumulated translation adjustments in subsidiaries	-	-	-	-	-	-	-	-	(190.601)	-	**(190.601)**	-	**(190.601)**
Investments exchange rate variations, net	-	-	-	-	-	-	-	-	(829.376)	-	**(829.376)**	-	**(829.376)**
Loss of the year	-	-	-	-	-	-	-	-	-	(292.799)	**(292.799)**	38.187	**(254.612)**
Loss absorption	-	-	-	-	-	(287.261)	-	-	-	287.261	**-**	-	**-**
Noncontrolling interest	-	-	-	-	-	-	-	-	-	-	**-**	(576.088)	**(576.088)**
BALANCE AS OF DECEMBER 31, 2010	**18.046.067**	**(9.949)**	**985.944**	**106.814**	**7.768**	**1.503.478**	**(485.169)**	**(1.719)**	**(2.558.863)**	**-**	**17.594.371**	**1.100.478**	**18.694.849**
Capital transactions	-	(263)	-	-	-	-	-	-	-	-	**(263)**	-	**(263)**
Purchase of treasury shares	-	-	-	-	-	-	(125.381)	-	-	-	**(125.381)**	-	**(125.381)**
Convertible debentures (Note 17)	3.460.180	-	-	-	-	-	-	-	-	-	**3.460.180**	-	**3.460.180**
Realization of revaluation reserve	-	-	-	(5.258)	-	-	-	-	-	5.258	**-**	-	**-**
Valuation adjustments to shareholders equity in subsidiaries	-	-	-	-	-	-	-	128.790	-	-	**128.790**	-	**128.790**
Accumulated translation adjustments in subsidiaries	-	-	-	-	-	-	-	-	(281.203)	-	**(281.203)**	-	**(281.203)**
Investments exchange rate variations, net	-	-	-	-	-	-	-	-	(36.967)	-	**(36.967)**	-	**(36.967)**
Loss of the year	-	-	-	-	-	-	-	-	-	(75.705)	**(75.705)**	(247.180)	**(322.885)**
Loss absorption	-	-	-	-	-	(70.447)	-	-	-	70.447	**-**	-	**-**
Noncontrolling interest	-	-	-	-	-	-	-	-	-	-	**-**	82.068	**82.068**
BALANCE AS OF DECEMBER 31, 2011	**21.506.247**	**(10.212)**	**985.944**	**101.556**	**7.768**	**1.433.031**	**(610.550)**	**127.071**	**(2.877.033)**	**-**	**20.663.822**	**935.366**	**21.599.188**

The accompanying notes are an integral part of the financial statements

JBS S.A.

Statements of cash flows for the years ended December 31, 2011 and 2010
(In thousands of Reais)

	Company		Consolidated	
	2011	2010	2011	2010
Cash flow from operating activities				
Loss of the year attributable to controlling interest	**(75.705)**	(292.799)	**(75.705)**	(292.799)
Adjustments to reconcile loss to cash provided on operating activities				
. Depreciation and amortization	**436.501**	286.115	**1.291.411**	1.215.454
. Allowance for doubtful accounts	**10.021**	7.180	**15.577**	16.132
. Equity in earnings of subsidiaries	**(113.264)**	(815.611)	**-**	-
. Net income on discontinued operations	**-**	(12.246)	**-**	(12.246)
. Gain on assets sales	**(24.998)**	6.961	**(8.132)**	11.005
. Deferred income taxes	**(81.992)**	44.012	**(427.934)**	(33.346)
. Current and non-current financial charges	**1.544.673**	448.829	**1.611.274**	642.763
. Provision for lawsuits risk	**5.562**	(73.368)	**9.865**	(22.509)
. Impairment	**-**	25.514	**63.193**	83.831
	1.700.798	**(375.413)**	**2.479.549**	**1.608.285**
Decrease (increase) in operating assets				
Trade accounts receivable	**(149.369)**	(531.026)	**(278.778)**	(957.276)
Inventories	**(433.292)**	(350.936)	**(627.902)**	(1.251.438)
Recoverable taxes	**(195.802)**	(239.357)	**(295.794)**	(275.947)
Other current and non-current assets	**(104.145)**	31.791	**(43.156)**	225.296
Related party receivable	**(360.521)**	-	**(171.501)**	(2.101)
Biological assets	**-**	-	**247.255**	(189.908)
Increase (decrease) operating liabilities				
Trade accounts payable	**77.789**	(60.870)	**(28.742)**	344.962
Other current and non-current liabilities	**(100.210)**	(311.617)	**(75.275)**	(67.419)
Related party payable	**-**	1.598.237	**-**	-
Noncontrolling interest	**-**	-	**(247.180)**	38.187
Valuation adjustments to shareholders' equity in subsidiaries	**-**	-	**(351.964)**	(943.717)
Net cash provided by (used in) operating activities	**435.248**	**(239.191)**	**606.512**	**(1.471.076)**
Cash flow from investing activities				
Additions to property, plant and equipment and intangible assets	**(569.741)**	(533.831)	**(1.173.780)**	(1.225.581)
Increase in investments in subsidiaries	**(963.638)**	(3.038.408)	**-**	-
Decrease in investments in subsidiaries	**2.491.708**	-	**-**	-
Proceeds received from termination agreement of Inalca JBS	**504.002**	-	**504.002**	-
Net effect of working capital of acquired (merged) company	**718**	-	**(34.584)**	(338.119)
Net cash provided by (used in) investing activities	**1.463.049**	**(3.572.239)**	**(704.362)**	**(1.563.700)**
Cash flow from financing activities				
Proceeds from loans and financings	**6.181.618**	5.693.809	**17.532.838**	14.191.471
Payments of loans and financings	**(7.341.304)**	(4.309.777)	**(16.224.978)**	(13.462.647)
Debentures payment	**(749)**	-	**(749)**	-
Capital increase	**-**	1.600.000	**-**	1.600.000
Transaction costs for issuing of tittles and securities	**-**	(55.252)	**-**	(55.252)
Capital transactions	**(263)**	-	**(263)**	-
Shares acquisition of own emission	**(125.381)**	(213.728)	**(125.381)**	(213.728)
Net cash provided by (used in) financing activities	**(1.286.079)**	**2.715.052**	**1.181.467**	**2.059.844**
Effect of exchange variation on cash and cash equivalents	**-**	**-**	**130.003**	**11.122**
Variance in cash and cash equivalents	**612.218**	(1.096.378)	**1.213.620**	(963.810)
Cash and cash equivalents at the beginning of the year	**3.000.649**	4.097.027	**4.074.574**	5.038.384
Cash and cash equivalents at the end of the year	**3.612.867**	**3.000.649**	**5.288.194**	**4.074.574**

The accompanying notes are an integral part of the financial statements

JBS S.A.

Economic value added for the years ended December 31, 2011 and 2010
(In thousands of Reais)

	Company		Consolidated	
	2011	2010	2011	2010
Revenue				
Sales of goods and services	**13.914.737**	12.458.897	**63.008.737**	56.349.860
Other net income (expenses)	**34.820**	13.288	**25.723**	(3.353)
Allowance for doubtful accounts	**(10.021)**	(7.180)	**(15.577)**	(16.132)
	13.939.536	**12.465.005**	**63.018.883**	**56.330.375**
Goods				
Cost of services and goods sold	**(7.507.627)**	(7.102.970)	**(41.973.722)**	(25.081.778)
Materials, energy, services from third parties and others	**(2.172.303)**	(1.877.885)	**(9.311.938)**	(18.981.322)
Losses/Recovery of amounts	**-**	(25.514)	**(1.830)**	(37.979)
Others	**-**	-	**(5.104)**	931
	(9.679.930)	**(9.006.369)**	**(51.292.594)**	**(44.100.148)**
Gross added value	**4.259.606**	**3.458.636**	**11.726.289**	**12.230.227**
Depreciation and Amortization	**(436.501)**	(286.115)	**(1.291.411)**	(1.215.454)
Net added value generated by the company	**3.823.105**	**3.172.521**	**10.434.878**	**11.014.773**
Net added value by transfer				
Equity in earnings of subsidiaries	**113.264**	815.611	**-**	-
Financial income	**1.961.079**	1.485.847	**2.575.797**	1.949.594
Others	**3.457**	10.082	**(24.787)**	17.637
Net added value to distribution	**5.900.905**	**5.484.061**	**12.985.888**	**12.982.004**
Net income on discontinued operations	-	12.246	-	49.242
NET ADDED VALUE TOTAL TO DISTRIBUTION	**5.900.905**	**5.496.307**	**12.985.888**	**13.031.246**
Distribution of added value				
Labor				
Salaries	**1.066.632**	988.169	**5.556.714**	5.746.228
Benefits	**169.640**	149.406	**1.156.769**	1.249.552
FGTS (Brazilian Labor Social Charge)	**77.914**	67.938	**88.412**	75.561
	1.314.186	**1.205.513**	**6.801.895**	**7.071.341**
Taxes and contribution				
Federal	**451.607**	528.790	**741.121**	908.143
State	**774.733**	593.386	**970.679**	844.506
Municipal	**2.528**	2.486	**6.016**	3.397
	1.228.868	**1.124.662**	**1.717.816**	**1.756.046**
Capital Remuneration from third parties				
Interests	**3.300.639**	3.338.817	**4.385.420**	4.204.044
Rents	**60.096**	54.318	**261.106**	63.324
Others	**72.821**	65.796	**142.536**	141.861
	3.433.556	**3.458.931**	**4.789.062**	**4.409.229**
Owned capital remuneration				
Loss of the year attibutable to controlling interest	**(75.705)**	(305.045)	**(75.705)**	(292.799)
Noncontrolling interest	**-**	-	**(247.180)**	38.187
	(75.705)	**(305.045)**	**(322.885)**	**(254.612)**
Added value distributed	**5.900.905**	**5.484.061**	**12.985.888**	**12.982.004**
Net income on discontinued operations	**-**	12.246	**-**	49.242
ADDED VALUE TOTAL DISTRIBUTED	**5.900.905**	**5.496.307**	**12.985.888**	**13.031.246**

The accompanying notes are an integral part of the financial statements.

1 Operating activities

JBS S.A ("JBS" , the "Company") is a listed company in the "Novo Mercado" segment, based in the city of São Paulo, Brazil, which requires the highest level of corporate governance in the Brazilian market and its shares are traded on the BM&F Bovespa S.A - Stock Exchange, Commodity and Forward.

The Company and its subsidiaries develop the following operational activities:

a) Activities in Brazil

In Company

The Company performs slaughter facility, cold storage of cattle meat, meat processing operations for the production of beef, by-products of meat and canned goods, through thirty-six industrial facilities based in the States of Acre, Bahia, Goiás, Minas Gerais, Mato Grosso do Sul, Mato Grosso, Pará, Rio de Janeiro, Rondônia and São Paulo.

The Company distributes its products through nine distribution centers based in the States of Amazonas, Bahia, Espírito Santo, Minas Gerais, Pernambuco, Paraná, Rio de Janeiro, Rio Grande do Sul, Santa Catarina and São Paulo.

The Company has strong operations of leather tanning, most of its production intended for export in the segments of leather for furniture, automotive, footwear and artifacts, in the stages of Wet Blue, Semi Finished and Finished. The structure is composed of fourteen industrial facilities based in the States of Espirito Santo, Goiás, Minas Gerais, Mato Grosso, Mato Grosso do Sul, Pará, Rio Grande do Sul, Rondônia, São Paulo and Tocantins. JBS has one distribution center based in the State of Mato Grosso do Sul.

Additionally, the Company operates in the segment of aluminum cans production, industrial management waste and plastic resin manufacturing; bar soap and soap production for its own brands of cleaning and hygiene segment; production of biodiesel, glycerin, olein and fatty acid; purchase and sale of soybeans, tallow, palm oil, caustic soda, stearin; industrialization and sale of tripe; own transport operations for retail sale, for cattle for slaughter and export products. The Company also has stores named "Beef Shopping" that sell meat and barbecue related items directly to consumers. With the merger of Biolins, the Company is also engaged in the production and distribution of electric power, cogeneration and storage of hot water for heating, with the permission of the proper government authorities

In subsidiaries

JBS Embalagens Metálicas Ltda (JBS Embalagens) produces metal packing in its plant based in the State of São Paulo, for the Company use.

JBS Confinamento Ltda. (JBS Confinamento) is based in Castilho and Guaiçara - State of São Paulo, Nazário and Aruanã - State of Goiás and Lucas do Rio Verde - State of Mato Grosso, operates the activity of buying and reselling for fattening beef and providing services of fattening beef of its own and third party cattle for slaughtering.

Novaprom Food Ingredients Ltda. (Novaprom) based in Guaiçara, State of São Paulo, operates the exploration, production, distribution, export and import of food products and ingredients. It is the pioneer in the production of natural collagen fiber and protein, collagen in its purest form, extracted from the suede and with the minimum of 99% protein content, it is the largest company in the world in production and distribution of natural collagen fiber. Novaprom sells its products throughout Brazil and exports to continents such as Europe, Latin America, Asia and Oceania.

S.A. Fábrica de Produtos Alimentícios Vigor (Vigor), based in the City of São Paulo engages in the processing and distribution of dairy products in general, fresh milk and milk products and the refining, processing and distribution of oils, vegetable products, instant noodles and yogurt. Vigor, through the concession of registration on "Foods and Drug Administration - FDA, " is qualified to export its entire product line to the United States of America.

The indirect subsidiary Meat Snacks Partner do Brasil Ltda (Meat Snacks), a joint venture with shared control between the JBS´s subsidiary JBS Handels GMBH and the third party company Jack Link Beef Jerky, is based in Santo Antônio da Posse, State of São Paulo, produces Beef Jerky since May 2011, purchasing fresh meat in the domestic market and exports to the United States of America.

Cascavel Couros Ltda. (Cascavel), based in Cascavel, State of Ceará, whose activity is the production, distribution, import and export of hides and leather products, preparation finishing and manufacture mainly upholstery leather and other leather artifacts. It is specialized in the processing of cattle leather and products, engaged in producing leather on the stages of Wet Blue, Semi Finished and Finished. Cascavel buys leather from slaughter facilities of JBS Group, selling especially to the foreign market, to Italy and United States of America .

b) Activities abroad

JBS Argentina S.A. (JBS Argentina), an indirect wholly-owned subsidiary of the Company, based in Argentina, operates slaughter facilities and cold storage facilities for the production of beef, canned goods, fat, pet food and beef products, and has seven industrial facilities based in the provinces of Buenos Aires, Entre Rios, Santa Fé and Córdoba.

In the unfavorable scenario in the meat industry in Argentina, the Company has decided temporarily to discontinue its operations of the following plants: San Jose (Province of Entre Rios), Colonia Caroya (Province of Córdoba), Consignaciones Rurales (Province of Buenos Aires) and definitely Venado Tuerto (Province of Santa Fé).

JBS USA Holdings Inc. (JBS USA) and its subsidiaries process, prepare, package and deliver fresh, further processed and value-added beef, pork, chicken and lamb products for sale to customers in the United States of America and in international markets.

In the United States of America, JBS USA owns eight beef processing facilities, three pork processing facilities, one lamb slaughter facility services, one value-added facility, and twelve feedlots. JBS USA operates eleven processing facilities, two value added facilities and five feedlots in Australia.

JBS USA divides its operation into three categories: Beef, operating the segment of bovine products, Pork, operating the segment of pork and lamb products and Poultry, operating the segment of poultry acquired through the business combination of PPC.

In JBS USA, JBS Trading USA, Inc. (JBS Trading USA) and its subsidiaries, Tupman Thurlow Co., Inc. (Tupman) and Astro Sales International, Inc. (Astro) based in the United States of America distribute processed beef products mainly in U.S. market.

In JBS USA, Pilgrim's Pride - PPC based in Pittsburgh, Texas, United States of America is one of the largest chicken processing in the United States of America, with operations in Mexico and Puerto Rico. Exporting commodities to over ninety countries, the main products are "in-natura", whole chilled or chilled parts. The main customers are restaurant chains, food processors, distributors, supermarkets, wholesalers, distributors and other retail, and export to Eastern Europe (including Russia), Far East (including China), Mexico and other world markets. Operates twenty nine processing chicken facilities, supported by thirty one feed mills, thirty - seven hatcheries, nine rendering facilities, eight further processing facilities and three pet food facilities in the United States and Mexico.

In JBS USA, its subsidiary Sampco, Inc. (Sampco), based in Chicago, in the United States of America, imports processed meats primarily from South America for resale to United States of America, Canada and the Caribbean. Sampco also imports other foods such as canned food, fruits and vegetables from other regions, including the Far East, for sale in North America and Europe.

Global Beef Trading Sociedade Unipessoal Lda (Global Beef Trading), an indirect wholly-owned subsidiary of the Company, based in Ilha da Madeira, Portugal, sells food products such as beef, lamb, chicken and pork. Global Beef Trading imports the products from Latin America and exports to several countries in Europe, Africa and Asia.

The indirect subsidiary Toledo International NV (Toledo) based in Belgium, has basically trading operations for the European, African, South American, Dutch and Belgian markets, selling cooked meat and other products. Additionally, develops logistics operations, warehousing, customization and new products development.

CJSC Prodcontract (Prodcontract) based in Russia, is an importer and distributor of fresh, chilled and frozen beef for the Russian Market, among the three largest importers of beef from the Russian market.

Lesstor LLC is a warehouse based in Russia whose activity is the storage of its own and third parties products through rental agreements and storage services.

The indirect subsidiary JBS Paraguay S.A (JBS Paraguay), based in Assunção, Paraguay, slaughters and processes chilled and frozen beef and raw leather. Most of its production is destined to export to others subsidiaries of JBS Group. It is licensed to export to the European Union, Chile, Russia and other markets. In July 2009 JBS Paraguay constituted a new plant, San Antonio, which came into operation in the second half of 2010.

The indirect subsidiary Frigorífico Canelones S.A (Frigorífico Canelones), based in Canelones, Uruguay, slaughters and processes “in natura” beef to export for local markets. Also sells meat cuts with bones, mainly to the local market.

The indirect subsidiary Egygate Distribution (Egygate), based in Egypt, is a wholesaler of food products.

The indirect subsidiary Misr Cold Centers and Storage (Misr Cold), based in Egypt, is a storage of fruits, meats and other kind of products that need to be frozen or chilled.

The indirect subsidiary Rigamonti Salumificio SpA (Rigamonti), based in Italy, consists of the leadership of the Italian market in production and sales of Bresaola (bovine cured beef). It is part of its operation also the production and sales of dry cured horse meat and flat cured pork belly (bacon), as well as the commercialization of cured ham.

The indirect subsidiary Trump Asia Enterprises Limited (Trump), based in China, has a leather processing plant, whose activity consists of the process of leather industrialization to be sold mainly for the local production of bags and shoes. It has three sales offices in Hong Kong, focused on the Asian market, and buys most of its products from JBS Group and third party.

The indirect JBS Leather Europe s.r.o. (JBS Leather), has one administrative and sales office based in the city of Prague, and a warehouse based in the city of Borsov, both in the Czech Republic. JBS Leather buys leather from JBS Group and trades finished leathers in foreign markets, with focus on Eastern Europe, once Poland and Germany are the major consumer countries.

The indirect subsidiary Prometex SAM (Prometex), based in Monaco, trades mainly beef cuts "in-natura " frozen, buying most of its products from JBS Group for Russian and Egyptian markets.

The indirect subsidiary JBS Middle East FZE (Middle East), based in Dubai in the Emirates Arab United, and its subsidiary Sanaye Ghazaei Saeid Taam Co.(Sanaye) based in the city of Tehram Iran, sell food products of bovine origin acquired from the JBS Group for the Middle East market.

JBS Italia s.r.l. (JBS Italy), based in the city of Arzignano, and its subsidiary JBS Matera (Matera), based in the city of Matera, both in Italy, operate in the leather segment, buying leather from JBS Group and trading in domestic and European market, producing leather in Semi Finished and Finished stages.

2 Elaboration and presentation of consolidated financial statements

a. Declaration of conformity

These financial statement includes:

-The Company consolidated financial statements were prepared and in accordance with International Financing Reporting Standards (IFRS) issued by the International Accounting Standards Board (IASB), and also in accordance with pronouncements, interpretations and orientations of Brazilian Accounting Pronouncements Committee (Comitê de pronunciamentos contábeis) - CPC approved by resolutions of the Brazilian Federal Accounting Council (Conselho Federal de Contabilidade) - CFC and requirements of the Brazilian Securities Commission - CVM.

-The individual financial statements were prepared in accordance with accounting practices adopted in Brazil, in compliance with the Law of joint stock companies (Lei das sociedades por ações - Leis das SA's), considering the amendments made by Brazilian Laws 11.638/07 and 11.941/09 and pronouncements, interpretations and orientations of Brazilian Accounting Pronouncements Committee (Comitê de pronunciamentos contábeis) - CPC approved by resolutions of the Brazilian Federal Accounting Council (Conselho Federal de Contabilidade) - CFC, and requirements of the Brazilian Securities Commission - CVM.

The individual financial statements present the evaluation of investments in subsidiaries by the equity method, according to Brazilian legislation. Thereby the financial statements are not in accordance with the IFRS, which requires the evaluation of these investments in the individual company's financial statements measured at their fair value or at cost.

The financial statements of subsidiaries presented prior to the first time adoption of IFRS are adjusted to the policies adopted by the Group - International Financing Reporting Standards (IFRS).Thus, the balance sheets of subsidiaries have been prepared with international accounting uniform policies and practices. Similarly, for the new investments acquisitions after adoption of IFRS, IFRS 3 (R)/ CPC 15 - Business Combinations is applied, which presents investment of fair value, subsequently, evaluating its investments.

Since there is no difference between the consolidated shareholders' equity and the consolidated profit/loss attributable to shareholders of Company, presented in the consolidated financial statements prepared in accordance with IFRSs and the practices adopted in Brazil, and shareholders' equity and profit/loss of the Company, presented in the individual financial statements prepared in accordance with accounting practices adopted in Brazil, the Company has decided to present individual and consolidated financial statements into a single set side by side.

The Company applied the accounting practices defined in Note 3 for the year ended presented.

Transitional Tax Regime (Regime Tributário Transitório - RTT) - The amounts presented in financial statements as of December 31, 2011 are considering the adoption of the Tax Regime Transition (RTT) by Beef Snacks as allowed by Law n° 11.941/09, which aims to maintain neutrality tax changes in the Brazilian corporate law, introduced by Law n° 11.638/07 and by the Law n° 11.941/09.

The approval of these consolidated financial statements was given at the Board of Directors' meeting held on March 20, 2012.

Functional and presentation currency

These consolidated financial statements are presented in Reais, which is the Company's functional currency. All financial information is presented in thousands of reais.

3 Significant accounting practices

The main accounting practices used in the preparation of these consolidated financial statements, as described below, have been consistently applied over all the reported years, unless otherwise stated.

a) Statements of income

Revenue and expenses are recorded on the accrual basis. Revenue is measured at the fair value of the payment received or receivable for sale of products and services in the Company normal course of business and its subsidiaries.

In the income statement revenue is net of taxes, returns, rebates and discounts, as well as of intercompany sales, on note 23 is presented net revenue reconciliation.

According to IAS 18/CPC 30 - Revenues, the Company recognizes revenue when, and only when:

(i) the amount of revenue can be measured reliably;
(ii) the entity has transferred to the buyer the significant risks and rewards incidental to ownership over the goods;
(iii) it is probable that the economic benefits will flow to the Company and its subsidiaries;
(iv) the entity neither maintains involvement in the Management of product sold at levels normally associated with ownership nor effective control of such cost of good sold.
(v) expenses incurred or to be incurred related to the transaction, can be reliably measured.

The expenses are recorded on the accrual basis.

b) Accounting estimates

In the process of applying the Company's accounting policies, Management made the following judgments which can eventually have a material impact on the amounts recognized in the financial statements:

• impairment of non-financial assets;
• loss on the reduction of recoverable taxes;
• retirement benefits;
• measurement at fair value of items related to business combinations;
• fair value of financial instruments;
• provision for tax, civil and labor risks;
• estimated losses on doubtful receivables;
• biological assets; and
• useful lives of property, plant and equipment.

The Company reviews its estimates and underlying assumptions used in its accounting estimates on a quarterly basis. Revisions to accounting estimates are recognized in the financial statements in the period in which the estimates are revised.

The settlement of transactions involving these estimates may result in different amounts due to potential inaccuracies inherent in the process of its determination.

c) Cash and cash equivalents

Cash and cash equivalents include cash balances, banks and financial investments with original maturities of three months or less from the date of the contract.

d) Trade accounts receivable

Trade accounts receivable correspond to amounts owed by customers in the ordinary course of business of the Company. If the due date is equivalent to one year or less, the account receivable is classified as current assets. Otherwise, the corresponding amount is classified as noncurrent assets.

Accounts receivable are initially recognized at fair value less any allowance for doubtful accounts when necessary, subsequently measured at amortized cost, less any allowance for doubtful accounts. In practice, are recognized at the invoiced amount, adjusted by any provision of loan losses.

e) Allowance for doubtful accounts

Allowance for doubtful accounts is calculated based on the analysis of the aging list, provisioning the items of long standing, and considering the probable estimated losses, which the amount is considered sufficient by the Management to cover probable losses on accounts receivable.

Bad debits expenses were recorded under the caption "Selling Expenses" in the consolidated statement of income. When no additional recovery is expected, the allowance for doubtful accounts is usually reversed against the definitive write-off of the account receivable.

f) Inventories

In accordance with IAS 2/CPC 16 - Inventories, the inventories are stated at the lower of the average cost of acquisition or production, and the net realizable value. The cost of inventories is recognized in the income statement when inventories are sold.

g) Biological assets

In accordance with IAS 41/CPC 29 - Biological Assets, companies that operate with agricultural activities, such as grain crops, increased herd (of cattle feedlot operations or livestock grazing), and various agriculture crops are required to mark to market these assets, which effect shall be recorded in the income statement of the year.

The evaluation of biological assets is done quarterly by the Company, and the gain or loss on change in fair value of biological assets is recognized in the income statement in the period in which it occurs, in specific line as a reduction of gross revenue and cost of products sold.

Biological assets are stated at fair value.

h) Interests in Joint Ventures

According to IAS 31/CPC 19- Interests in joint venture, Joint ventures are those jointly controlled by the Company and one or more partners.
Investments in joint ventures are recognized under the proportionate consolidation method, from the date the joint control is acquired. Under this method, the components of a joint venture's assets and liabilities, and income and expenses are added to the consolidated accounting positions proportionally to the their participation in its capital as described in note 11.

In the individual financial statements of the Company, the information of the subsidiaries are measured by the equity method.

Exchange differences on foreign currency investments are recognized in shareholders' equity in the accumulated translation adjustments.

i) Property, plant and equipment - PP&E

According to IFRS 1/CPC 37 - First-time adoption of International Financial Reporting Standards - IFRS, an entity may elect to measure an item of PP&E at the date of transition to IFRS at its fair value and use that fair value as its deemed cost at that date.

Thus, the PP&E are recorded at fair value, presented at historical acquisition cost plus spontaneous revaluations performed up to December 31, 2007 for a significant portion PP&E based on reports of specialized company.

The interest on loans that are directly attributable to fixed assets acquisition or construction of assets are capitalized as part of the costs of these assets. Borrowing costs that are not directly related to specific assets (but related to more than one asset) are capitalized based on average interest rate on the balance of construction in progress. These costs are amortized according to the estimated useful lives of the related assets.

The depreciation is recorded using the straight-line method over the estimated useful lives of the assets, so that the value of cost less its residual value after the useful life is fully depreciated (except for land and construction in progress). The estimated useful lives, residual values and depreciation methods are reviewed at the end of the financial statement date and the effect of any changes in estimates are accounted for prospectively.

An item is disposed when of there is no future economic benefits resulting from its continued use. Any gains or losses on sale or disposal of fixed assets are determined by the difference between the amounts received against the book value and are recognized in the income statement.

j) Intangible assets

Consist mostly of goodwill recorded in accordance with IAS 38/CPC 4 - Intangible assets by cost or formation, less amortization and any applicable losses due to impairment. Amortization is recognized using straight-line method based on the useful lives of assets. The estimated useful lives and amortization method are reviewed at the end of each financial year and the effect of any changes in estimated are accounted for prospectively.

Goodwill arising from business combination

Goodwill resulting from business combinations is stated at cost at the date of business combination, net of accumulated impairment.

Goodwill is annually subjected to impairment testing or more frequently when impairment indications are identified. If the recoverable amount of the cash-generating unit is less than the carrying value, the impairment loss is recorded. Any impairment loss on the recoverable amount of goodwill is directly recognized in income statement. The impairment loss is not reversed in subsequent periods.
At the sale of the corresponding cash-generating unit, the goodwill is included in the calculation of profit or loss on disposal.

Impairment of tangible and intangible assets, excluding goodwill

Property, plant and equipment, intangible assets with defined useful life and other assets (current and noncurrent) are tested for impairment, if indications of potential impairment exist. Intangible assets are tested for impairment when an indication of potential impairment exists or on an annual basis, regardless of whether or not there is any indication of impairment, pursuant to IAS 38/CPC 4 - Intangible Assets.

After each year end a review is made of the book value of tangible and intangible assets to determine whether there is some indication that those assets have suffered any impairment. If such indication is indentified, the recoverable amount of the asset is estimated in order to measure the amount of such loss, if any.

The recoverable amount is the higher amount between fair value less costs to sell and value in use. In evaluation of value in use, the estimated future cash flows are discounted to present value by the discount rate before tax that reflects current market assessment of the time value of money and the specific risks to the asset.

If the recoverable amount of an asset is lower than its carrying value, the asset is reduced to its recoverable amount. The loss on the impairment is recognized immediately in the statement of income and is reversed if there has been a change in the estimates used to determine the recoverable amount. When an impairment loss is subsequently reversed, there is an increase in amount of the asset due to the revised estimate of its recoverable amount, but it does not exceed carrying amount that would have been determined if no loss on the impairment had been recognized for the asset in prior years. Reversal of loss on the impairment is recognized directly in the income statement.

k) Other current and noncurrent assets

Other current and noncurrent assets are stated at cost or realizable value including, if applicable, income earned through the balance sheet date.

l) Trade accounts payable

Correspond to the amounts owed to suppliers in the ordinary course of business of the Company. If the payment period is equivalent to one year or less, suppliers are classified as current. Otherwise, the corresponding amount is classified as noncurrent. When applicable, are added interest, monetary or exchange rate.

m) Loans and financings

Loans and financings are recognized at fair value upon receipt of the proceeds, net of transaction costs, when applicable, plus charges, interests and monetary and exchange rate variation contractually defined, incurred until the end of each period, as shown in note 15.

n) Income tax and social contribution

Current taxes

Current taxes are computed based on taxable income at tax rates in effect, according to prevailing legislation.

Deferred taxes

Income tax (deferred tax) is calculated on the temporary differences between the tax bases of assets and liabilities and their carrying amounts. Deferred tax is determined using tax rates enacted and expected to be applied when the deferred tax assets are realized or when the income tax liability is settled.

Deferred tax assets are recognized only in proportion to the expectation or likelihood that future taxable income will be available against which the temporary differences, tax losses and tax credits can be used.

Deferred tax assets and liabilities are offset if there is a legal right to offset current tax assets and liabilities, and they are related to income taxes levied by the same taxation authority on the same taxable entity.

o) Dividends

The dividend distribution proposed by Management is equivalent to the mandatory minimum dividend of 25% and is recorded under the caption "Declared Dividends" in liabilities since it is considered a legal obligation established by the Company's by laws. However, the amount of dividends higher than the mandatory minimum dividend, declared after the period covered by the consolidated financial statements but before the date of authorization for release of the consolidated financial statements, is recorded under the caption "Proposed Additional Dividends" in shareholders' equity, with a disclosure in the notes to the financial statements.

p) Current and noncurrent liabilities

Current and noncurrent liabilities are stated at known or estimated amounts, including, if applicable, charges and monetary or exchange rate variations.

q) Noncontrolling interest

According to IAS 1/CPC 26, Presentation of financial statements, noncontrolling interests shall be presented in the consolidated financial statements within shareholders' equity, with respective effects included in the statement of income.

r) Contingent assets and liabilities

According to IAS 37/CPC 25 -Provisions, Contingent Liabilities and Contingent Assets, contingent assets are recognized only when their realization is "virtually certain", based on favorable final judicial decision. Contingent assets are disclosed where an inflow of economic benefits is probable.

Contingent liabilities are accrued when losses are probable and the amounts can be estimated reliably. Contingent liabilities classified as possible are only disclosed and contingent liabilities classified as remote are neither accrued nor disclosed.

s) Adjustment of assets and liabilities to present value

As provided under IFRS, the Company presents, when applicable, assets and liabilities at present value long-term assets and liabilities, according to CPC12- Present value adjustment. The present value long-term assets and liabilities are adjusted to present value, but the adjustment on the short-term balances occurs only when the fact is considered material in relation to the consolidated financial statements.

In the present value calculation adjustment the Company considered the following assumptions: (i) the amount to be discounted; (ii) the dates of realization and settlement; and (iii) the discount rate.

The discount rate assumption relies on current market valuations as to time value of money and specific risks for each asset and liability.

t) Consolidation

Consolidated financial statements include individual financial statements of the Company, its subsidiaries and joint controlled entities (proportionally consolidated). Control is obtained when the Company has the power to control financial and operating policies of an entity so as to obtain benefits from its activities.
When necessary, the financial statements of subsidiaries are adjusted according to the accounting policies established by the Group. All transactions, balances, income and expenses between Group companies are eliminated in the consolidated financial statements.

The financial statements of the foreign subsidiaries are originally prepared in the currency of the country in which they are based and, subsequently, are converted into IFRS and Brazilian reais using the exchange rate in effect at the balance sheet date for assets and liabilities, the historical exchange rate for changes in shareholders' equity and the average exchange rate for the period for income and expenses when it is appropriate. Exchange gains and losses are recognized in shareholders' equity under the caption "accumulated translation adjustments" in accordance with IAS 21/CPC 2 - The effects of changes in foreign exchange rates.

u) Foreign currency translation

Functional and reporting currency

Transactions in foreign currencies are translated to the respective functional currencies of the Company entities at exchange rates at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies at the reporting date are retranslated to the functional currency at the exchange rate at that date. The foreign currency gain or loss on monetary items is the difference between amortized cost in the functional currency at the beginning of the period, adjusted for effective interest and payments during the period, and the amortized cost in foreign currency translated at the exchange rate at the end of the reporting period.

The items of the financial statements of the subsidiaries are measured using the currency of the primary economic environment in which the subsidiaries operate ("functional currency"), being translated to IFRS and Brazilian Real at the corresponding exchange rate of the reporting period for assets and liabilities, the historical rate for equity and the average exchange rate of the period for the income statement. With the exchange rate effects recognized in comprehensive income.

v) Earning per share

According to with IAS 33/CPC 41 - Earnings per share, the Company presents the basic and diluted earnings per share data for its common shares:

Basic: Calculated by dividing net income allocated to common shareholders of the Company by the weighted average number of common shares outstanding during the year.

Diluted: Calculated by dividing net income attributable to common shareholders of the Company by the weighted average number of common shares outstanding during the year, adjusted for the effects of all dilutive potential common shares, adjusted for own shares held.

w) Financial instruments

Subsequent measurement of financial instruments occurs at each balance sheet date, according to the rules for each category of financial assets and liabilities.

• Financial assets at fair value through profit or loss

Financial asset are classified by its fair value on the financial report if it is classified as held for trading or designated as such upon initial recognition. Financial assets are designated at fair value through profit or loss if the company manages such investments and makes purchase and sale decisions based on their fair values in accordance with a documented risk management and investment strategy of the Company. Transaction costs, after initial recognition are recognized in income statement as incurred. Financial assets recorded at fair value through profit or loss are measured at fair value and changes in fair value of these assets are recognized in statement of income of the period.

• Loans and receivables

Loans and receivables are financial assets with fixed or estimated payment amounts that are not quoted in an active market. Such assets are initially recognized at fair value plus any attributable transaction costs. After initial recognition, loans and receivables are measured at amortized cost using the effective interest method, decreased by any loss on the impairment. The main assets of the Company classified in this category are "trade accounts receivables" and "related parties".

• Held to maturity

In the case when the Company intends and is able to hold bonds to maturity, then such financial assets are classified as held to maturity. Investments held to maturity are initially recognized at fair value plus any directly attributable transaction costs. After initial recognition, investments held to maturity are measured at amortized cost using the effective interest method, decreased by any loss on the impairment. The Company has no financial instruments in this category.

• Non derivative financial liabilities

The Company recognizes debt securities and subordinated debt on the date on which they originated. All other financial liabilities (including liabilities designated at fair value recorded in income) are initially recognized on the trade date on which the Company becomes a party to the contractual provisions of the instrument. The Company derecognizes a financial liability when its contractual obligations canceled or expired.

The Company has the following non-derivative financial liabilities: loans, financing, trade accounts payable, debts with related parties and other payables.

• Impairment of financial assets

Financial assets, except those designated at fair value through profit or loss, are assessed for indicators of impairment at the end of each reporting period. Impairment loss is recognized if, and only if there is any indication that an asset may be impaired as a result of one or more events that occurred after initial recognition, and had an impact on the future cash flows estimated of this asset.

The financial asset carrying value is reduced directly by the loss of the impairment for all financial assets, except accounts receivable in which the carrying value is reduced by provision. Subsequent recoveries of amounts previously written off are credited to the provision. Changes in the carrying value of the provision are recognized in statement of income.

• Derivatives

The Company and subsidiaries recognize and disclose financial instruments and derivatives according to IAS 39/CPC 38 - Financial Instruments: Recognition and Measurement, IFRIC 9 - Assessment of embedded derivatives and IFRS 7/CPC 40 - Disclosure of Financial Instruments. The financial instruments are recognized after the Company and its subsidiaries become a party to the contractual provisions at the instruments.

Based on a risk management policy of the JBS Group, the Company and/its subsidiaries, contract financial derivatives instruments in order to minimize the risk of losses due to the exposure to fluctuation in exchange rates, interest rates, commodities prices, credit risks and liquidity, which can affect the valuation of current and noncurrent assets, future cash flow and profit.

The fair value of derivative instruments is calculated by the treasury department, based on information of each contracted transaction and market information on the dates of closure of the financial statements, such as interest rates and exchange rates.

x) Business combinations

According to IFRS 3/CPC 15 - Business Combination, business acquisitions are accounted for using the acquisition method at the acquisition date, which is the date on which control is transferred to the Group . The consideration transferred in a business combination is measured at fair value, which is calculated by adding the fair values of assets transferred, liabilities incurred on the acquisition date to the previous owners of the acquired shares issued in exchange for control of the acquired. The acquisition-related costs are generally recognized in income when incurred.

Goodwill is measured as the excess of the sum of the consideration transferred, the recognized amount of noncontrolling interests in the acquired business plus the fair value of the existing equity interest in the acquired less the net recognized amount (generally fair value) of the identifiable assets acquired and liabilities assumed. If the excess is negative, a bargain purchase gain is recognized immediately in income as a gain.

If the initial accounting for a business combination is incomplete at the closing of the period in which the business combination has occurred, the recording of the temporary values of items whose accounting is incomplete are made. These temporary figures are adjusted during the measurement period (which shall not exceed one year from the date of acquisition), or additional assets and liabilities are recognized to reflect new information relating to facts and circumstances existing at the acquisition date which, if known, would have affected the amounts recognized on that date.

y) Employee benefits

Defined Contribution Plans:

A defined contribution plan is a plan for post-employment benefits under which an entity pays fixed contributions into a separate entity (Provident Fund) and shall have no legal or constructive obligation to pay additional amounts. Obligations for contributions to pension plans to defined contribution plans are recognized as expenses for employee benefits in income in the periods during which services are rendered by employees. Prepaid contributions are recognized as an asset upon condition that reimbursement of cash or a reduction in future payments is available. Contributions to a defined contribution plan that are due more than 12 months after the end of the period in which the employee renders service are discounted to their present values.

Defined benefit plans

A defined benefit plan is a plan for post-employment benefits other than defined contribution plan. The net liability with regard to pension plans of defined benefit is calculated individually for each plan by estimating the amount of future benefit that employees earned in return for services rendered in the current period and prior periods, that benefit is discounted to present value. Any past service costs not recognized and the fair values of any plan assets is deducted.

The discount rate is yield at the reporting date on funds that have maturity dates approximating the terms of the appropriate subsidiary's obligation and that are denominated in the same currency in which benefits are expected to be paid. The calculation is performed annually by a qualified actuary using the projected unit credit method.

When the calculation results in a benefit for the indirect subsidiary, the asset to be recognized is limited to the total cost of any unrecognized past service and present value of economic benefits available in the form of future refunds from the plan or reductions in future contributions to the plan . To calculate the present value of economic benefits, consideration is given to any minimum funding requirements that apply to any plan in indirect subsidiary. An economic benefit is available to the indirect subsidiary if it is achievable during the life of the plan or the liquidation of the plan liabilities.

When the benefits of a plan are increased, the portion of the increased benefit relating to past service by employees is recognized in the straight-line method over the average period until the benefits become vested. To the extent the benefits become vested immediately, the expense is recognized immediately in income.

All actuarial gains and losses arising from defined benefit plans are accounted for in other comprehensive income.

z) Segment reporting

In accordance with IFRS 8/CPC 22 - Segment reporting - Segment reporting is presented consistently with the internal reports provided to the entity's chief operating decision maker to make decisions about resources allocations, performance evaluation by segment and strategic decision making process.

aa) Statements of Cash flow

The statements of cash flows have been prepared by the indirect method in accordance with the instructions contained in IAS 7/CPC 3 - Statement of Cash Flows.

ab) Statement of comprehensive income

According to IAS 1/CPC 26 - Presentation of Financial Statements - This statement reconciles net income to total comprehensive income.

ac) Economic Value Added

In accordance with CPC 9 (No correlation to IFRS) - Statement of Economic Value Added, the Company included in the financial statements, the Statement of Value Added (EVA), and as additional information in the consolidated financial statements, because it is not a compulsory statement according to IFRS.

The Economic Value Added Statement, aims to demonstrate the value of the wealth generated by the Company and its subsidiaries, its distribution among the elements that contributed to the generation of it, such as employees, lenders, shareholders, government and others, as well as the share of wealth not distributed.

ad) Discontinued operations

A discontinued operation is a component of the Group’s business that represents a separate major line of business or geographical area of operation that has been disposed of or is held for sale or distribution, or is a subsidiary acquired exclusively with a view to resale. Classification as a discontinued operation occurs upon disposal or when the operation meets the criteria to be classified as held for sale, if earlier. When an operation is classified as a discontinued operation, the comparative statement of comprehensive income is re-presented as if the operation had been discontinued from the start of the comparative year.

ae) New pronouncements of IFRS, amendments and interpretations issued by IASB applicable to the consolidated financial statements

New accounting pronouncements from the IASB and IFRIC interpretations have been published and / or reviewed and have the optional adoption in December 31, 2011. The Management assessed the impact of these new pronouncements and interpretations and does not anticipate that its adoption will lead to a significant impact on the annual information of the Company and its subsidiaries in the year of initial application. The mains pronouncements and interpretations are presented as follows:

(Expressed in thousands of reais)

Not effective yet :

• IFRS 9 Financial Instruments – Classification and measurement - It reflects the first phase of the IASBs work on the replacement of IAS 39 Financial Instruments: Recognition and Measurement. IFRS 9 uses a simplified approach to determine whether a financial asset is measured at amortized cost or fair value, based on the manner in which an entity manages its financial instruments (business model) and the typical contractual cash flow of financial assets. The standard also requires the adoption of only one method for determining losses in recoverable value of assets. The standard is effective for annual periods beginning on or after 1 January 2015. The Company will quantify the effect in conjunction with the other phases, when issued, to present a comprehensive picture.

• IFRS 10 Consolidated Financial Statements - IFRS 10 as issued establishes principles for the presentation and preparation of consolidated financial statements when an entity controls one or more other entities. IFRS 10 replaces the consolidation requirements in SIC-12 *Consolidation—Special Purpose Entities* and IAS 27 *Consolidated and Separate Financial Statements* and is effective for annual periods beginning on or after January 1, 2013. Early application is permitted. The Company is currently analyzing any possible effects arising from the adoption of IFRS 10.

• IFRS 11 Joint Arrangements - IFRS 11 provides for a more realistic reflection of joint arrangements by focusing on the rights and obligations of the arrangement, rather than its legal form. The standard addresses inconsistencies in the reporting of joint arrangements by requiring a single method to account for interests in jointly controlled entities. IFRS 13 supersedes IAS 31 Interests in Joint Ventures and SIC-13 Jointly Controlled Entities - Non-Monetary Contributions by Ventures, and is effective for annual periods beginning on or after 1 January 2013. Earlier application is permitted. The Company is currently analyzing any possible effects arising from the adoption of IFRS 11.

• IFRS 12 Disclosures of Interests in Other Entities - IFRS 12 is a new and comprehensive standard on disclosure requirements for all forms of interests in other entities, including subsidiaries, joint arrangements, associates and unconsolidated structured entities. IFRS 12 is effective for annual periods beginning on or after 1 January 2013. Earlier application is permitted. The Company is currently analyzing impacts on its disclosures arising from the adoption of IFRS 12.

• IFRS 13 Fair Value Measurement - IFRS 13 establishes new requirements on how to measure fair value and the related disclosures for IFRSs and US generally accepted accounting principles. The standard is effective for annual periods beginning on or after 1 January 2013. Earlier application is permitted. The Company is currently analyzing any possible effects arising from the adoption of IFRS 13.

• IFRIC 20 Stripping Costs in the Production Phase of a Surface Mine - IFRIC 20 is regarding the recognition of the production stripping costs as an assets; initial measurement of the assets of removal activity, and subsequent measurement of the activity of the removal activity. Is effective for annual periods beginning on or after 1 January 2013

• IAS 32 - Financial instruments - Changes in the pronouncement aims to clarify the requirements for compensation of financial instruments. These changes shows inconsistencies found in practice when applied the criteria for compensation in IAS 32 Financial Instruments: Presentation. The changes are effective for periods beginning on / or after January 1, 2014. Anticipated application is permitted.

Other improvements :

- IFRS 7 – Financial instrument: Disclosures (annual periods beginning on or after 1 July 2011).
- IAS 1 – Presentation of Items of Other Comprehensive Income (annual periods beginning on or after 1 July 2012).
- IAS 12 – Deferred Tax: Recovery of Underlying Assets (annual periods beginning on or after 1 January 2012).
- IAS 19 – Employee benefits (annual periods beginning on or after 1 January 2013).
- IAS 27 – Consolidated and Separate Financial Statements (annual periods beginning on or after 1 January 2013).
- IAS 28 - Investments in associates (annual periods beginning on or after 1 January 2013).

The Brazilian Accounting Pronouncement Committee (CPC) has not yet issued these standards or amendments equivalent to the IFRS mentioned above. The Company is currently evaluating the impact of such standards in its financial statements.

4 Cash and cash equivalents

Cash, bank accounts and short-term investments are the items of the balance sheet presented in the statements of the cash flows as cash and cash equivalents as described below:

	Company		Consolidated	
	Dec 31, 2011	Dec 31, 2010	Dec 31, 2011	Dec 31, 2010
Cash and banks	**1.483.479**	825.171	**2.247.919**	1.876.666
CDB-DI (bank certificates of deposit)	**1.928.422**	1.810.529	**2.155.037**	1.826.496
Investment funds	**494**	264.681	**554.523**	271.144
LCA-DI (Agribusiness Letters of Credit)	**200.472**	-	**330.715**	-
National treasury bill	**-**	100.268	**-**	100.268
	3.612.867	**3.000.649**	**5.288.194**	**4.074.574**

CDB-DI (bank certificates of deposit) are held by financial institutions, with floating-rate and yield an average of 100% of the variation of the interbank deposit certificate (Certificado de Depósito Interbancário - CDI). National treasury bill are fixed income assets.

LCA-DI (Agribusiness Letters of Credit) are short term investment remunerated by a percentage of interbank deposit certificate (Certificado de Depósito Interbancário - CDI) , with a nominative credit , originated by agribusiness receivable and issued exclusively by public or private banks. LCA is issued in a form in the chamber of custodian and settlement (Câmara de Custódia e Liquidação - CETIP). These short term investments yield an average 100% of the variation of the interbank deposit certificate - (Certificado de Depósito Interbancário - CDI).

(Expressed in thousands of reais)

Investments funds - Company

The Company is shareholder of Ediom Fundo de Investimento Multimercado (Ediom fund), investment fund which application on December 31, 2011 was R$ 494 (R$ 151,743 as of December 31,2010). The investments corresponds to financial instrument classified as negotiation title.

The risks to which the fund is exposed are in line with the respective policies that allow leverage of funds, and are in accordance with the limitations of VaR, stop loss and leverage permitted by the shareholders. VaR is calculated to 1 (one) day with a confidence interval of 99%.

On December 31, 2010 VaR - Value at Risk for the Ediom fund was R$ 508.

Investments funds - Consolidated

It consists principally of investments in the direct subsidiary of JBS Project Management GMBH (subsidiary of JBS Holding GMBH) on mutual investment fund, the administration and management is held by JP Morgan.

5 Trade accounts receivable, net

	Company		Consolidated	
	Dec 31, 2011	Dec 31, 2010	Dec 31, 2011	Dec 31, 2010
Current receivables	**1.729.425**	**1.333.676**	**3.939.255**	**3.131.962**
Overdue receivables:				
From 1 to 30 days	**120.142**	164.516	**569.126**	554.860
From 31 to 60 days	**23.297**	80.638	**91.406**	198.192
From 61 to 90 days	**20.755**	49.333	**44.389**	68.467
Above 90 days	**102.656**	154.063	**185.589**	224.697
Allowance for doubtful accounts	**(113.182)**	(109.497)	**(149.919)**	(142.074)
	153.668	**339.053**	**740.591**	**904.142**
	1.883.093	**1.672.729**	**4.679.846**	**4.036.104**

Pursuant to IFRS 7/CPC 39 - Financial Instruments, below are the changes in the allowance for doubtful accounts:

	Company		Consolidated	
	Dec 31, 2011	Dec 31, 2010	Dec 31, 2011	Dec 31, 2010
Initial balance	**(109.497)**	**(123.602)**	**(142.074)**	**(153.178)**
Additions	**(10.020)**	(7.180)	**(16.390)**	(16.498)
Exchange variation	**-**	-	**225**	71
Write-offs	**6.335**	21.285	**8.320**	27.531
Final balance	**(113.182)**	**(109.497)**	**(149.919)**	**(142.074)**

6 Inventories

	Company		Consolidated	
	Dec 31, 2011	Dec 31, 2010	Dec 31, 2011	Dec 31, 2010
Finished products	**1.161.418**	618.073	**3.332.844**	2.626.480
Work in process	**53.879**	181.574	**900.597**	891.999
Raw materials	**188.722**	198.246	**527.046**	446.940
Warehouse spare parts - other inventories	**140.242**	111.579	**645.218**	511.515
	1.544.261	**1.109.472**	**5.405.705**	**4.476.934**

7 Biological assets

	Consolidated	
	Dec 31, 2011	Dec 31, 2010
Cattle	**83.978**	346.425
Hogs and Lamb	**73.790**	29.044
Poultry	**49.489**	40.026
Plants for harvest	**2.286**	1.533
	209.543	**417.028**

(Expressed in thousands of reais)

Changes in biological assets in the period

Amount on December 31, 2010	**417.028**
Born	**51.680**
Death	**(7.508)**
Mark to market	**68.791**
Sale	**(1.406.327)**
Purchase	**1.035.185**
Exchange rate variation	**49.942**
Cost appropriating on plants for harvest	**3.120**
Domestic consumption on plants for harvest (feed)	**(2.368)**
Amount on December 31, 2011	**209.543**

Biological assets are composed mainly of live animals, mostly in feedlots which remain in a period about of 90 to 120 days confined to maturity and thereafter sent for slaughtering units. For this reason, they are classified as current assets.

According to IAS 41 /CPC 29 - Biological Assets, companies that own agricultural activities, such as grain crops, increased herd (cattle feeding operations and livestock grazing), and various agriculture crops are subject to realize the value of their assets in order to determine the fair value thereof, based on the concept of market value to "Mark to Market - MtM" at least quarterly or annually, recognizing the effects of these comments directly in the income the year. However, the standard shows that, for cases where there is no active market, such as those presented by JBS USA, one or more of the following alternatives for determining the fair value should be adopted:

a) the market price of the most recent transaction, considering that no significant economic change had occurred between the date of the transaction and the closing of the consolidated financial statements;

b) market price of similar assets with adjustments to reflect any difference;

c) industry standards, such as the value of orchard expressed by the value of standard packing for export, acres or hectares, and the value of cattle expressed per kilogram of meat or arroba.

Although the requirements describe these three assumption that the fair value of biological assets can be measured reliably, this assumption can be rejected in case of biological assets whose value should be determined by the market, but this is not available and the alternatives for estimating them are clearly not reliable. In such situations, the biological asset should be measured at cost, as presented by JBS USA, less depreciation and any accumulated impairment loss.

COMPANIES IN UNITED STATES OF AMERICA	Dec 31, 2011	Dec 31, 2010
Cattle	**46.954**	282.481
Hogs and Lamb	**73.790**	29.044
Poultry	**49.489**	1.250
Total biological assets stated at cost	**170.233**	**312.775**

As mentioned on the assumption above, the biological assets of the company JBS USA can not be valued at market, adopting the procedures of recovery by absorption costing.

Cattle - A subsidiary of JBS USA in Australia keeps cattle in feedlot, there is no active market for cattle in confinement between the period (75-100 days) just over 180 days (item 30 of CPC 29 Biological Assets).

Hogs and Lamb - JBS USA keeps hogs and lambs in the feedlot system and there is no active market for such activities. For biological assets hogs and lamb, there is no active market independently because there are few competitors in the market (item 30 of CPC 29 Biological Assets).

Poultry – PPC is engaged in the poultry activity, however, due to the “maturation” period, which covers the period between the egg until the time of slaughter, is less than 45 days, the cost is close to fair value (item 24 of CPC 29 Biological Assets).

COMPANIES IN BRAZIL	Dec 31, 2011	Dec 31, 2010
Cattle	**37.024**	92.013
Plants for harvest	**2.286**	1.533
Total biological assets stated at market price	**39.310**	**93.546**

Operations relating to biological assets of activities in Brazil are integrally represented bovine cattle under feedlot system (intensive), whose valuation at market price is reliably measured due to the existence of an active market.

The balances plants for harvest, consist of corn, soybeans and grass, which will be used in the preparation of ration for cattle. The Management chose to keep the measurement of biological assets at their cost values, due to the immateriality of the balances, since the efforts needed to develop and measure these assets at their fair values overcome the benefits expected by Management.

COMPANIES IN ARGENTINA	Dec 31, 2011	Dec 31, 2010
Cattle	-	10.707
Total biological assets stated at market price	**-**	**10.707**

Operations relating to biological assets of activities in Argentina on December 31, 2010 were integrally represented bovine cattle under feedlot system (intensive), whose valuation at market price is reliably measured due to the existence of an active market.

(Expressed in thousands of reais)

JBS Argentina Board of Directors has decided not to continue with bovine cattle under feedlot system, and in October 2011 sold and slaughtered all their cattle under feedlot maintaining only with the operation of slaughter facilities.

8 Recoverable taxes

	Company		Consolidated	
	Dec 31, 2011	Dec 31, 2010	Dec 31, 2011	Dec 31, 2010
Value-added tax on sales and services (ICMS / IVA / VAT / GST)	**1.075.566**	997.994	**1.264.118**	1.189.452
Excise tax - IPI	**59.772**	58.113	**124.459**	117.211
Social contribution on billings - PIS and COFINS	**616.957**	445.680	**745.376**	554.761
Withholding income tax - IRRF	**90.826**	79.783	**96.840**	84.981
Other	**49.515**	60.510	**85.644**	89.676
	1.892.636	**1.642.080**	**2.316.437**	**2.036.081**
Current and Long-term:				
Current	**1.330.609**	1.088.310	**1.690.311**	1.419.784
noncurrent	**562.027**	553.770	**626.126**	616.297
	1.892.636	**1.642.080**	**2.316.437**	**2.036.081**

Value-added tax on sales and services (ICMS / IVA / VAT/GST)

Recoverable ICMS refers to excess of credits derived from purchases of raw materials, packaging and other materials over tax charges due on domestic sales, since exports are tax-exempted.

The Company expects to recover the total amount of the tax credit, including the ICMS credits from other states (difference between the statutory rate for tax bookkeeping and the effective rate for ICMS collection in the state of origin).

Annually, Company's management, supported by its legal counsel, evaluate the segregation between current and noncurrent of such ICMS credits according to their attainment, and reclassified the amount of R$ 562,027 in the Company as of December 31, 2011 .

Social contribution on billings - PIS and COFINS

Refers to non-cumulative PIS and COFINS credits arising from purchases of raw materials, packaging and other materials used in the products sold in the foreign market.

Withholding income tax - IRRF

Refers basically to withholding income tax levied on short-term investments deductions and remittance of dividends to its subsidiary JBS USA, which can be offset against income tax payable on profits.

General comments

Company and JBS Embalagens recorded the monetary adjustment of their PIS, COFINS and IPI tax credits based on SELIC (Central Bank overnight rate), in the amount of R$ 150,717 as of this date, the Company received R$ 28,987, and the remaining balance of R$ 121,730.

9 Other investments and discontinued operations

Inalca JBS SpA

As of July 7, 2010, JBS S.A. filed an injunction in Italian court, aiming to discuss outstanding issues related to Corporate Governance of Group Cremonini, which on December 22, 2007 JBS acquired 50% of Inalca, forming the Inalca JBS (representing on March 31, 2010, 2.8% of consolidated revenue of JBS).

The remaining issues were mainly related to the failure of certain contractual terms relating to (i) full access to all information and facilities of Inalca JBS and its subsidiaries by board members appointed by JBS (including the Chairman) and (ii) the fulfillment of the contractual clause that delegates to JBS S.A., the appointment of Administrative and Financial Director of Inalca JBS and its subsidiaries, (iii) - full operation of the Internal Audit.

As of August 2, 2010, a request for action in the Chamber was filed with the ICC (International Chamber of Commerce) in Paris (France), to settle any outstanding issues cited in Corporate Governance on Inalca JBS.

Due to the impossibility to exercise some control functions guaranteed by contract clauses valid under Corporate Governance of Inalca JBS generated doubts about the quality and credibility of accounting information presented in the financial statements.

The Company signed on March 4, 2011, a “Termination Agreement" with the Cremonini Group for dissolution of its 50% of participation in Inalca's capital. Accordingly the terms of Termination Agreement, the Company has returned the shares representing 50% of the Capital Stock of Inalca JBS to the Cremonini Group and the Cremonini Group has simultaneously reimbursed the amount of Euros 218,855 thousands (R$ 504,002) invested by the Company in 2008. As part of the agreement, the Company and Cremonini have agreed to definitively abandon all disputes and litigation relating to the Companies, their officers and employees.

On December 31, 2010 the Company estimated that such termination agreement, would result in a loss, considering the probable tax effects of approximately R$ 16,839, (R$ 25,514 loss and deferred income tax R$ 8,675),considering the write off of investment, goodwill (intangible assets), debts payable to Cremonini Group and exchange rate variation on investments recorded in shareholders' equity updated until December 31, 2010.

Due to the fact investment was permanently disposed in the first quarter of 2011, for comparative purposes, the Company decided to reclassify the investment of Inalca JBS on December 31, 2010 as discontinued operations and other investments, allowing readers and users a better comparability of the financial statements for the year 2011.

(Expressed in thousands of reais)

*** Other investments reconciliation (correspond to investment, equal participations of investee shareholder's equity)**

Shareholder's equity Inalca JBS:	928.188
Participation- 50%	464.094
Provision recorded on Dec.10:	(25.514)
Goodwill on investment	65.422
Assets held for sale	**504.002**

*** Discontinued operation reconciliation (correspond to equity, equal participations of investee shareholder's equity)**

Income statement Inalca JBS:	24.492
Participation - 50%	12.246
Discontinued operations	**12.246**

According to CPC 31 / IFRS 5 - noncurrent Assets Held for Sale and Discontinued Operations, the Company established the accounting for noncurrent assets held for sale and the presentation of discontinued operations, as demonstrated below investment discontinued information, considering only the percentage of participation, used for recording on December 31, 2010.

Due to the considerations as discussed above, Inalca financial statement as of for the quarter ended March 31, 2010 (last consolidated Financial Statements) are presented below:

a) Balance sheet Inalca JBS

ASSETS		**LIABILITIES**	
Cash and cash equivalents	26.045	Trade accounts payable	159.014
Trade accounts receivable, net	151.815	Loans and financings	304.351
Inventories	173.681	Other current and non current liabilities	105.633
Recoverable taxes	20.519		
Other current and non current assets	34.387		
Property, plant and equipment, net	595.142	**TOTAL SHAREHOLDERS' EQUITY**	**464.094**
Intangible assets, net	31.503		
TOTAL ASSETS	**1.033.092**	**TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY**	**1.033.092**

b) Income statement Inalca JBS

Net sales revenue	342.970
Cost of goods sold	(302.018)
GROSS INCOME	**40.952**
General and administrative expenses and selling	(26.159)
Financial income, net	2.839
Other income expenses, net	(514)
Current income taxes	(4.872)
NET INCOME	**12.246**

Statement of EBITDA (Earnings before income taxes, interest, depreciation and amortization)

Net income before taxes	17.679
Financial income, net	(2.839)
Depreciation and amortization	10.846
AMOUNT OF EBITDA	**25.686**

c) Summary Cash Flow Statement Inalca JBS

Cash flow from operating activities	25.678
Cash flow from investing activities	(31.088)
Cash flow from financing activities	3.468
Effect of exchange variation on cash and cash equivalents	(1.159)
Net decrease in cash and cash equivalents	**(3.101)**
Cash and cash equivalents on Dec 31,2009	29.146
Cash and cash equivalents on Mar 31, 2010	**26.045**

(Expressed in thousands of reais)

10 Related parties transactions

Mutual contracts between related parties recorded on the balance sheet as receivables and debts with related parties:

COMPANY	Currency	Maturity	Annual rate	Dec 31, 2011 Mutual contracts	Dec 31, 2010 Mutual contracts
Direct subsidiaries					
Mouran Alimentos Ltda.	R$	Sept 13, 2012	CDI + 12%	**53.207**	43.883
JBS Confinamento Ltda.	R$	Apr 1, 2012	CDI + 4%	**87.528**	142.169
JBS Embalagens Metálicas Ltda.	R$	Aug 16, 2012	CDI + 12%	**58.936**	54.862
JBS Global A/S (Denmark)	R$	Aug 16, 2012	CDI + 12%	**-**	(1.308)
JBS USA, Inc	US$	Aug 16, 2012	Libor + 2.5%	**(97.606)**	(1.538.772)
JBS Slovakia Holdings s.r.o.	US$	Mar 12, 2012	4.5%	**(43.284)**	(36.771)
S.A. Fabrica de Prod. Alimentícios Vigor	R$	Dec 31, 2012	CDI	**-**	(215.539)
Cascavel Couros Ltda	R$	Dec 31, 2012	CDI + 12%	**29.300**	(25.131)
Novaprom Food Ingredients Ltda	R$	Dec 31, 2012	CDI + 6%	**12.115**	11.350
Biolins Energia Ltda	R$	Dec 31, 2012	CDI + 12%	**-**	78.179
Indirect subsidiaries					
JBS Global Beef Company Lda.	EURO	Dec 31, 2011	Libor + 2%	**-**	(39.156)
Beef Snacks Brasil Ind.Com. Ltda.	R$	Jan 24, 2013	CDI + 4%	**96.761**	82.911
Beef Snacks International BV	US$	Dec 31, 2012	Libor + 2% to 3%	**4.371**	3.649
JBS HU Ltd	US$	May 19, 2012	12%	**(119.117)**	(96.018)
JBS Paraguay	US$	Aug 24, 2014	Libor + 5%	**6.294**	3.690
				88.505	**(1.532.002)**

Intercompany balances shown in the balance sheet and statement of operations are as follows:

COMPANY	December 31, 2011 Trade accounts receivable	December 31, 2011 Trade accounts payable	December 31, 2010 Trade accounts receivable	December 31, 2010 Trade accounts payable
Direct subsidiaries				
JBS Confinamento Ltda.	**252**	**33.384**	618	43.544
JBS Embalagens Metálicas Ltda.	**-**	**94**	268	1.583
JBS USA, Inc	**13.521**	**-**	90	-
JBS Itália SRL	**7.268**	**-**	14.932	-
S.A. Fabrica de Prod. Alimentícios Vigor	**17.538**	**3.431**	14.870	18
Cascavel Couros Ltda	**16.917**	**2.704**	24.208	395
Novaprom Food Ingredients Ltda	**1.661**	**681**	1.146	163
Indirect subsidiaries				
JBS Global Beef Company Lda.	**-**	**-**	48	-
JBS Global (UK) Limited	**32.149**	**4**	22.089	-
JBS Argentina S.A.	**-**	**2.017**	-	4.186
Global Beef Trading SU Lda.	**715**	**-**	2.825	1
Beef Snacks Brasil Ind.Com. Ltda.	**-**	**-**	1	-
JBS Leather Europe	**-**	**-**	8.579	-
Austrália Meat	**-**	**741**	-	10
Toledo International NV	**6.360**	**319**	13.036	-
Weddel Limited	**-**	**-**	4.096	-
Sampco Inc.	**1.655**	**-**	24.978	-
Frigorífico Canelones S.A.	**-**	**7**	-	705
Rigamonti Salumificio Spa	**10.334**	**19**	1.629	-
Itaholb International	**1.414**	**1.192**	4.470	-
Wonder Best Holding Company	**11.929**	**-**	19.069	-
Trump Asia Enterprise Ltd	**20.070**	**-**	10.790	-
Trustful Leather	**4.203**	**-**	6.510	-
JBS Paraguay	**24**	**-**	22	-
Other related parties				
JBS Agropecuária Ltda.	**178**	**2.984**	502	-
Flora Produtos de Hig. Limp. S.A.	**682**	**1**	6.350	689
Flora Dist. Produtos de Hig. Limp. S.A.	**18.439**	**190**	730	87
	165.309	**47.768**	**181.856**	**51.381**

(Expressed in thousands of reais)

Impacts of related party transactions on Income Statements:

	December 31, 2011			December 31, 2010		
	Financial income (expenses)	**Purchases**	**Sales of products**	**Financial income (expenses)**	**Purchases**	**Sales of products**
Direct subsidiaries						
Mouran Alimentos Ltda.	**9.320**	**-**	**-**	3.237	-	-
JBS Confinamento Ltda.	**24.149**	**395.757**	**4.795**	14.040	200.970	3.952
JBS Embalagens Metálicas Ltda.	**10.984**	**63.005**	**3.657**	9.727	43.576	883
JBS USA, Inc	**(52.051)**	**-**	**62.036**	(17.281)	-	3.510
JBS Slovakia Holdings s.r.o.	**(1.680)**	**-**	**-**	(46.375)	-	-
JBS Itália SRL	**-**	**590**	**61.846**	53	-	16.516
S.A. Fabrica de Prod. Alimentícios Vigor	**(24.628)**	**1.576**	**125.204**	(3.572)	159	57.090
Cascavel Couros Ltda	**(1.641)**	**8.964**	**215.371**	2.895	12.436	209.443
Novaprom Food Ingredients Ltda	**1.729**	**3.614**	**9.946**	158	2.122	8.125
Indirect subsidiaries						
JBS Global (UK) Limited	**-**	**-**	**116.903**	-	-	94.880
JBS Argentina S.A	**-**	**13.819**	**-**	-	10.098	-
The Tupman Thurlow Co.	**-**	**-**	**-**	93	-	6.293
Global Beef Trading SU Lda.	**-**	**-**	**130.572**	-	448	93.356
Beef Snacks Brasil Ind.Com. Ltda.	**13.302**	**-**	**-**	10.558	18	-
Beef Snacks International	**384**	**-**	**-**	191	-	-
JBS HU Ltd	**(7.433)**	**-**	**-**	(9.892)	-	-
Swift & Company Trade Group	**-**	**-**	**-**	-	-	211
Australia Meat	**-**	**12.964**	**-**	-	4.350	-
Toledo International BV	**-**	**-**	**98.355**	-	-	22.397
JBS Leather Europe	**-**	**-**	**6.471**	-	-	8.978
Weddel Limited	**-**	**-**	**2.386**	-	-	7.050
Sampco Inc.	**-**	**-**	**80.736**	-	-	84.656
Bertin USA Corporation	**-**	**-**	**-**	136	-	-
Frigorífico Canelones S.A.	**-**	**8.331**	**-**	-	4.971	-
Rigamonti Salumificio Spa	**-**	**-**	**49.080**	-	-	4.697
Wonder Best Holding Company	**-**	**-**	**50.077**	-	-	38.247
Trump Asia Enterprise Ltd	**-**	**20**	**67.331**	-	-	12.781
Trustful Leather	**-**	**-**	**25.507**	-	-	6.631
JBS Paraguay	**245**	**-**	**17**	265	2.387	22
Itaholb International	**-**	**-**	**3.210**	-	-	5.725
Other related parties						
JBS Agropecuária Ltda.	**-**	**56.299**	**2.610**	-	37.848	2.085
Flora Produtos de Hig. Limp. S.A.	**-**	**-**	**49.581**	-	428	42.614
Flora Dist. Produtos de Hig. Limp. S.A.	**-**	**634**	**73.326**	-	2	1.007
	(27.320)	**565.573**	**1.239.017**	**(35.767)**	**319.813**	**731.149**

Guarantees provided and / or received

The Company guarantees US Bonds operation of the subsidiary JBS USA in the amount of US$ 700 million with final maturity in 2014.

JBS USA together with its subsidiaries, JBS USA, LLC and Swift Beef Company, guarantee, in an unsecured way, US$ 300 million of notes issued by the Company in 2016 as a result of commitment contained in the indenture governing such notes.

Details of transactions with related parties

The main assets and liabilities balances, as well as the transactions that had impact on income statements related with related parties transactions, which Management considers that were accomplished in the usual market conditions for similar types of operations.

Among the transactions between related parties more representative, we emphasize the purchase of cattle for slaughter between the Company and it subsidiary JBS Confinamento, related party JBS Agropecuária and Leather sales operation to the subsidiary Cascavel. Such transactions are made at regular price and market conditions in their region because it takes the market prices applied with other suppliers (third parties not JBS Group). The number of cattle supplied by these related parties is irrelevant comparing to the demanded volume by the Company.

The Company has short term investments in agribusiness letters of credit (LCA - DI) in Banco Original do Agronegócio S.A in the amount of R$ 107,362 on December 31, 2011.This has interest equivalent to the market, an average 100% of the variation of the Interbank Deposit Certificate - CDI.

On the mutual contracts are calculated exchange rate and interests, when applicable.

No allowance for doubtful accounts or bad debts expenses relating to related-party transactions were recorded for the years ended December 31, 2011 and 2010.

(Expressed in thousands of reais)

On December 23, 2010 the Company received an advance of its indirect subsidiary Sampco Inc in the amount of US$ 135.0 million (R$ 224,937) regarding a contract for future sale of meat with expected delivery in up to three years. The advance is registered under the rubric of "other liabilities" in the financial statements of the Company, and its being eliminated in the consolidation.

The unamortized balance at December 31, 2011 and 2010 was approximately US$ 94.3 million (R$ 176,888) and US$ 135.0 million (R$ 224,937).

Consolidated - Credits with related parties

The consolidated balance of related parties, on the amount of R$ 552,197 as of December 31, 2011 (R$ 332,679 as of December 31, 2010), has the following composition:

a) Not consolidated Companies

The amount of R$ 491,465 (R$ 280,772 as of December 31, 2010) regarding the credit line up to US$ 375 million, with market interests, between the indirect subsidiary JBS Five Rivers and J&F Oklahoma, subsidiaries of J&F Participações S.A., not consolidated, where J&F Oklahoma uses this credit for adding value to cattle placed in the feedlot of JBS Five Rivers to be prepared for the slaughter.

J&F Oklahoma is still part in 2 commercial agreements with subsidiaries of the Company:

i) Cattle supply and feeding agreement with JBS Five Rivers, where it takes the responsibility for the cattle from J&F Oklahoma and collects the medicinal and adding value costs, besides a daily fee of rent in line with market terms;
ii) Sales and purchase cattle agreement with JBS USA of at least 500,000 animals/year, starting from 2009 up to 2016.

JBS Five Rivers also guarantee in third degree, after warranty of the assets from J&F Oklahoma and its parent company, up to US$ 250 million in a line of credit of J&F Oklahoma.

On June 2011, J&F Australia became party to a cattle purchase and sale agreement with JBS Australia. Under this agreement, J&F Australia agreed to sell to JBS Australia, and JBS Australia has agreed to purchase from J&F Australia, at least 200,000 cattle during each year. Under the agreement, the number of cattle to be sold by J&F Australia to JBS Australia for the initial year ending December 31, 2011, is at least 100,000 head.

b) Companies partially consolidated

The amount of R$ 60,732 (R$ 51,907 as of December 31, 2010) refers to credits of subsidiaries partially consolidated, as follows :

	Dec 31, 2011	Dec 31, 2010
Beef Snacks do Brasil Ltda.	**48.396**	41.456
Beef Snacks International BV.	**4.306**	3.666
Jerky Snack Brands, Inc.	**8.030**	6.785
	60.732	**51.907**

Remuneration of key management

Company's management includes the Executive Board and the Board of Directors. The aggregate amount of compensation received by the members of Company's management for the services provided in their respective areas of business in the years ended December 31, 2011 and 2010 is the following:

	Members	Dec 31, 2011	Dec 31, 2010
Executive Board and Board of Directors	**15**	**6.791**	5.038
	15	**6.791**	**5.038**

The alternate members of the Board of Directors are paid for each meeting of Council in attendance

The Institutional Relations Executive Officer, Administrative and Control Director and Investor Relations Director are part of the employment contract regime *CLT* (which is the Consolidation of Labor Laws), which follows all the legal prerogatives of payments and benefits. Not included any remuneration bonuses of the Company or other corporate benefits to additional employees or that should be extended to their family.

In accordance with IAS 24(R)/CPC 05 (R1) - Related parties, except for those described above, the other members of the Executive Board, and Management Board are not part of any employment contract or any other contracts for additional business benefits such as post-employment benefits or other long-term benefits, termination of work that does not conform to those requested by the *CLT*, where applicable, or payment based on shares.

(Expressed in thousands of reais)

11 Investments in subsidiaries and joint ventures

	Company	
	Dec 31, 2011	Dec 31, 2010
Investments in subsidiaries	**5.995.157**	8.890.450
Goodwill	**1.566.417**	1.552.550
	7.561.574	**10.443.000**

Relevant information about subsidiaries in the year ended on December 31, 2011:

	Participation	Total assets and liabilities	Capital stock	Shareholders' equity	Net revenue	Net income (loss)
JBS Embalagens Metálicas Ltda.	99,00%	92.604	2	29.834	38.741	(1.870)
JBS Global Investments S.A.	100,00%	43.602	174.449	43.602	-	(36.913)
JBS Holding Internacional S.A.	100,00%	574.099	1.108.467	320.912	704.995	(169.220)
JBS Global A/S (Denmark)	100,00%	262.117	490.255	68.677	652.792	(33.795)
Mouran Alimentos Ltda.	100,00%	7.058	120	(46.423)	-	(12.175)
JBS USA, Inc.	99,97%	16.081.575	752.972	3.357.311	45.281.949	280.247
JBS Confinamento Ltda.	100,00%	546.916	467.401	424.523	469.715	(29.536)
JBS Slovakia Holdings, s.r.o.	100,00%	254.566	55.278	184.829	43.630	3.236
JBS Italia S.R.L.	100,00%	69.730	19.676	11.312	90.233	(2.706)
CJSC Prodcontract	70,00%	20.582	-	(22.132)	194.049	(1.874)
LLC Lesstor	70,00%	37.634	9	37.433	1.856	52
JBS Middle East	100,00%	80	333	44	179	(257)
JBS Leather Paraguay	100,00%	17	16	16	-	-
JBS Holding GMBH	100,00%	1.898.272	85	360.904	1.325.249	122.456
Novaprom Foods e Ingredientes Ltda	60,00%	35.593	792	(2.535)	23.919	(5.288)
S.A.Fábrica de Produtos Alimentícios Vigor	100,00%	1.186.978	354.031	330.427	1.229.543	(7.579)
Cascavel Couros Ltda	100,00%	384.908	240.861	305.261	291.583	13.495

Goodwill: According to technical interpretation ICPC 09 - Individual Financial Statements, Separate Statements, Consolidated Statements and Application of Equity Method, in the consolidated statements goodwill is recorded in the Intangible assets due to expected profitability of the acquired subsidiary, assets and liabilities are consolidated in the Company. In the balance sheet of the Individual Statements, this goodwill is recorded in Investments, the same group of noncurrent assets, because, for the Company it is part of its investment on subsidiary acquisition, not being its intangible assets (as stated above, the expectation of future earnings - the genuine intangible - is the subsidiary).
In the Company the goodwill will be only goodwill of the Bertin merger and the other goodwill are allocated as investments.
For details of goodwill, see Note 13 - Intangible Assets.

				Equity in subsidiaries		
	Dec 31, 2010	Addition (disposal)	Exchange rate variation (i)	Shareholders' Equity (ii)	Income Statements	Dec 31, 2011
JBS Embalagens Metálicas Ltda.	**31.387**	-	-	-	(1.851)	**29.536**
JBS Global Investments S.A.	**75.451**	-	843	4.221	(36.913)	**43.602**
JBS Holding Internacional S.A. (1)	**331.706**	147.953	-	10.473	(169.220)	**320.912**
JBS Global A/S (Denmark)	**87.566**	7.088	2.577	5.241	(33.795)	**68.677**
Mouran Alimentos Ltda.	**(34.248)**	-	-	-	(12.175)	**(46.423)**
JBS USA, Inc. (2)	**7.045.765**	(3.885.883)	(36.933)	(46.860)	280.158	**3.356.247**
JBS Confinamento Ltda.	**401.659**	52.400	-	-	(29.536)	**424.523**
JBS Slovakia Holdings, s.r.o.	**162.517**	-	4.144	14.932	3.236	**184.829**
JBS Italia S.R.L	**11.606**	1.342	1.245	(175)	(2.706)	**11.312**
Prodcontract	**(13.095)**	(107)	(851)	(127)	(1.312)	**(15.492)**
LLC Lesstor	**-**	24.259	1.527	381	36	**26.203**
JBS Middle East	**-**	308	26	(33)	(257)	**44**
JBS Leather Paraguay	**-**	16	-	-	-	**16**
JBS Holding GMBH (3)	**163.242**	563.792	(8.281)	52.360	122.456	**893.569**
Novaprom Foods e Ingredientes Ltda	**1.652**	-	-	-	(3.173)	**(1.521)**
S.A.Fábrica de Produtos Alimentícios Vigor (4)	**248.359**	287.142	-	(197.495)	(7.579)	**330.427**
Cascavel Couros Ltda	**289.028**	-	-	2.738	13.495	**305.261**
Biolins Energia S.A. (5)	**40.512**	(32.913)	-	-	(7.599)	**-**
Transfer to Other current liabilities (Negative equity)	**47.343**	-	-	-	-	**63.435**
Total	**8.890.450**	**(2.834.603)**	**(35.703)**	**(154.344)**	**113.264**	**5.995.157**

(i) - As defined in CPC 2/IAS 21 - The effects of changes in foreign exchanges rates, refers to the exchange rate variation of foreign currency investments that are accounted under the equity method, which was accounted directly to shareholders' equity of the Company on the line "Accumulated translation adjustments".

(ii) - Refers to the reflex of valuation adjustments and exchange rate variation of foreign investments, accounted in valuation adjustments to shareholders' equity in the subsidiaries, whose effect is being recognized when calculating the equity in subsidiaries, directly to shareholders' equity of the Company.

(Expressed in thousands of reais)

Below is presented the breakdown of main additions and dispositions of investments during the year:

(1)- JBS Holding Internacional S.A - During year 2011 the Company sent remittances being considered as mutual contracts, and at the year end capitalized such amounts.

(2)- JBS USA, Inc. - As of June 2011, the Company received from JBS USA the amount of R$ 1,532,151 referring to a capital reduction, and additionally in April and June 2011 another capital reduction was in place as an offset of mutual contract on the amount of R$ 1,394,175. Also, in December 2011 JBS USA has paid dividends to the Company on the amount of R$ 959,557.

(3)- JBS Holding GMBH - Basically in march 2011, the Company capitalized the amount received on the discontinuation of its investment in Inalca, on JBS Holding GMBH.

(4)- S.A.Fábrica de Produtos Alimentícios Vigor - Basically, in December 2011 the Company capitalized the amount of R$ 250,000 at Vigor as cash remittance.

(5)- Biolins Energia S.A. - As informed on April 23, 2011, Biolins was incorporated into the Company on April, 2011.

Joint ventures (jointly controlled entities)

Interests in joint ventures include:

	Equity interests - %	
	Dec 31, 2011	Dec 31, 2010
Beef Snacks International	50%	50%
Meat Snacks USA [(a)]	50%	-
Dan Vigor	50%	50%

[(a)] As described in the operational context, the joint venture began operations in May 2011

According to CPC 19 / IAS 31 - Joint ventures (jointly controlled entities), the condensed financial information of the joint ventures was consolidated under the proportionate consolidation method, considering the joint control exercised under shareholders agreements. All the balances of the joint ventures" assets and liabilities are as follows:

	December 31, 2011			December 31, 2010		
ASSETS	**Beef Snacks International**	**Meat Snacks USA**	**Dan Vigor**	**Beef Snacks International**	**Meat Snacks USA**	**Dan Vigor**
Current	**5.393**	**16.196**	**29.295**	2.080	-	13.814
Non current	**45.238**	**927**	**20.970**	50.136	-	5.540
TOTAL ASSETS	**50.631**	**17.123**	**50.265**	**52.216**	**-**	**19.354**
LIABILITIES AND SHAREHOLDERS' EQUITY						
Current	**24**	**4.165**	**10.409**	871	-	3.834
Non current	**130.289**	**-**	**3.484**	112.817	-	1.144
Shareholder´s equity	**(79.682)**	**12.958**	**36.373**	(61.472)	-	14.376
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	**50.631**	**17.123**	**50.265**	**52.216**	**-**	**19.354**

	December 31, 2011			December 31, 2010		
STATEMENTS OF NET INCOME	**Beef Snacks International**	**Meat Snacks USA**	**Dan Vigor**	**Beef Snacks International**	**Meat Snacks USA**	**Dan Vigor**
Net sales revenue	**-**	**43.765**	**80.073**	24.743	-	64.197
Cost of goods sold	**-**	**(40.322)**	**(58.691)**	(25.110)	-	(47.291)
GROSS INCOME (LOSS)	**-**	**3.443**	**21.382**	**(367)**	**-**	**16.906**
General and administrative expenses and selling	**(1.630)**	**(3.373)**	**(9.944)**	(5.492)	-	(8.398)
Financial income, net	**(12.095)**	**745**	**140**	(12.894)	-	1.041
Other income expenses, net	**-**	**22**	**(17)**	5.513	-	(82)
Current income taxes	**-**	**(306)**	**(3.940)**	-	-	(3.172)
NET INCOME (LOSS) OF THE YEAR	**(13.725)**	**531**	**7.621**	**(13.240)**	**-**	**6.295**

The joint venture Beef Snacks International has in its consolidated statements the subsidiaries Beef Snack and Jerky Snacks. The investment of the joint venture Beef Snacks International is proportionally consolidated at JBS Global A/S, direct subsidiary, of the Company.

The joint venture Meat Snacks USA has in its consolidated subsidiary the subsidiary Meat Snacks. The investment of the joint venture Meat Snacks USA is proportionally consolidated at JBS Holding GMBH, direct subsidiary, of the Company.

Investment in joint venture Dan Vigor is proportionally consolidated in Vigor, direct subsidiary of the Company.

(Expressed in thousands of reais)

12 Property, plant and equipment, net

Company	Cost	Revaluation	Accumulated depreciation	Net amount Dec 31, 2011	Net amount Dec 31, 2010
Buildings	2.731.833	116.782	(291.590)	**2.557.025**	2.528.487
Land	944.262	9.352	-	**953.614**	969.461
Machinery and equipment	3.567.501	45.041	(629.430)	**2.983.112**	2.958.227
Facilities	753.649	21.832	(134.116)	**641.365**	640.479
Computer equipment	189.463	737	(50.515)	**139.685**	29.033
Vehicles	371.227	83	(187.369)	**183.941**	240.422
Construction in progress	238.236	-	-	**238.236**	205.346
Other	127.996	1.265	(22.657)	**106.604**	27.508
	8.924.167	**195.092**	**(1.315.677)**	**7.803.582**	**7.598.963**

Consolidated	Cost	Revaluation	Accumulated depreciation	Net amount Dec 31, 2011	Net amount Dec 31, 2010
Buildings	5.849.513	116.782	(688.160)	**5.278.135**	4.975.792
Land	2.363.839	9.352	(102.497)	**2.270.694**	2.180.248
Machinery and equipment	7.892.235	45.041	(2.252.766)	**5.684.510**	5.513.906
Facilities	842.188	21.832	(181.747)	**682.273**	725.792
Computer equipment	337.303	737	(129.529)	**208.511**	74.588
Vehicles	593.002	83	(339.952)	**253.133**	330.674
Construction in progress	808.055	-	(10)	**808.045**	762.612
Other	242.921	1.265	(50.773)	**193.413**	60.589
	18.929.056	**195.092**	**(3.745.434)**	**15.378.714**	**14.624.201**

According to IAS 16/CPC 27 - Fixed Assets, on December 31, 2011 the Company made a review of the useful lives of fixed assets, resulting in different rates of depreciation for each asset, which hinders the disclosure of annual depreciation rate for each group of assets. Because of the above, annually is calculated, for the purpose of disclosure and to provide additional information to readers, the calculation of the weighted average depreciation rates of assets that make up each group.

	Average annual depreciation rates as of December 31, 2011 - Company	Average annual depreciation rates as of December 31, 2011 - Consolidated
Buildings	3,09%	3,11%
Land	0,00%	0,01%
Machinery and equipment	6,07%	6,11%
Facilities	5,89%	5,90%
Computer equipment	6,74%	6,78%
Vehicles	11,05%	11,08%
Other	5,93%	5,88%

Changes in property, plant and equipment

	Company Dec 31, 2011	Company Dec 31, 2010	Consolidated Dec 31, 2011	Consolidated Dec 31, 2010
Initial balance	**7.598.963**	**7.599.627**	**14.624.201**	**14.440.634**
(+) Borrowings costs adjustments	**4.475**	11.990	**4.475**	11.990
(+) Additions	**587.899**	627.499	**1.474.472**	1.532.020
(+) Incorporation of Biolins	**110.566**	-	**-**	-
(-) Disposals	**(65.927)**	(356.961)	**(268.981)**	(176.544)
(-) Depreciation	**(432.394)**	(283.192)	**(1.198.305)**	(1.129.019)
(+) Exchange rate variation	**-**	-	**742.852**	(54.880)
Final balance	**7.803.582**	**7.598.963**	**15.378.714**	**14.624.201**

The depreciation expenses are booked under "Cost of goods sold" and "General and administrative expenses".

The balance of construction in progress refers to investments for expansion, modernization and adaptation of meat-packing plants, aiming to maintain current and obtain new certifications required by the market. When these assets are concluded and start operating, they will be transferred to a proper property, plant and equipment account and then will be subject to depreciation.

(Expressed in thousands of reais)

Until December 2007, revaluations were performed on property, plant and equipment items of several Company's plants, and offsetting entries were made to the revaluation reserve account and the provision for deferred income and social contribution taxes. The method and assumption applied to estimate the fair value of the assets were determined based on current market prices. As of December 31, 2011, the total amount of property, plant and equipment revaluation is R$ 195,092 which the revaluation reserve is R$ 101,055 and the provision for income and social contribution taxes is R$ 47,743. For revalued property, plant and equipment, the Company recorded accumulated depreciation of R$ 45,794.

The Company and its subsidiaries reviewed the useful lives of their property, plant and equipment. Significant differences were not found in comparison with the useful lives adopted as of December 31, 2009. From January 1, 2011 new acquisitions are made with estimated useful lives, annually the useful lives are reviewed and when applicable adjusted.

Interest capitalization - Borrowing costs

Pursuant to IAS 23/CPC 20 – Borrowing costs, the Company capitalized those borrowing costs directly attributable to the construction of qualifying assets, which are exclusively represented by construction in progress. The borrowing costs allocated to the qualifying assets as of December 31, 2011 and December 31, 2010 are shown below:

	Consolidated	
	Dec 31, 2011	Dec 31, 2010
Construction in progress	**754.543**	713.585
(+) capitalized borrowing costs	**53.502**	49.027
	808.045	**762.612**

Impairment test of assets

In compliance with the requirements of IAS 36/CPC 01 - Presentation of financial statement, the Company performed the annual impairment test of the tangible and intangible assets on December 31, 2011, which were estimated based on the values in use of its various cash-generating units using the discounted cash flows, and showed that the estimated market value is higher than the net book value at the valuation date and, during the year there was no evidence of loss of value of individual assets or group of relevant assets. Potential impacts of loss recover them are highlighted in the notes, where relevant. The assumptions of the annual test of recovery are described in note 13.

13 Intangible assets, net

	Company		Consolidated	
	Dec 31, 2011	Dec 31, 2010	Dec 31, 2011	Dec 31, 2010
Goodwill	**9.069.926**	9.069.926	**11.189.867**	11.097.542
Trademarks	**452.575**	452.574	**665.005**	649.031
Software	**9.005**	9.239	**16.406**	17.666
Water rights	**-**	-	**60.840**	48.870
Client portfolio	**-**	-	**597.016**	608.130
Other	**-**	-	**3.485**	4.260
	9.531.506	**9.531.739**	**12.532.619**	**12.425.499**

Changes in intangible assets

	Company		Consolidated	
	Dec 31, 2011	Dec 31, 2010	Dec 31, 2011	Dec 31, 2010
Initial balance	**9.531.739**	**9.539.972**	**12.425.499**	**13.156.740**
(+) Additions	**3.859**	-	**45.774**	5.016
(+) Incorporation of Biolins	**15**	-	**-**	-
(-) Disposals	**-**	(5.310)	**(243)**	(537.741)
(-) Amortization [(1)]	**(4.107)**	(2.923)	**(93.105)**	(87.167)
(-) Exchange rate variation	**-**	-	**154.694**	(111.349)
Final balance	**9.531.506**	**9.531.739**	**12.532.619**	**12.425.499**

[(1)] - Refers to amortization of intangible assets with useful lives defined in business combinations.

Trademarks, the water right and goodwill have indefinite lives and their recoverable amounts are tested annually for impairment.

Amortization expenses are recorded in the accounts of "Cost of goods sold" and "General and administrative expenses".

Goodwill: According to technical interpretation ICPC 09 - Individual Financial Statements, Separate Statements, Consolidated Statements and Application of Equity Method, in the consolidated goodwill is recorded in the Intangible assets due to expected profitability of the acquired subsidiary, assets and liabilities are consolidated in the Individual Statement. In the balance sheet of the Company, this goodwill is recorded on Investments, the same group of noncurrent assets, because, for the Company it is part of its investment on subsidiary acquisition, not being its intangible assets (as stated above, the expectation of future earnings - the genuine intangible - is the subsidiary).
In the company the intangible goodwill arising from the merger of Bertin, and the rest allocated to investments. Consolidated all goodwill re recorded as intangible.
The Company presents only the intangible goodwill arising from the merger of Bertin and the remaining amounts are allocated in investments.

Detailing of the Goodwill

Company- Recorded as intangible

In December 2009 the Company merged Bertin. The market value of this operation was ascertained based on an appraisal report prepared by a valuation company. The fair value of share exchange between the companies amounted to R$ 11,987,963, generating goodwill of R$ 9,069,926. Pursuant to IFRS 3 (R)/CPC 15 – Business combinations, in 2010 the purchase price was allocated to the respective asset accounts, based on the fair value of identifiable assets and liabilities.

Company- Recorded as investment

In July 2007 the Company acquired a 100% interest in Swift Foods Company, currently known as JBS USA , with goodwill of R$ 906,481,based on expected future earnings, which was being amortized over 5 years. Accumulated amortization until December 31, 2008 was R$ 248,656, showing a net carrying amount of R$ 657,826 as of December 31, 2011.

On September 2007, the Company through its merged company Bertin, acquired 99.06% of interest in S.A. Fabrica de Produtos Alimenticios Vigor, with goodwill of R$ 860,947, based on expected future earning of the acquired business.

In July 2010 the Company acquired 70% interest in CJSC Prodcontract, with goodwill of R$ 18,140, based on expected future earnings of the acquired business

In April 2011 the Company acquired 70% interest in LLC Lesstor, with goodwill of R$ 13,461, based on expected future earnings of the acquired business

The Company through its acquired company Bertin, has other smaller representation of goodwill arising from companies acquisition based on expected future profitability of R$ 16,043, which related the following investments:
i) Novaprom Foods Ingredients - R$ 12,000
ii) Phitoderm - R$ 4,043

JBS USA has goodwill of US$ 224,507 thousand, equivalent to R$ 421,130 as of December 31, 2011, arising mainly from the acquisition in 2008 of Smithfield beef, Tasman and Five Rivers, based on the appreciation of the acquired assets.

In 2007, JBS Holding International S.A., through its subsidiaries JBS Argentina S.A. and JBS Mendoza S.A., acquired 100% of the capital stock of Consignaciones Rurales S.A. and Argenvases S.A.I.C. and, in 2008, through the same subsidiaries, acquired 100% of the capital stock of Colcar S.A., with total goodwill of $ 31,956 thousand Argentinean pesos, equivalent to R$ 13,933 as of December 31, 2011. Goodwill is based upon expected future earnings of the acquired businesses.

JBS Global A/S has goodwill of 5,187 thousands of Euros, equivalent to R$ 12,626 as of December 31, 2011, arising from the acquisition of the Toledo Group , based on the appreciation of the assets.

The Company's subsidiaries have other smaller representation of goodwill arising from companies acquisition, based on expected future profitability of R$ 105,835 which related the following investments:
i) JBS Holding Inc - R$ 20,346
ii) Misr Cold - R$ 21,382
iii) Rigamonti - R$ 56,317
iv) Serrabella - R$ 1,459
v) Wonder Best - R$ 1,846
vi) IFPSA - R$ 4,485

In accordance with CVM decision No. 565, dated December 17, 2008, and CVM Decision No. 553, dated November 12, 2008, since January 1, 2009 the Company has adopted the criteria of not amortize goodwill based upon expected future earnings, which is in line with IFRS 3 (R) /CPC 15 - Business combination. Under these CVM decisions and the IFRS, intangible assets with indefinite life can no longer be amortized.

Goodwill and intangible assets with no estimated useful lives are tested for impairment at least once a year, in accordance with IFRS 3 (R)CPC 15 – Business combinations.

Impairment test of goodwill

On December, 2011 the Company tested the recovery of the goodwill using the concept of "value in use" through models of discounted cash flow, representing the group of tangible and intangible assets used in the development and sale of products to its customers.

The process of determining the value in use involves the use of assumptions, judgments and estimates about cash flows, such as rates of revenue growth, costs and expenses, estimates of investment, working capital and discount rates. The assumptions about growth projections, cash flow and future cash flows are based on Management's best estimates, as well as comparable information from market, economic conditions that will exist during the economic life of the group of assets that provides the generation of the cash flows. The future cash flows were discounted based on the representative rate of the cost of capital (WACC).

Consistent with the techniques of economic evaluation, assessment of the value in use is effected for a period of 10 years, and after, considering the perpetuity of the premises in view of the indefinite business continuity capability. The Management judged appropriate to use the period of 10 years based on their past experience in designing accurately projected cash flows. This understanding is in accordance with paragraph 35 of IAS 36/CPC 01 (R) - Impairment of Assets.

The growth rates used to extrapolate the projections after the period of 10 years ranged from 3% to 4% at year in nominal values. The estimated future cash flows were discounted using discount rates ranging from 8.9% to 10.6% at year, also in nominal values. The principal assumptions used in estimating the value in use are as follows:

(Expressed in thousands of reais)

• Sales Revenue - Revenues are projected from 2012 to 2021 considering the growth in volume of different products of Cash Generating Units.

• Operating costs and expenses - The costs and expenses were projected accordance with historical performance of the Company and, with the historical growth in revenues. In addition, we considered efficiency gains derived from business combinations of synergies and process improvements.

• Capital investment - Investment in capital goods were estimated considering the maintenance of existing infrastructure and expectations required to enable the supply of products.

The key assumptions were based on historical performance of the Company and reasonable macroeconomic assumptions reasoned basis on projections of the financial market, documented and approved by management.

Based on the annual test for impairment of the Company's intangible assets, prepared based on the projections made on the financial statements of December 31, 2011, growth prospects and then follow the projections and results of operations for the three months period ended on December 31, 2011, there were no indications of possible losses or losses, as the estimated market value is higher than the carrying amount at the valuation date.

14 Trade accounts payable

	Company		Consolidated	
	Dec 31, 2011	Dec 31, 2010	Dec 31, 2011	Dec 31, 2010
Commodities - cattle	**358.129**	284.008	**1.237.805**	1.218.781
Materials and services	**293.258**	268.059	**1.830.650**	1.584.807
Finished products	**14.988**	14.915	**255.431**	158.807
	666.375	**566.982**	**3.323.886**	**2.962.395**

15 Loans and financings

The Company disclosers below the operations in foreign and national currency, considering the functional currency of each subsidiary. National currency indicates loans denominated in the same currency as functional currency.

Current liabilities

		Company	
Type	**Average annual rate of interest and commissions**	Dec 31, 2011	Dec 31, 2010
Foreign currency			
ACC - (advances on exchange contracts)	Exchange variation + interest from 2.54 % to 5.18%	**2.078.290**	1.304.840
Euro Bonds	Exchange variation and interest of 10.25%	**16.637**	474.978
Prepayment	Exchange variation + Libor and interest from 0.7% to 6%	**824.925**	406.867
144-A	Exchange variation + interest from 8.25% to 10.50%	**82.161**	67.332
Credit note - Export	Exchange variation + interest from 6.3% to 7.85%	**36.648**	406
Exim - Foreign loan	Exchange variation, TJLP + interest from 3 % to 5.5%	**-**	3.764
Resolution 63	Exchange variation, Interest of 2.5% + Libor 6 months	**10.859**	25.232
		3.049.520	**2.283.419**
National currency			
FINAME	TJLP and interest from 1.26% to 8.5%	**80.853**	54.402
FINAME	Interest from 4.5% to 10%	**-**	4.114
FINEM	TJLP and interest from 3.00% to 3.98%	**-**	48.203
FINEM	Currency basket BNDES + interest of 2.90%	**-**	245
EXIM - export credit facility	TJLP and interest of 5.81%	**225.926**	387.629
BNDES automatic	TJLP and interest from 3.1% to 5.44%	**153.456**	168.938
BNDES automatic	Currency basket BNDES + interest from 2% to 3.1%	**6.308**	15.639
Working capital- Brazilian Reais	Interest from 11.25% or 100% to 114.4% of CDI	**257.186**	141.684
Credit note - export	Interest from 1.2% to 14% or 100% to 125% of CDI	**796.672**	1.232.141
FCO - Middle West Fund	Interest of 10.00%	**612**	615
FNO - North Fund	Interest of 10.00%	**4.150**	5.008
Others		**19**	556
		1.525.182	**2.059.174**
		4.574.702	**4.342.593**

(Expressed in thousands of reais)

Noncurrent liabilities

		Company	
Type	**Average annual rate of interest and commissions**	**Dec 31, 2011**	**Dec 31, 2010**
Foreign currency			
ACC - (advances on exchange contracts)	Exchange variation + interest from 2.54 % to 5.18%	**-**	289.919
Euro Bonds	Exchange variation and interest of 10.25%	**656.530**	583.170
Prepayment	Exchange variation + Libor and interest from 0.7% to 6%	**894.849**	907.802
144-A	Exchange variation + interest from 8.25% to 10.50%	**2.238.629**	1.984.683
Credit note - Export	Exchange variation + interest from 6.3% to 7.85%	**15.912**	46.320
Resolution 63	Exchange variation, Interest of 2.5% + Libor 6 months	**-**	9.521
		3.805.920	**3.821.415**
National currency			
FINAME	TJLP and interest from 1.26% to 8.5%	**132.854**	99.456
FINAME	Interest from 4.5% to 10%	**-**	7.384
FINEM	TJLP and interest from 3.00% to 3.98%	**-**	63.538
FINEM	Currency basket BNDES + interest of 2.90%	**-**	51
EXIM - export credit facility	TJLP and interest of 5.81%	**83.333**	247.916
BNDES automatic	TJLP and interest from 3.1% to 5.44%	**33.755**	195.545
BNDES automatic	Currency basket BNDES + interest from 2% to 3.1%	**4.329**	-
Working capital- Brazilian Reais	Interest from 11.25% or 100% to 114.4% of CDI	**1.842.188**	571.631
Credit note - Export	Interest from 1.2% to 14% or 100% to 125% of CDI	**1.171.540**	1.647.120
FCO - Middle West Fund	Interest of 10.00%	**650**	1.250
FNO - North Fund	Interest of 10.00%	**20.624**	24.609
		3.289.273	**2.858.500**
		7.095.193	**6.679.915**

Breakdown:		
Current liabilities	**4.574.702**	**4.342.593**
Noncurrent liabilities	**7.095.193**	**6.679.915**
	11.669.895	**11.022.508**

Maturities of long-term debt are as follows:		
2012	**-**	1.779.752
2013	**1.883.106**	1.195.695
2014	**1.163.976**	595.982
2015	**945.160**	518.743
2016	**1.394.493**	1.080.390
2017	**7.318**	2.000
2018	**1.697.233**	1.503.639
2019	**2.689**	3.714
2020	**1.045**	-
2021	**173**	-
	7.095.193	**6.679.915**

Current liabilities

		Consolidated	
Type	**Average annual rate of interest and commissions**	**Dec 31, 2011**	**Dec 31, 2010**
Foreign currency			
ACC - (advances on exchange contracts)	Exchange variation + interest from 2.54 % to 5.18%	**2.216.128**	1.403.552
Euro Bonds	Exchange variation and interest of 10.25%	**22.758**	474.978
Prepayment	Exchange variation + Libor and interest from 0.7% to 6%	**836.276**	406.867
144-A	Exchange variation + interest from 8.25% to 10.50%	**82.161**	67.332
Credit note - Import	Exchange variation + interest of 11.25%	**7.110**	17.483
Credit note - Export	Exchange variation + interest from 6.3% to 7.85%	**36.648**	406
Notes	Exchange variation + interest of 9.25%	**-**	5.437
PPC - México revolver	Libor, base rate or TIIE, pre determinate rate	**54**	-
Tasman Government Loan	Exchange variation + Interest of 0% until 2013	**1.249**	1.076
EXIM - export credit facility	Exchange variation TJLP, interest from 3.00% to 5.5%	**-**	3.764
Resolution 63	Exchange variation + Interest of 2.5% + Libor 6 months	**10.859**	25.232
		3.213.243	**2.406.127**

(Expressed in thousands of reais)

National Currency			
FINAME	TJLP and interest from 1.26% to 8.5%	**81.037**	54.535
FINAME	Interest from 4.5% to 10%	**152**	4.207
FINEM	TJLP and interest of 3.00% to 3.98%	**-**	48.533
FINEM	Currency basket BNDES + interest of 2.90%	**-**	246
Installment note corp aircraft (payable notes)	Libor and interest from 1.75%	**1.726**	2.666
JBS Mortgage	Interest from 5.75% to 8.35%	**3.001**	2.183
EXIM - export credit facility	TJLP and interest from 5.81%	**225.926**	387.629
EXIM - export credit facility	Interest from 7% to 11.19%	**92.495**	101.347
BNDES automatic	TJLP and interest from 3.1% to 5.44%	**153.456**	168.939
BNDES automatic	Currency basket + interest from 2% to 3.1%	**6.308**	15.639
US revolver	Libor or Prime and pre determinate rate	**2.339**	-
JBS Term Loan	Alternate Base Rate (ABR) or Eurodollar	**17.514**	-
Five Rivers term loan	Interest of 2.75%	**11.816**	-
Senior note due 2014	Interest of 11.625%	**23.318**	21.092
Senior note due 2021	Interest of 7.25%	**6.139**	-
PPC - US Senior note	Interest of 7.875%	**2.257**	72
PPC exit credit facility - revolving credit facility	Base + pre determinate rate	**1.780**	1.295
PPC - US term notes	Interest from 4.813% to 9.00%	**42.931**	110.456
PPC - US bonds	Interest from 7.625% to 9.25%	**229**	1.998
Plainwell Bond	Interest of 4.39%	**3.554**	701
Working capital- Brazilian Reais	Interest of 11.25% or 100% to 114.4% of CDI	**264.107**	141.684
Working capital - US dollars	Libor +interest from 1.10% to 3.20%	**133.462**	102.356
Working capital - EUROS	Euribor +interest from 0.15% to 1.75%	**28.305**	-
Credit note - Export	Interest from 1.2% to 14% or 100% to 125% of CDI	**796.672**	1.234.889
FCO - Middle West Fund	Interest of 10.00%	**1.362**	1.370
FNO - North Fund	Interest from 10.00%	**4.150**	5.008
Working capital - Egyptian pound	Libor + Interest of 2% and commission of 0,1%	**17.168**	50.712
EGF	Interest of 6.75%	**30.351**	25.910
Credit note - Import	Interest of 4.44% (LIBOR and interest of 2.80%)	**108.056**	76.604
Finep	Interest of 4.5%	**24**	-
Others		**66.555**	-
		2.126.190	**2.560.071**
		5.339.433	**4.966.198**

Noncurrent liabilities

		Consolidated	
Type	**Average annual rate of interest and commissions**	**Dec 31, 2011**	**Dec 31, 2010**
Foreign currency			
ACC - (advances on exchange contracts)	Exchange variation + interest from 2.54 % to 5.18%	**-**	289.919
Euro Bonds	Exchange variation and interest of 10.25%	**844.110**	749.790
Prepayment	Exchange variation + Libor and interest from 0.7% to 6%	**894.849**	907.801
144-A	Exchange variation + interest from 8.25% to 10.50%	**2.238.629**	1.984.683
Credit note - Import	Exchange variation + interest of 11.25%	**-**	6.667
Credit note - Export	Exchange variation + interest from 6.3% to 7.85%	**15.912**	46.320
Tasman Government Loan	Exchange variation + Interest of 0% until 2013	**22.851**	5.995
Resolution 63	Exchange variation + Interest of 2.5% + Libor 6 months	**-**	9.521
		4.016.351	**4.000.696**

(Expressed in thousands of reais)

National currency			
FINAME	TJLP and interest from 1.26% to 8.5%	**133.138**	99.766
FINAME	Interest from 4.5% to 10%	**1.172**	7.420
FINEM	TJLP and interest of 3.00% to 3.98%	**-**	63.701
FINEM	Currency basket BNDES + interest of 2.90%	**-**	51
Installment note corp aircraft (payable notes)	Libor and interest from 1.75%	**12.405**	12.550
JBS Mortgage	Interest from 5.75% to 8.35%	**31.812**	30.920
EXIM - export credit facility	TJLP and interest from 5.81%	**83.333**	247.917
EXIM - export credit facility	Interest from 7% to 11.19%	**-**	92.050
BNDES automatic	TJLP and interest from 3.1% to 5.44%	**33.755**	195.545
BNDES automatic	Currency basket + interest from 2% to 3.1%	**4.329**	-
US revolver	Libor or Prime and pre determinate rate	**50.450**	-
JBS Term Loan	Alternate Base Rate (ABR) or Eurodollar	**865.534**	-
Five Rivers term loan	Interest of 2.75%	**144.590**	-
Senior note due 2014	Interest of 11.625%	**1.265.417**	1.100.725
Senior note due 2021	Interest of 7.25%	**1.182.157**	-
PPC - US Senior note due 2018	Interest of 7.875%	**913.999**	788.879
PPC exit credit facility - revolving credit facility	Base + pre determinate rate	**631.389**	342.071
PPC - US term notes	Interest from 4.813% to 9.00%	**1.022.148**	936.706
PPC - US bonds	Interest from 7.625% to 9.25%	**7.310**	-
Plainwell Bond	Interest of 4.39%	**26.059**	26.033
Marshaltown	Interest of 2.34%	**17.891**	-
Working capital- Brazilian Reais	Interest of 11.25% or 100% to 114.4% of CDI	**1.842.188**	571.631
Working capital - US dollars	Libor +interest from 1.10% to 3.20%	**32.187**	14.441
Working capital - Euro	Euribor + interest from 0.15% to 1.75%	**2.071**	-
Credit Note - export	Interest from 1.2% to 14% or 100% to 125% of CDI	**1.171.540**	1.647.120
FCO - Middle West Fund	Interest of 10.00%	**1.693**	3.029
FNO - North Fund	Interest of 10.00%	**20.624**	24.609
Working capital - Egyptian pound	Libor + Interest of 2% and commission of 0,1%	**-**	5.979
Finep	Interest of 4.5%	**11.680**	-
Others		**7.539**	5.317
		9.516.410	**6.216.460**
		13.532.761	**10.217.156**
Breakdown:			
Current liabilities		**5.339.433**	**4.966.198**
Noncurrent liabilities		**13.532.761**	**10.217.156**
		18.872.194	**15.183.354**

Maturities of long-term debt are as follows:

2012	**-**	1.888.682
2013	**1.949.326**	1.210.997
2014	**4.136.914**	2.960.036
2015	**980.346**	540.466
2016	**1.572.683**	1.081.564
2017	**199.347**	175.824
2018	**3.449.587**	2.338.259
2019	**4.148**	21.328
2020	**1.936**	-
2021	**1.182.330**	-
Maturities thereafter 2021	**56.144**	-
	13.532.761	**10.217.156**

ACC (advances on exchange contracts) are credit facilities obtained from financial institutions by the Company, its subsidiary JBS Argentina S.A., in the amount of US$ 1,181,431 as of December 31, 2011 (US$ 1,016,367 as of December 31, 2010), to finance export transactions.

EUROBONDS - The incorporated Bertin who entered into a credits agreement in the amount of US$ 350 million on October 13, 2006 , with a coupon of 10.25% per year, without guarantee.

USBONDS - On April 27, 2009, the subsidiary JBS USA issued bonds in the amount of US$ 700 million, with a payment term of five years and coupon of 11.625% per year, with a discount of US$ 48.7, which will be added to the loan over its useful live. The operation is guaranteed by the Company and its subsidiary JBS USA and the subsidiaries of JBS USA.

144-A - It refers to two capture operations by the issuance of 144-A notes in the international market, with a payment term of 10 years performed on the Company as the following: on July 28, 2006, on the amount of R$ 300 million with a coupon of 10.5% p.a., guaranteed and endorsed by the Company; on July 29, 2010, on the amount of R$ 900 million, with a coupon of 8.25% p.a., guaranteed endorsement by the Company.

FINAME / FINEM – Financing agreements with BNDES are secured by the assets subject matter of the financing.

ABL (Asset Based Loan) – On May 12, 2011 the subsidiary JBS USA, LLC entered into a credit agreement consisting of a term loan commitment of US$ 850 million, with a payment term of 5 years and LIBOR + 1.75% per year.

Term Loan B - On May 27, 2011 the subsidiary JBS USA, LLC entered into a credit agreement consisting of a term loan of US$ 475 million with a payment term of 7 years and LIBOR + 3% per year.

Term Loan A - On July 14, 2011 the indirect subsidiary JBS Five Rivers obtained an US$ 85 million term loan with a payment term of 5 years and LIBOR + 2.75% per year.

16 Credit operations, guarantees and covenants

On December 31, 2011, the Company was in compliance with all covenants. The main credit operations, guarantees and covenants of the Company and its subsidiaries are described below.

Notes 2016 - JBS S.A. - On August 4, 2006, the Company issued Notes 2016 maturing in 2016, in the principal amount of US$300 million. The interest rate applicable to the notes is 10.50% per annum and interest is paid semiannually on February 4 and August 4, beginning on February 4, 2007. The principal amount of the notes should be fully paid by August 4, 2016. Pursuant to the additional indenture dated January 31, 2007, JBS Finance Ltd became a co-issuer of Notes 2016.

Guarantees: The indenture governing Notes 2016 requires that any significant subsidiary (as defined in the indenture governing the Notes 2016) guarantee all obligations of the Company as stated in Notes 2016, subject to certain exceptions. Notes 2016 are guaranteed by JBS Hungary Holdings Kft (indirect wholly owned subsidiary of the Company), by JBS USA Holdings, JBS USA, LLC and Swift Beef Company. Other subsidiaries of the Company may be required to guarantee the Notes 2016 in the future.

Covenants: The indenture for the Notes 2016 contains customary negative covenants that limit the Company's ability and the ability of certain subsidiaries to, among other things:

. incur additional debt, if the ratio net debt/EBITDA is higher than a determined index;
. incur liens;
. sell or dispose of assets;
. pay certain dividends and make other payments;
. permit restrictions on dividends and other restricted payments by its restricted subsidiaries;
. have certain transactions with related parties;
. Consolidate or enter into merger or transfer all assets to another company;
. execute lease transactions with repurchase option (sale/leaseback).
. change the control without making a purchase offer on Notes 2016.

As mentioned above, the terms and conditions for Notes 2016 include covenants. They restrict the Company and its subsidiaries, including JBS USA, to incur any debts (subject to certain permitted exceptions) unless the pro forma net debt / EBITDA ratio of the Company (as defined in the indenture) at the date the debt is incurred is lower than 4.75/1.0.

Again, as mentioned above, Notes 2016 establish restrictions to the Company and its subsidiaries in the execution of certain actions, such as: (i) paying dividends or making any other payments of securities; (ii) paying debts or other obligations; (iii) obtaining loans or advances; or (iv) transferring its properties or assets. Despite that, such payments can be made in certain cases, such as, (a) when there are certain obligations incurred before the issuance of the notes; (b) they are established in law; (c) when the transfer of assets takes place in the normal course of business, or under clauses usually accepted in joint venture agreements executed by the subsidiaries; or (d) when imposed by standard documents of BNDES (National Bank of Economic and Social Development).

Additionally, according to Notes 2016, the Company will not be able, directly or indirectly, to declare or pay any dividends or make any distributions related to securities issued by the Company (except for debt instruments convertible or exchangeable for such amounts), if (i) there has been default in relation to the notes 2016; (ii) the Company can incur in at least US$ 1.00 of debt under the terms of the net debt/EBITDA ratio test established in the indenture of the notes mentioned in the paragraph above; and (iii) the total value to be paid does not exceed 50% of the accrued net income in a certain year or when in a determined year where there is loss, the payment value does not exceed US$30 million.

Events of default: The indenture of Notes 2016 contains customary events of default. They include non-compliance with or violation of terms, restrictions and other agreements contained in the mentioned instrument, besides default of other debt in case the effect leads to anticipated payment, lack of payment within the grace periods applicable of other debt waived or extended, rendering of unfavorable sentences or court orders against the issuer or its subsidiaries, and certain events related to bankruptcy and insolvency. If an event of default occurs, the trustee or holder of at least 25% of the principal amount of the notes outstanding at the time is entitled to declare immediately payable the principal and accrued interest on the notes.

Bertin's Notes 2016 - Bertin S.A., an enterprise of which the Company is the successor through merger, issued Bertin's Notes 2016 at the principal amount of US$350 million on November 9, 2006 (under its former corporate name of Bertin Ltda.). The interest applicable to Bertin's Notes 2016 corresponds to 10.25% per annum, paid semiannually on April 5 and October 5, beginning on April 5, 2007. The principal amount of the notes should be fully paid by October 5, 2016.

On December 14, 2009, Bertin successfully concluded a consent solicitation relating to the 2016 Bertin Notes. The consent solicitation (1) amended certain provisions in the indenture governing the 2016 Bertin's Notes 2016 to conform the provisions to the indenture governing Notes 2016 and (2) amended the change of control provisions to exclude the Bertin merger as an event that would trigger a change of control under the Bertin's 2016 Notes. The supplemental indenture implementing these amendments to the Bertin's 2016 Notes was executed on December 22, 2009.

Guarantees: The indenture that governs Bertin's Notes 2016 requires that any "material subsidiary" (as defined in the indenture governing Bertin's Notes 2016) to guarantee all obligations of the Company established in Bertin's Notes 2016. They are guaranteed by JBS Hungary Holdings Kft. (indirect wholly-owned subsidiary of the Company). Other subsidiaries of the Company may be required to guarantee the Bertin's Notes 2016 in the future.

Covenants: The indenture of Bertin's Notes 2016 contains customary negative covenants that limit the Company's ability and the ability of its subsidiaries to, among other things:

. incur additional debt if the net debt/EBITDA ratio is higher than a determined index;
. incur liens;
. pay dividends or make certain payments to shareholders;
. sell or dispose of assets;
. have certain transactions with related parties;
. dissolve, consolidate, merge or acquire the business or assets of other entities;
. execute lease transactions with repurchase option (sale/leaseback);
. change the company's control without making a purchase offer on Bertin' Notes 2016.
. in a general manner, limits dividends or other payments to shareholders by restricted subsidiaries.

As indicated above, the terms and conditions for Bertin's Notes 2016 include covenants that restrict the Company (as legal successor of Bertin) and the subsidiaries, to incur any debts (subject to certain permitted exceptions) unless the pro forma net debt / EBITDA ratio of the Company (as defined in the indenture) at the date the debt is incurred is lower than 4.75/1.0.

Besides, Bertin's Notes 2016 restrict the Company and its subsidiaries from: (i) paying dividends or making any other payments of securities; (ii) paying debts or other obligations; (iii) making loans or advances; or (iv) transferring its properties or assets. Despite that, such payments can be made in certain cases, such as, (a) when there are certain obligations incurred before the issuance of the notes; (b) they are established in law; (c) when the transfer of assets takes place in the normal course of the business, or under clauses usually accepted in joint venture agreements executed by the subsidiaries; (d) when imposed by standard documents of BNDES or other international governmental agencies.

Additionally, according to the notes, the Company can only, directly or indirectly, declare or pay any dividends or make any distributions related to securities issued by the Company (except for debt instruments convertible or exchangeable for such amounts), if (i) it is not in default in relation to the notes; (ii) the Company can incur in at least US$ 1.00 of debt under the terms of the net debt/EBITDA ratio test established in the indenture of the notes mentioned in the paragraph above; and (iii) the total value to be paid does not exceed 50% of the accrued net income in a certain year or when in a determined year where there is loss, the payment value does not exceed US$ 30 million.

Events of default: The issuance instrument of Bertin's Notes 2016 contains customary events of default. They include non-compliance with or violation of terms, restrictions and other agreements contained in the mentioned instrument, besides default of other debt in case the effect leads to anticipated payment, lack of payment within the grace periods applicable of other debt waived or extended, rendering of unfavorable sentences or court orders against the issuer or its subsidiaries, and certain events related to bankruptcy and insolvency. If an event of default occurs, the trustee or holder of at least 25% of the principal amount of the notes outstanding at the time is entitled to declare immediately payable the principal and accrued interest on the notes.

Vigor's Notes 2017 - Vigor, a subsidiary following the Bertin merger, issued the Vigor's Notes 2017, in an aggregate principal amount of US$100.0 million, on February 23, 2007. Interest on the Vigor's Notes 2017 accrues at a rate of 9.25% per annum and is payable semiannually in arrears on February 23 and August 23 of each year, beginning on August 23, 2007. The principal amount of the Vigor's Notes 2017 is payable in full on February 23, 2017.

On September 24, 2010, the Company successfully concluded a consent solicitation relating to the Vigor's Notes 2017. The consent solicitation (i) amended certain provisions in the indenture governing the Vigor's Notes 2017 to conform the provisions to the indenture governing JBS S.A.'s Notes 2018 and (ii) amended the definitions of "Change of Control" and "Permitted Holders" (among others) in the Indenture to substantially conform such definitions to the corresponding definitions set forth in JBS S.A.'s Notes 2018; and (iii) provide for the ability of Vigor (or its successors) to be substituted as the issuer of the Notes, upon the satisfaction of certain conditions. Vigor not characterized in a change of control.

Covenants. The indenture to the Vigor's Notes 2017 contains customary negative covenants that limit the Vigor's ability and the ability of certain of its subsidiaries to, among other things:

. incur additional debt if the net debt/EBITDA ratio is higher than a determined index;
. incur liens;
. pay dividends or make certain payments to shareholders;
. permit restrictions on dividends and other restricted payments by restricted subsidiaries
. sell or dispose of assets;
. have certain transactions with related parties;
. execute lease transactions with repurchase option (sale/leaseback);
. change the company's control without making a purchase offer on Vigor's Notes 2017.

The indenture governing the Vigor's Notes 2017 restricts Vigor and its subsidiaries from incurring any debt (subject to certain permitted exceptions), unless on the date of such incurrence, Vigor's pro forma net debt to EBITDA ratio is less than 4.75/1.0, each as defined and calculated in the indenture governing the Vigor's Notes 2017.

The indenture governing the Vigor's Notes 2017 restricts Vigor's ability and the ability of its subsidiaries to declare or pay any dividend or make any distribution on securities issued by Vigor (excluding convertible or exchangeable debt instruments), in the event (1) that an event of default has occurred and continues under the Vigor's Notes 2017; (2) Vigor can incur at least US$1.00 of debt under the terms of the net debt to EBITDA ratio test; and (3) the total value to be paid does not exceed 50% of the accrued net income in a certain year or when in a determined year where there is loss, reduced 100% of the loss.

Events of default: The indenture also contains customary events of default, including for failure to perform or observe terms, covenants or other agreements in the indenture, defaults on other indebtedness if the effect is to permit acceleration, failure to make a payment on other indebtedness waived or extended within the applicable grace period, entry of unsatisfied judgments or orders against the issuer or its subsidiaries, and certain events related to bankruptcy and insolvency matters. If an event of default occurs, the trustee or the holders of at least 25% in aggregate principal amount of the notes then outstanding may declare such principal and accrued interest on the notes to be immediately due and payable.

Notes 2018 - JBS S.A. - On July 29, 2010, JBS Finance II Ltd., a wholly-owned subsidiary of the Company, issued Notes 2018 maturing in 2018, at the principal amount of US$700 million and on September 10, 2010, the company issued additional notes at the principal amount of US$200 million under the indenture of Notes 2018. The interest rate applicable to the notes is 8.25% per annum and are semiannually paid on January 29 and July 29 of each year, beginning January 29, 2011. The principal amount of the Notes 2018 should be fully paid by January 29, 2018.

The Notes 2018 are guaranteed by JBS Hungary Holdings Kft. (indirect wholly-owned subsidiary of the Company) and by JBS S.A.

Covenants. The indenture of Notes 2018 contains customary negative covenants that limit the Company's ability and the ability of certain subsidiaries to, among other things:

. incur additional debt if the net debt/EBITDA ratio is higher than a determined index;
. incur liens;
. pay dividends or make certain payments to shareholders;
. permit restrictions on dividends and other restricted payments by restricted subsidiaries
. sell or dispose of assets;
. have certain transactions with related parties;
. execute lease transactions with repurchase option (sale/leaseback);
. change the company's control without making a purchase offer on Notes 2018.

As mentioned above, the terms and conditions for Notes 2018 include covenants. They restrict the Company and its subsidiaries, including JBS USA, to incur any debts (subject to certain permitted exceptions) unless the pro forma net debt / EBITDA ratio of the Company (as defined in the indenture) at the date the debt is incurred is lower than 4.75/1.0.

Again, as mentioned above, Notes 2018 establish restrictions to the Company and its subsidiaries in the execution of certain actions, such as: (i) paying dividends or making any other payments of securities; (ii) paying debts or other obligations; (iii) obtaining loans or advances; or (iv) transferring its properties or assets. Despite that, such payments can be made in certain cases, such as, (a) when there are certain obligations incurred before the issuance of the notes; (b) they are established in law; (c) when the transfer of assets takes place in the normal course of business, or under clauses usually accepted in joint venture agreements executed by the subsidiaries; or (d) when imposed by standard documents of BNDES (National Bank of Economic and Social Development).

Additionally, according to Notes 2018, the Company will not be able, directly or indirectly, to declare or pay any dividends or make any distributions related to securities issued by the Company (except for debt instruments convertible or exchangeable for such amounts), if (i) there has been default in relation to the notes 2018; (ii) the Company can incur at least US$ 1.00 of debt under the terms of the net debt/EBITDA ratio test established in the indenture of the notes mentioned in the paragraph above; and (iii) the total value to be paid does not exceed 50% of the accrued net income in a certain year or when in a determined year where there is loss, reduced 100% of the loss.

Events of default: The indenture of Notes 2018 contains customary events of default. They include non-compliance with or violation of terms, restrictions and other agreements contained in the mentioned instrument, besides default of other debt in case the effect leads to anticipated payment, lack of payment within the grace periods applicable of other debt waived or extended, rendering of unfavorable sentences or court orders against the issuer or its subsidiaries, and certain events related to bankruptcy and insolvency. If an event of default occurs, the trustee or holder of at least 25% of the principal amount of the notes outstanding at the time is entitled to declare immediately payable the principal and accrued interest on the notes.

Guarantee of J&F Oklahoma's revolving credit facility – On October 7, 2008, J&F Oklahoma entered into a $600.0 million secured revolving credit facility with a comercial bank. This credit facility and the guarantee thereof are secured solely by the assets of J&F Oklahoma and the net assets of JBS Five Rivers. This credit facility is used to acquire cattle which are then fed in the JBS Five Rivers' feed yards pursuant to the cattle supply and feeding agreement. The finished cattle are sold to JBS USA, LLC under the cattle purchase and sale agreement. This facility was amended and restated on September 10, 2010 to provide availability up to $800.0 million and to extend maturity to September 23, 2014.

On June 14, 2011, J&F Oklahoma and JBS Five Rivers executed a third amended and restated credit agreement to increase the availability to $1.0 billion and to add J&F Australia as a borrower under the facility. The facility matures on June 14, 2016. Borrowings under the facility bear interest at variable rates based on applicable LIBOR plus 2.25%, or based on the prime rate plus 1%. The interest rate at December 31, 2011 was 2.63%. As of December 25, 2011, borrowing availability was $83.4 million and $1.4 million of the availability was used towards letters of credit. As of December 31, 2010 and December 31, 2011, J&F Oklahoma had $669.0 million and $915.2 million, respectively, in outstanding borrowings on the facility.

The credit agreement is collateralized by accounts receivable and inventories of J&F Oklahoma and by certain fixed assets, accounts receivable and inventories of JBS Five Rivers. Among other requirements, the facility requires J&F Oklahoma to maintain certain financial ratios, minimum levels of net worth and establish limitations on certain types of payments, including dividends, investments and capital expenditures. In most instances, covenants consider the combined position and results of J&F Oklahoma along with JBS Five Rivers. The parent company has entered into a keep-well agreement with its subsidiary (J&F Oklahoma) whereby it will make contributions to J&F Oklahoma if J&F Oklahoma is not in compliance with its financial covenants under this credit facility. If J&F Oklahoma defaults on its obligations under the credit facility and such default is not cured by its parent under the keep-well agreement, JBS Five Rivers is obligated for up to $250.0 million of guaranteed borrowings plus certain other obligations and costs under this credit facility. J&F Oklahoma was in compliance with financial covenants under this credit facility as of December 31, 2011.

Credit facility to J&F Oklahoma – JBS Five Rivers is party to an agreement with J&F Oklahoma pursuant to which JBS Five Rivers has agreed to loan up to $200.0 million in revolving loans to J&F Oklahoma. The loans are used by J&F Oklahoma to acquire feeder animals which are placed in JBS Five Rivers' feed yards for finishing. Borrowings accrue interest at a per annum rate of LIBOR plus 2.25% and interest is payable at least quarterly. On September 26, 2011, the facility was amended to accrue interest at a per annum rate of LIBOR plus 2.75%. The interest rate at December 31, 2011 was 3.11%. The facility was amended on September 10, 2010 to mature on September 11, 2016. The facility was amended on June 14, 2011 to increase availability under the loan to $375.0 million. As of December 31, 2010 and December 31, 2011, outstanding borrowings were $111.9 million and $262.0million, respectively.

Description of Indebtedness of JBS USA

ANZ credit line — On March 2, 2011, JBS Australia executed a A$35.0 million facility to assist with working capital requirements. The facility will mature on July 31, 2012 and has an interest rate equal to the Bank Bill Swap Bid Rate (“BBSY”) plus a 2% margin. The interest rate at December 31, 2011 was 6.25%.

Senior Secured Credit Facility — On November 5, 2008, JBS USA entered into a senior secured revolving credit facility (the “Credit Agreement”) that allows borrowings up to US$400.0 million. Up to US$75.0 million of the Credit Agreement is available for the issuance of letters of credit.

On June 30, 2011, JBS USA and JBS Australia executed the Revolving Syndicated Facility Agreement ("Revolving Facility") to amend and restate the Credit Agreement. The facility provides a maximum borrowing availability of $850.0 million available in three tranches of $625.0 million, $150.0 million and $75.0 million. The facility matures on June 30, 2016. Up to $250.0 million of the Revolving Syndicated Facility is available for the issuance of letters of credit. At December 31, 2011, $87,8 million of the availability was used towards letters of credit. Loans bear interest at applicable LIBOR rates or the prime rate plus applicable margins that are based on utilization of the facility. The interest rate at December 31, 2011 was 4.0%.

Availability: Availability under the Revolving Facility is subject to a borrowing base. The borrowing base is based on certain JBS USA wholly-owned subsidiaries' assets as described below, with the exclusion of JBS Five Rivers. The borrowing base consists of percentages of eligible accounts receivable, inventory and supplies less certain eligibility and availability reserves. As of December 31, 2011, borrowing availability was $620.9 million.

Security and Guarantees: Borrowings made by JBS USA under the Revolving Facility are guaranteed by JBS S.A., JBS Hungary Holdings Kft., JBS USA Holdings and all domestic subsidiaries of JBS USA except JBS Five Rivers and certain immaterial subsidiaries. In addition, all material subsidiaries of JBS Australia guarantee JBS Australia borrowings. Furthermore, the borrowings are collateralized by a first priority perfected lien and interest in accounts receivable, finished goods and supply inventories up to the limit of the total cash and cash equivalent above.

Covenants: The Revolving Facility contains customary representations, warranties and a springing financial covenant that requires a minimum fixed charge coverage ratio of not less than 1.00 to 1.00. This ratio is applicable if borrowing availability causes a covenant trigger period, which only occurs when borrowing availability falls below the greater of 10% of the maximum borrowing amount or $72.0 million. The Revolving Syndicated Facility also contains negative covenants that may limit the ability of JBS USA and certain of its subsidiaries to, among other things:

- incur certain additional indebtedness;
- create certain liens on property, revenue or assets;
- make certain loans or investments;
- sell or dispose of certain assets;
- pay certain dividends and other restricted payments;
- prepay or cancel certain indebtedness;
- dissolve, consolidate, merge or acquire the business or assets of other entities;
- enter into joint ventures other than certain permitted joint ventures or create certain other subsidiaries;
- enter into new lines of business;
- enter into certain transactions with affiliates and certain permitted joint ventures;
- agree to restrictions on the ability of the subsidiaries to make dividends;
- agree to enter into negative pledges in favor of any other creditor; and
- enter into certain sale/leaseback transactions.

The Revolving Facility also contains customary events of default, including failure to perform or observe terms, covenants or agreements included in the Revolving Facility, payment of defaults on other indebtedness, defaults on other indebtedness if the effect is to permit acceleration, entry of unsatisfied judgments or orders against a loan party or its subsidiaries, failure of any collateral document to create or maintain a priority lien and certain events related to bankruptcy and insolvency or environmental matters. If an event of default occurs the lenders may, among other things, terminate their commitments, declare all outstanding borrowings to be immediately due and payable together with accrued interest and fees and exercise remedies under the collateral documents relating to the Revolving Facility. At December 31, 2011, JBS USA was in compliance with all covenants.

Installment note payable – The installment note payable relates to JBS USA financing of a capital investment. The note bears interest at LIBOR plus a fixed margin of 1.75% per annum with payments due on the first of each month. The rate as of December 31, 2011 was 2.0%. The note matures on August 1, 2013.

Unsecured credit facility – JBS Australia entered into an Australian dollar ("A$") denominated A$120.0 million unsecured credit facility on February 26, 2008 to fund working capital needs and letter of credit requirements. This facility terminated on October 1, 2009; however, JBS Australia extended the letter of credit portion of the facility. On May 5, 2010, the facility was revised to reflect current letters of credit requirements to a facility limit of A$1.9 million and is subject to an annual review. On March 7, 2011 the credit facility has increased in A$ 32.5 million.

A$250 million revolving loan payable between JBS USA and JBS Australia – On May 4, 2010, JBS USA issued a long-term intercompany revolving promissory note to JBS Australia for A$250.0 million with interest based on the three-month Bank Bill Swap Bid Rate ("BBSY") plus 3% and a maturity date of May 4, 2012 to fund working capital needs and general corporate purposes. On November 9, 2010, the note was amended to increase the maximum amount of advances to A$350.0 million. On February 2, 2011, the note was amended to increase the maximum amount of advances to A$400.0 million. While these loans eliminate upon consolidation, the loans are denominated in AUD, but reported by JBS USA in USD. Therefore, the loans generate foreign currency transaction gains or losses due to fluctuations in the period end AUD to USD exchange rate. The average interest rate at December 31, 2011 was 6.13%.

A$50 million revolving loan receivable from JBS Australia – On May 4, 2010, JBS USA Holdings issued an intercompany revolving promissory note to JBS Australia for A$50.0 million with interest based on the three-month BBSY plus 3% and a maturity date of May 4, 2012 to fund working capital needs and general corporate purposes. While these loans eliminate upon consolidation, the loans are denominated in AUD, but reported by JBS USA Holdings in USD. Therefore, the loans generate foreign currency transaction gains or losses due to fluctuations in the period end AUD to USD exchange rate. As of December 31, 2010, outstanding borrowings were approximately $10.3 million. There were no outstanding borrowings at December 31, 2011.

US$50 million revolving loan receivable from JBS USA – On April 19, 2010, JBS USA Holdings issued an intercompany revolving promissory note to JBS USA with interest based on the three-month LIBOR plus a fixed margin of 2.5% and a maturity date of March 31, 2012 to fund working capital needs and general corporate purposes. There were no outstanding borrowings at December 31, 2010 or December 31, 2011.

US$10 million loan receivable from Weddel Limited - On May 10, 2011, JBS USA Holdings executed a $10.0 million related party revolving promissory note with Weddell Limited ("Weddell"), a wholly-owned subsidiary of JBS USA, with interest based on the U.S. prime rate plus a margin of 2.0% and a maturity date of May 10, 2012. These notes eliminate upon consolidation.

US$50 million loan receivable from JBS Five Rivers - On May 27, 2011, JBS USA issued a US$50.0 million intercompany loan to JBS Five Rivers with interest based on the three-month LIBOR plus 225 basis points and a maturity date of May 27, 2012. While this loan eliminates upon consolidation, on June 22, 2011 the outstanding principal and accrued interest were paid in full.

On June 2, 2011, JBS USA issued a US$2.0 billion revolving intercompany note to JBS USA Holding, which used these funds to distribute US$850.0 million to JBS S.A. to fund the repayment of short and medium-term debt of JBS S.A. The note bears interest at a variable per annum rate equal to LIBOR plus 300 basis points payable annually. Principal and interest are payable upon demand by JBS USA at any time on or after June 2, 2012. The interest rate at December 31, 2011 was 3.37%. The revolving intercompany note eliminates upon consolidation.

On June 23, 2011, PPC entered into the Subordinated Loan Agreement (the "Subordinated Loan Agreement") with JBS USA Holdings which provided an aggregate commitment of US$100.0 million. On June 23, 2011, JBS USA Holdings made a term loan to PPC in the principal amount of US$50.0 million. In addition, JBS USA Holdings agreed to make an additional one-time term loan of US$50.0 million if PPC's availability under the revolving loan commitment is less than US$200.0 million. Pursuant to the terms of the Subordinated Loan Agreement, PPC also agreed to reimburse the JBS USA Holdings up to $56.5 million for draws upon any letters of credit issued for the JBS USA Holdings' account that support certain obligations of Mayflower Insurance Company, Ltd., a wholly-owned subsidiary of PPC. The commitment, under the Subordinated Loan Agreement, will terminate on the earliest to occur of (i) date on which all amounts owing under the 2018 Notes and Exit Credit Facilities are due and payable in accordance with its terms or (ii) June 27, 2015. Loans under the Subordinated Loan Agreement mature on June 28, 2015. Loans under the Subordinated Loan Agreement mature on June 28, 2015. The term loan and accrued interest are eliminated upon consolidation. Additionally, on December 16, 2011, PPC entered into an amendment to the Subordinated Loan Agreement which, among other things, provided that if PPC consummates the Rights Offering on (Note 15) or before March 24, 2012 (unless such date is extended in accordance with the terms of the Exit Credit Facility), the revolving loan commitment under the Subordinated Loan Agreement will be terminated. Further, the Exit Credit Facility, as amended, also provides that if the Rights Offering occurs, then PPC, at its option, is permitted to prepay the outstanding $50.0 million term loan under the Subordinated Loan Agreement and the existing commitment of the JBS USA Holdings to make an additional $50.0 million term loan to PPC under the Subordinated Loan Agreement will be terminated.

On October 26, 2011 and November 4, 2011, JBS USA agreed to provide letters of credit in the amount of US$40.0 million and US$16.5 million, respectively to an insurance company serving PPC in order to allow that insurance company to return cash it held as collateral against potential workers compensation, auto and general liability claims of PPC. In return for providing this letter of credit, PPC is reimbursing JBS USA for the cost PPC would have otherwise incurred under its revolving credit agreement.

Unsecured term loan facility – On February 12, 2010, JBS Australia entered into an unsecured US$10.0 million facility with Banco Santander. The loan bears interest at the three-month LIBOR plus a fixed margin of 3% per annum. The facility terminated on February 4, 2011.

4.39% secured notes due 2019 – JBS USA and JBS Plainwell, issued 4.39% notes due 2019 in an aggregate principal amount of US$16.0 million on December 20, 2010 to finance construction of a cold storage warehouse. Interest is payable quarterly beginning April 1, 2011. Principal is payable quarterly beginning October 1, 2011. The proceeds are restricted as to use and were deposited directly into two escrow accounts.

Marshalltown new market tax credit – On March 10, 2011, Swift Pork entered into the Marshalltown NMTC transaction to finance construction of a distribution center. Swift Pork borrowed $9.8 million at 2.34% annual interest payable monthly for seven years. Of the total amount borrowed, $7.2 million ("Loan A") was indirectly funded by JBS USA through a leverage loan and is included in other assets within the Condensed Consolidated Balance Sheets. The remaining $2.6 million ("Loan B") was funded by a local community development entity. At the end of the seven year period there is an option to dissolve the transaction through a put option with an exercise price of $1 thousand or a call option with an exercise price which will be calculated at its fair market value. If the put or call option is not exercised then Loan A will begin to amortize over the remaining 28 years with principal and interest due monthly and a balloon payment for the remaining principal due March 2046. Loan B will continue to have interest only payments through 2046 at which time principal and interest are due.

Tasmanian government loan – On September 2, 2010, JBS Australia and JBS Southern Australia Pty. Ltd. entered into a secured facility which provides up to A$12.0 million with the Tasmanian Government (Tasmania Development and Reserve, the "Department"), to fund a capital investment at JBS Australia's processing plant located in King Island, Tasmania. Funding is available in three tranches of A$3.6 million, A$3.6 million and up to A$4.8 million. Loans are payable on the 22nd of the month following the 15th anniversary of each tranche's initial drawdown. Funds were drawn on October 4, 2010, November 8, 2010 and May 17, 2011, respectively.

Each loan is interest payment free for the initial three years, then bears interest at the Department's cost of funds for years four through nine and then for years 10 through 15 bears interest at the Department's variable commercial rate. Upon initial drawdown, interest expense is accrued monthly at the estimated average rate for the life of the loan and is payable upon notice by the Department or in conjunction with the repayment of principal after the three year period. The debt is secured by certain fixed assets at JBS Australia's processing plant located in Rockhampton, Queensland and is subject to standard debt covenants. The estimated average interest rate at December 31, 2011 was 8.50%.

Corporate building loan assumption – In October 2010, JBS USA Holdings acquired its corporate headquarters in Greeley, Colorado. It paid US$9.2 million in cash and assumed US$20.1 million in mortgage debt. The debt is comprised of two mortgages in the amounts of US$3.1 million and US$17.0 million. The mortgages accrue interest at annual rates of 5.75% and 8.35%, respectively, and are repayable in monthly installments over 10 and 14 years, beginning November 1, 2010. During the thirteen weeks ended December 31, 2010, US$0.6 million of expenses related to this transaction were capitalized as part of the building.

Credit facility to Sampco – On April 1, 2010, JBS USA Holdings executed a US$60.0 million related party revolving promissory note with Sampco, Inc. ("Sampco"), an indirect wholly-owned subsidiary of JBS S.A., with interest based on the three-month LIBOR plus a margin of 2.5% and a maturity date of March 31, 2012. As a result of the Bertin Contribution on December 21, 2010, these loans now eliminate upon consolidation.

Credit facility to JBS USA Trading – On April 1, 2010, JBS USA Holdings executed a US$15.0 million related party revolving promissory note with JBS USA Trading, Inc. ("JBS USA Trading"), an indirect wholly-owned subsidiary of JBS USA Holdings, with interest based on the three-month LIBOR plus a margin of 2.5% and a maturity date of March 31, 2012. The note was amended and restated on April 15, 2010 to increase the maximum borrowings to US$25.0 million. As a result of the Bertin Contribution on December 21, 2010, these loans now eliminate upon consolidation.

Credit facility to Bertin USA – On April 15, 2010, JBS USA Holdings executed an US$11.0 million related party revolving promissory note with Bertin USA, with interest based on the three-month LIBOR plus a margin of 2.5% and a maturity date of March 31, 2012. As a result of the Bertin Contribution on December 21, 2010, these loans now eliminate upon consolidation.

11.625% senior unsecured notes due 2014 – On April 27, 2009, JBS USA Holdings' wholly-owned subsidiaries JBS USA and JBS USA Finance, Inc. issued 11.625% notes due 2014 in an aggregate principal amount of US$700.0 million. These notes are guaranteed by JBS USA Holdings, JBS S.A., JBS Hungary Holdings Kft., and each of the US restricted subsidiaries that guarantee the Revolving Facility (subject to certain exceptions). If certain conditions are met, JBS S.A. may be released from its guarantees Interest on these notes accrues at a rate of 11.625% per annum and is payable semi-annually in arrears on May 1 and November 1 of each year, beginning on November 1, 2009. The principal amount of these notes is payable in full on May 1, 2014. The original issue discount of approximately US$48.7 million is being accreted over the life of the notes.

Covenants. The indenture for the 11.625% senior unsecured notes due 2014 contains customary negative covenants that limit JBS USA and its restricted subsidiaries' ability to, among other things:

• incur additional indebtedness, based on net debt to EBITDA ratio;
• incur liens;
• sell or dispose of assets;
• pay dividends or make certain payments to our shareholders;
• permit restrictions on dividends and other restricted payments by its restricted subsidiaries;
• enter into related party transactions;
• enter into sale/leaseback transactions; and
• undergo changes of control without making an offer to purchase the notes.

Events of default. The indenture also contains customary events of default, including failure to perform or observe terms, covenants or other agreements in the indenture, defaults on other indebtedness if the effect is to permit acceleration, failure to make a payment on other indebtedness waived or extended within the applicable grace period, entry of unsatisfied judgments or orders against the issuer or its subsidiaries and certain events related to bankruptcy and insolvency matters. If an event of default occurs, the trustee or the holders of at least 25% in aggregate principal amount of the notes then outstanding may declare such principal and accrued interest on the notes to be immediately due and payable. At December 31, 2011, JBS USA and JBS USA Finance, Inc. were in compliance with all covenants.

7.25% senior unsecured notes due 2021 - On May 27, 2011, JBS USA Holdings' wholly-owned subsidiaries JBS USA and JBS USA Finance, Inc. issued 7.25% notes due 2021 in an aggregate principal amount of US$650.0 million primarily to make an intercompany loan to the JBS USA Holdings, for further transfer to JBS S.A. to fund the repayment of short and medium-term debt of JBS S.A. These notes are guaranteed by JBS USA Holdings, JBS S.A., JBS Hungary Holdings Kft., and each of the US restricted subsidiaries that guarantee the Revolving Facility (subject to certain exceptions). If certain conditions are met, the JBS S.A. may be released from their guarantees.

Interest on these notes accrues at a rate of 7.25% per annum and is payable semi-annually in arrears on June 1 and December 1 of each year, beginning on December 1, 2011. The principal amount of these notes is payable in full on June 1, 2021. The original issue discount of approximately US$11.3 million is being accreted over the life of the notes. The covenants for this note contain customary negative covenants and customary events of default listed under the senior unsecured notes due 2014. At December 31, 2011, JBS USA was in compliance with all covenants.

US$475 million term loan due 2018 – On May 27, 2011, JBS USA entered into a credit agreement consisting of a term loan commitment of US$475.0 million primarily to make an intercompany loan to JBS USA Holdings, for further transfer to JBS S.A. to fund the repayment of short and medium-term debt of JBS S.A. The loan is guaranteed by JBS USA Holdings, JBS S.A., JBS Hungary Holdings Kft., and each of the U.S. restricted subsidiaries that guarantee the Revolving Facility (subject to certain exceptions). Loans under this agreement may be either Alternate Base Rate ("ABR") loans or Eurodollar loans at the election of JBS USA.

Interest on Eurodollar loans is payable at the end of the associated interest period while interest on ABR loans is payable the last day of each calendar quarter. The interest rate at December 31, 2011 was 4.25%. Commencing on September 20, 2011 and continuing until maturity, 0.25% of the initial principal amount of US$475.0 million will be payable on the last business day of each calendar quarter. The outstanding principal is payable on May 25, 2018. The original issue discount of approximately US$2.4 million is being accreted over the life of the loan. The covenants for this note contain customary negative covenants and customary events of default listed under the Revolving Facility. At December 31, 2011, JBS USA was in compliance with all covenants.

US$85 million term loan due 2016 – On June 14, 2011, JBS Five Rivers obtained an US$85.0 million term loan which has a maturity date of June 14, 2016. Repayment of the term loan is required to be made in 20 quarterly installments in the amount of US$1.4 million on the last day of each calendar quarter, with the remaining unpaid principal balance due upon maturity. Borrowings under the term loan bear interest at variable rates based on applicable LIBOR rates plus 2.75%, or based on the prime rate plus 1.5%. The interest rate at December 31, 2011 was 3.12%. The proceeds from the term loan were advanced to J&F Oklahoma Holdings, Inc. ("J&F Oklahoma") under the note receivable from J&F Oklahoma. The term loan is secured by certain fixed assets, accounts receivable and inventories of JBS Five Rivers and accounts receivable and inventories of J&F Oklahoma. J&F Oklahoma is a guarantor under the term loan agreement and while it is possible that J&F Oklahoma would be required to repay the outstanding balance and certain other obligations and costs under the term loan as part of its guarantee, it is not probable at this time.

Covenants. The $85.0 million term loan due 2016 contains customary negative covenants that limit JBS Five Rivers and its restricted subsidiaries' ability to, among other things:
• incur certain additional indebtedness;
• create certain liens on property, revenue or assets;
• make certain loans or investments;
• sell or dispose of certain assets;
• pay certain dividends and other restricted payments;
• dissolve, consolidate, merge or acquire the business or assets of other entities;
• enter into new lines of business;
• enter into certain transactions with affiliates;
• issue, sell, assign, or otherwise dispose of certain equity interests;
• enter into certain hedging agreements;
• locate more than a certain number of owned cattle at locations not owned by JBS Five Rivers;
• enter into certain cattle feeding joint ventures that contain restrictions on pledges and transfers of rights under the joint venture agreement and
• make certain advances to customers above certain thresholds.

Events of default – The $85.0 million term loan also contains customary events of default, including failure to perform or observe terms, covenants or agreements included in the $85.0 million term loan agreement, payment of defaults on other indebtedness, defaults on other indebtedness if the effect is to permit acceleration, entry of unsatisfied judgments or orders against a loan party or its subsidiaries, failure of any collateral document to create or maintain a priority lien, certain events related to bankruptcy and insolvency, certain events related to the Employee Retirement Income Security Act of 1974 ("ERISA"), and failure to comply with the terms of the Executive Succession Plan of J&F Oklahoma Holdings, Inc. If an event of default occurs the lenders may, among other things, terminate their commitments, declare all outstanding borrowings to be immediately due and payable together with accrued interest and fees and exercise remedies under the collateral documents relating to the $85.0 million term loan. At December 31, 2011, JBS Five Rivers was in compliance with all covenants.

Description of Indebtedness of PPC

On December 28, 2009, PPC used the proceeds received from borrowing under the Exit Credit Facility and available cash to repay indebtedness under its prior credit agreements in the amount of US$1.4 billion. PPC also used the proceeds received from the sale of 64% of the outstanding common stock of the reorganized PPC to repay indebtedness under the Senior Unsecured Notes totaling US$651.9 million.

Senior Unsecured Note – PPC has indebtedness under Senior Notes due in 2015 bearing interest at a rate of 7.625%.

Senior Subordinated Unsecured Notes – PPC has indebtedness under senior subordinated notes due in 2017 bearing interest at 8.375%. PPC has indebtedness under senior subordinated notes due in 2013 bearing interest at 9.25%.

Exit Credit Facility - Upon exiting from bankruptcy, PPC and certain of its subsidiaries entered into the Exit Credit Facility. This facility provided for an aggregate commitment of US$1.8 billion consisting of a three-year US$600.0 million revolving credit facility, a three-year US$375.0 million Term A facility ("Term A") and a five-year US$775.0 million Term B facility ("Term B"). The Exit Credit Facility also includes an accordion feature that allows PPC, at any time, to increase the aggregate revolving loan commitment by up to an additional US$250.0 million and to increase the aggregate Term B loans commitment by up to an additional US$400.0 million, in each case subject to the satisfaction of certain conditions, including an aggregate cap on all commitments under the Exit Credit Facility of US$1.9 billion.

On January 13, 2011, PPC increased the amount of the revolving loan commitments under the Exit Credit Facility to US$700.0 million. On April 22, 2011, PPC increased the amount of the sub-limit for swingline loans under the Exit Credit Facility to $100.0 million. The Term A loan was repaid on December 15, 2010 with proceeds from the senior unsecured notes due 2018. The revolving loan commitment and the Term B loans will mature on December 28, 2014.

Subsequent to the end of each fiscal year, a portion of PPC's cash flow must be used to repay outstanding principal amounts under the Term B loans. In 2011, PPC did not have excess cash flow from 2011 to be applied toward the outstanding principal under the Term B loans. In April 2011, PPC paid approximately US$46.3 million of its excess cash flow toward the outstanding principal under the Term B loans. After giving effect to this prepayment and other prepayments, the Term B loans must be repaid in 16 quarterly installments of approximately US$3.9 million beginning on April 15, 2011, with the final installment due on December 28, 2014. The Exit Credit Facility also requires PPC to use the proceeds it receives from certain asset sales and specified debt or equity issuances and upon the occurrence of other events to repay outstanding borrowings under the Exit Credit Facility. The cash proceeds received by PPC from the Rights Offering (Note 28) will not be required to be prepaid to the lenders under the Exit Credit Facility as a mandatory prepayment.

The Exit Credit Facility includes a US$100.0 million sub-limit for swingline loans (loans with same day availability), and a US$200.0 million sub-limit for letters of credit. Outstanding borrowings under the revolving loan commitment bear interest at a per annum rate equal to 3.0% plus the greater of the US prime rate, the average federal funds rate plus 0.5%, and the one-month LIBOR rate plus 1.0%, in the case of alternate base rate loans, or 4.0% plus the one, two, three or six-month LIBOR rate adjusted by the applicable statutory reserve, in the case of Eurodollar loans.

Outstanding Term B-1 loans bear interest at a per annum rate equal to 3.5% plus greater of the US prime rate, the average federal funds rate plus 0.5%, and the one month LIBOR rate plus 1.0%, in the case of alternate base rate loans, or 4.5%, plus the one, two, three or six-month LIBOR Rate adjusted by the applicable statutory reserve, in the case of Eurodollar loans.

Outstanding Term B-2 loans bear interest at a per annum rate equal to 9.0%. Commitment fees charged on the revolving commitments under the Exit Credit Facility accrue at a per annum rate equal to 0.5%.

Actual borrowings by PPC under the revolving credit commitment component of the Exit Credit Facility are subject to a borrowing base, which is a formula based on certain eligible inventory, eligible receivables and restricted cash under the control of CoBank ACB, as administrative agent under the Exit Credit Facility. The borrowing base formula is reduced by the sum of inventory reserves, rent and collateral access reserves and any amount more than 15 days past due that is owed by PPC or its subsidiaries to any person on account of the purchase price of agricultural products or services (including poultry and livestock) if that person is entitled to any grower's or producer's lien or other security arrangement. As of December 31, 2010, the applicable borrowing base was $600.0 million, the amount available for borrowing under the revolving loan commitment was $354.2 million and outstanding letters of credit under the revolving loan commitment totaled $40.5 million. As of December 31, 2011, the applicable borrowing base was $635.4 million, the amount available for borrowing under the revolving loan commitment was $248.0 million and the outstanding letters of credit obligations, related to revolving loan totaled USD 40.1 million.

Under the Exit Credit Facility, the JBS USA Holdings, PPC's majority stockholder, or its affiliates may make loans to PPC on a subordinated basis on terms reasonably satisfactory to the agents under the Exit Credit Facility and up to US$200.0 million of such subordinated indebtedness may be included in the calculation of Earnings Before Interest, Income Taxes, Depreciation, and Amortization ("EBITDA") (as defined in the Exit Credit Facility).

The Exit Credit Facility provides that PPC may not incur capital expenditures in excess of US$175.0 million in 2011 and US$350.0 million per fiscal year thereafter. The Exit Credit Facility contains various covenants that restrict PPC's ability to, among other things, incur additional indebtedness, incur liens, pay dividends or make certain restricted payments, consummate certain asset sales, enter into certain transactions with JBS USA Holdings and other affiliates, merge, consolidate and/or sell or dispose of all or substantially all of PPC's assets.

On June 23, 2011 and December 16, 2011, PPC entered into amendments to the Exit Credit Facility, which, among other things:

- Temporarily suspended the requirement for PPC to comply with the fixed charge coverage ratio and senior secured leverage ratio financial covenants until September 23, 2012;

- Modified the consolidated tangible net worth financial covenant to (i) require PPC to maintain consolidated tangible net worth of at least US$550.0 million, including subordinated indebtedness owed to the Company, plus 50.0% of the cumulative net income (excluding any losses) of PPC from June 24, 2011 through the date of calculation and (ii) eliminate the requirement for PPC to comply with that financial covenant for the fiscal quarter ended December 31, 2011 and, if certain conditions are met, for the fiscal quarter ended March 31, 2012;

- Amended the fixed charge coverage ratio and the senior secured leverage ratio financial covenants so that when testing of those financial covenants resumes on September 24, 2012, PPC can calculate those financial covenants based upon a specified number of fiscal quarters selected by PPC;

- Provided that if the Rights Offering (Note 28) occurs on or before March 24, 2012 (which date may be extended under certain circumstances at the sole discretion of the administrative agent and Rabobank International to April 24, 2012), then:

    - The senior secured leverage ratio financial covenant will be set at levels more favorable to PPC after June 30, 2013; and

    - The consolidated tangible net worth financial covenant will be modified to reduce the level of tangible net worth of PPC required to satisfy such financial covenant.

Senior Unsecured Notes due 2018 - On December 15, 2010, PPC closed on the sale of US$500.0 million of 7.875% Senior Notes due 2018 (the “2018 Notes”). The 2018 Notes are unsecured obligations of PPC and are guaranteed by one of PPC’s subsidiaries. Interest is payable on December 15 and June 15 of each year, commencing on June 15, 2011. The indenture governing the 2018 Notes contains various covenants that may adversely affect PPC’s ability, among other things, to incur additional indebtedness, incur liens, pay dividends or make certain restricted payments, consummate certain asset sales, enter into certain transactions with JBS USA Holdings and PPC’s other affiliates, merge, consolidate and/or sell or dispose of all or substantially all of their assets. PPC has subsequently exchanged these notes for substantially identical notes that are registered under the Securities Act of 1033.

ING Credit Agreement - On September 25, 2006, a Avícola Pilgrim’s Pride de México, S. de R.L. de C.V., a wholly owned subsidiary of PPC and certain subsidiaries (the “Mexico Borrower”), entered into a secured revolving credit agreement (the “ING Credit Agreement”) with ING Capital, LLC, as agent (the “Mexico Agent”) and the lenders party thereto (the “Mexico Lenders”). The ING Credit Agreement had a maturity date of September 25, 2011.

On September 23, 2011, the Mexico Borrower entered into an amendment to the ING Credit Agreement, which, among other things, (i) extends the final maturity date to October 31, 2011 and (ii) reduces the aggregate principal amount of the revolving loan commitments under the ING Credit Agreement from an aggregate principal amount of $50.0 million to an aggregate principal amount of 557.4 million Mexican pesos minus the Reserve Commitment Amount (the “Reserve Commitment Amount”). The Reserve Commitment Amount consists of a revolving commitment of 257.3 million Mexican pesos that is reserved for one or more financial institutions that are not lenders under the ING Credit Agreement as of the amendment, which commitment amount can be converted to a revolving commitment pursuant to certain terms and conditions set forth in the amendment.

Outstanding amounts under the ING Credit Agreement bear interest at a rate per annum equal to LIBOR, the Base Rate or the TIIE Rate, as applicable, plus the Applicable Margin (as those terms are defined in the ING Credit Agreement).

The ING Credit Agreement requires PPC to make a mandatory prepayment of the revolving loans in an aggregate amount equal to 100% of the net cash proceeds received by certain Mexico subsidiaries of PPC (the “Mexico Subsidiaries”), as applicable, in excess of thresholds specified in the ING Credit Agreement, from the sale of certain assets by the Mexico Subsidiaries; from any casualty or other insured damage to, or any taking under power of eminent domain or by condemnation or similar proceedings of, any property or asset of any Mexico Subsidiaries; or from the incurrence of certain indebtedness by the Mexico Subsidiary. Any such mandatory prepayments will permanently reduce the amount of the commitment under the ING Credit Agreement. The Mexico Subsidiaries pledged substantially all of their receivables, inventory and equipment and certain fixed assets. The Mexico Subsidiaries were excluded from the US bankruptcy proceedings.

On October 19, 2011, Avícola Pilgrim’s Pride de México, S. de R.L. de C.V. and certain subsidiaries (the “Loan Parties”), entered into an amended and restated credit agreement (the “Amended ING Credit Agreement”) with ING Bank (México), S.A. Institución de Banca Múltiple, ING Grupo Financeiro, as lender and ING Capital, LLC, as administrative agent. The Amended ING Credit Agreement has a maturity date of September 25, 2014. As of December 25, 2011, the revolving commitment was a principal amount of 557.4 million Mexican pesos, a US dollar-equivalent of US$40.3 million. There were no outstanding borrowings under the ING Credit Agreement at December 31, 2011.

Under the Amended ING Credit Agreement, if any default or event of default has occurred and is continuing or the quotient of the borrowing base divided by the outstanding loans and letters of credit (the “Collateral Coverage Ratio”) under the Amended ING Credit Agreement is less than 1.25 to 1.00, the loans and letters of credit under the Amended ING Credit Agreement will be subject to, and cannot exceed, a borrowing base. The borrowing base is a formula based on accounts receivable, inventory, prepaid assets, net cash under the control of the administrative agent and up to 150.0 million Mexican pesos of fixed assets of the Loan Parties. If the Collateral Coverage Ratio falls below 1.25 to 1.00, the borrowing base requirement would terminate upon the earlier of the Collateral Coverage Ratio exceeding 1.25 to 1.00 as of the latest measurement period for 60 consecutive days or the borrowing availability under the Amended ING Credit Agreement being equal to or greater than the greater of 20% of the revolving commitments under the Amended ING Credit Agreement and 100.0 million Mexican pesos for a period of 60 consecutive days.

Avicola may pay dividends or make other restricted payments to the JBS USA Holdings in an amount not to exceed in the aggregate 250.0 million Mexican pesos during the term of the Amended ING Credit Agreement if certain conditions are satisfied, including a condition that availability is at least 100% of the revolving loan commitment under the Amended ING Credit Agreement, less any letter of credit liability under the ING Credit Agreement. However, PPC deems its earnings from Mexico to be permanently reinvested. As such, US deferred income taxes have not been provided on these earnings. If such earnings were not considered indefinitely reinvested, certain deferred foreign and US income taxes would be provided.

Substantially all of PPC’s domestic inventories and domestic fixed assets are pledged as collateral to secure the obligations under the Exit Credit Facility. The ING Credit Agreement is secured by substantially all of the assets of PPC’s Mexico subsidiaries.

(Expressed in thousands of reais)

17 Convertible debentures

Debentures capitalization

On May 17, 2011, the Board of Directors approved the capital increase, in accordance with the authorized limit, in the amount of R$ 3,479,600, by issuing up to 494,261,363 common shares, nominative, without par value and the price of R$ 7.04 (seven reais and four cents) each.

On June 3, 2011, at a General Meeting of Debenture holders, 99.94% of the holders approved the use of the credits of the debentures to the capitalization up to R$ 3,479,600 through the private issuing of up to 494,261,363 new common shares at a price of R$ 7.04 (seven reais and four cents) each.

During the statutory period, noncontrolling shareholders exercised their preemptive rights to subscribe shares and subscribed 5,410 shares in the total amount of R$38. BNDESPAR, main debenture holder, subscribed 493,967,305 shares in total amount of R$ 3,477,530 through the capitalization of credits of the Debentures held.

On July 14, 2011, the capital increase approved by the Board of Directors was approved in the amount of R$ 3,477,568 through the issuance of 493,972,715 common shares at a price of R$ 7.04 (seven reais and four cents).

On July 14, 2011 was recognized the capital increase in the amount of R$ 3,477,568, reduced by spending with issuing debentures in the amount of R$ 17,388, with net effect of R$ 3,460,180.

The Company had a payable of R$ 2,032 for the debenture holders who did not exercise the option of capitalizing on their debentures in the deadline for redemption.

On December 31, 2011 the Company has a remaining balance to be paid to the debenture holders in the amount of R$ 1,283, which will be paid during the year of 2012.

18 Income taxes, payroll, social charges and tax obligation

	Company		Consolidated	
	Dec 31, 2011	Dec 31, 2010	Dec 31, 2011	Dec 31, 2010
Payroll and related social charges	**150.414**	175.613	**333.678**	375.013
Accrual for labor liabilities	**99.463**	92.615	**900.978**	755.743
Income taxes	**-**	-	**211.528**	14.251
Withholding income taxes	**757**	13	**1.616**	22
ICMS / VAT / GST tax payable	**11.826**	19.646	**23.799**	26.392
PIS / COFINS tax payable	**348**	49	**521**	142
Taxes in installments (Law 11.941/2009)	**-**	-	**271.762**	-
Others	**85.055**	87.664	**318.621**	256.008
	347.863	**375.600**	**2.062.503**	**1.427.571**
Breakdown:				
Current liabilities	**347.863**	375.600	**1.378.691**	1.109.938
Noncurrent liabilities	**-**	**-**	**683.812**	317.633
	347.863	**375.600**	**2.062.503**	**1.427.571**

The subsidiary Vigor joined the installment debts referred in Law No. 11.941 of May 27, 2009, and had the option to settle the penalties and default interest amounts, including those related to debts of the Debt Union (Dívida Ativa da União) using the credits arising from tax loss and negative basis of the Social Contribution (CSLL).
The minimum installment due from the Outstanding Installment (Parcelamento Excepcional - PAEX) described in the article 1 and 8 of MP No. 303/06 is equivalent to 85% of the installment due payable in the month of November/2009 and R$100.00 for the other debts of the corporation, which will expire on the last day of each month. The term was split in 161 installments. The first installment was paid in the month it was submitted an application for accession, having an effect in the corresponding requirements formulated with the first installment in an amount not less than the described in the Act. The amount of each installment will incurred interest corresponding to the variation of the Selic rate. Computed the benefits paid during the term of PAEX, the debts that make up the remaining balances of installment payments will be reinstated to the date of application for subdivision, with the legal charges due at the time of occurrence of the respective taxable events, the computed interest rate cuts, fines and legal charges, as well as the settlement of claims with interest and penalties resulting from tax losses and negative basis of social contribution (CSLL).

19 Provision for lawsuits risk

The Company and its subsidiaries are parties in several procedures arising in the regular course of business, for which provisions based on estimation of their legal consultants were established. The main information related to these procedures on December 31, 2011 and December 31, 2010, areas follows:

	Company		Consolidated	
	Dec 31, 2011	Dec 31, 2010	Dec 31, 2011	Dec 31, 2010
Labor	**47.646**	44.310	**71.004**	68.118
Civil	**6.863**	7.773	**36.284**	33.562
Tax and Social Security	**86.466**	83.919	**144.272**	219.980
Total	**140.975**	**136.002**	**251.560**	**321.660**

(Expressed in thousands of reais)

Changes in provisions

	Dec 31, 2010	Additions	Reversals	Exchange rate variation	Dec 31, 2011
Company	**136.002**	5.562	(589)	-	**140.975**
Consolidated	**321.660**	9.865	(84.661)	4.696	**251.560**

Tax Proceedings

a) ICMS - Value Added Tax (Imposto sobre Operações Relativas à Circulação de Mercadorias e sobre a Prestação de Serviços de Transporte Interestadual e Intermunicipal e de Comunicação)

The Tax Authority of the State of São Paulo (Secretaria da Fazenda do Estado de São Paulo) filed several administrative proceedings against the Company, under which the Tax Authority challenges the amount of the Company's ICMS tax credits arising from the purchase of cattle and meat transfer by the Company in other Brazilian states. The Tax Authority of the State of São Paulo claims that the tax incentives should be approved by Confaz , and are known as a "Tax War". The Tax Authority of the State of São Paulo does not recognize the Company's ICMS tax credits up to the amount of the ICMS tax guaranteed in such other states. The Company estimates that the claims under these administrative proceedings amount to R$ 1,224,731 in the aggregate. In addition to presenting its defense in such administrative proceedings, the Company has filed legal proceedings seeking the payment of damages from such other states if the Tax Authority of the State of São Paulo prevails in these administrative proceedings.

The Management believes, based on the advice of its legal counsel, that its arguments will prevail in these procedures, which is the reason why no provision has been made.

The Tax Authority of the State of Goiás filed other administrative proceedings against the Company, due to interpretation divergences of the Law concerning the export VAT credits. Based on the opinion of the Company's external legal counsel, the management of the Company believes the Company will prevail in most of these proceedings, in the amount of R$ 204,094. The management believes, based on the advice of its legal counsel, that its arguments will prevail in these procedures, which is the reason why no provision has been made. The probability of loss is considered remote.

b) Social contributions — Rural Workers' Assistance Fund (FUNRURAL)

In January 2001, the INSS (Brazilian Social Security Institute) filed two administrative proceedings (autos de infração) against the Company, seeking to collect certain social security contributions (which are referred to as contributions to the Rural Workers' Assistance Fund (NOVO FUNRURAL) with regard to the period from January 1999 to December 2003, in the amount of R$ 69,200, and from 2003 until 2006, in the amount of R$ 198,800, with the aggregate amount of R$ 268,000 million.

The Company has presented its defense in those administrative proceedings, informing that it does not collect the amount due to a favorable court ruling, so those processes are suspended until a final decision of the writ of mandamus.

This matter was the subject of a decision favorable to the taxpayer, issued by the Supreme Court - STF for a company whose activity is similar to the activity of the Company. For this reason, and based on advice from legal counsel, the Company believes that the legality and enforceability of such taxation is quite low, which is why the Management is not providing for this contingency. Currently, the Company is not obligated to make any rebate or payment. If a discount is made for commercial reasons, the Company will deposit it in court and, fulfill a court order. Based on the opinion of legal advisors and based on case law in favor of the Supreme Court in a similar case, management believes that its fundamentals will prevail and no provision was recorded for that contingency. The probability of loss is considered remote.

c) PIS / COFINS - Brazilian social contributions

The subsidiaries S.A. Fábrica de Produtos Alimentícios Vigor, Cia Leco de Produtos Alimentícios and Dan Vigor have proceeding of Programa de Integração Social - PIS (which is a Brazilian Social Integration Program) - questioning the following: (a) unconstitutionality of the tax imposed by Complementary Law No. 7/70; (b) taxation of other operating income in accordance with Law No. 9718/98; and (c) compensation for amounts owed to the public debt securities on the total provisioned amount of R$ 6,334.

The subsidiaries S.A. Fábrica de Produtos Alimentícios Vigor, Cia Leco de Produtos Alimentícios and Dan Vigor have proceeding of Contribuição para o Financiamento da Seguridade Social - COFINS (which is a Brazilian Social Contribution of Security Financing) - questioning the following: (a) increase in rate from 2% to 3% according to Law No. 9718/98 - questioning until July 2003, and (b) compensation of amounts owed to the public debt securities on the total provision amount of R$ 41,555.

d) Income tax and social contribution

The subsidiaries S.A. Fábrica de Produtos Alimentícios Vigor, Cia Leco de Produtos Alimentícios and Dan Vigor have proceeding of Income tax and social contribution, regarding the process of tax debts relating to income tax levied on the effects of the monetary restatement established by Law No. 8200/91 and questions related to the indices of monetary restatement resulting from "Plano Verão (an economic plan launched by the government on 1989)" on the total provision amount of R$ 4,026.

e) Other tax and social security procedures

The Company is a Party in additional 419 tax and social security proceedings, in which the individual contingencies are not relevant for the Company's context. We highlight that the ones with probable loss risk have contingencies for R$ 86,466 which are 100% provisioned.

Labor Proceedings

As of December 31, 2011 the Company was party to 7,085 labor and accident proceedings, involving total value of R$ 769,106 Based on the opinion of the Company's external legal counsel, the Company's management recorded a provision in the amount of R$ 47,646 for losses arising from such proceedings. Most of these lawsuits were filed by former employees of the Company seeking overtime payments and payments relating to their exposure to health hazards.

As of December 31, 2011, the subsidiaries S.A. Fábrica de Produtos Alimentícios Vigor, Cia Leco de Produtos Alimentícios and Dan Vigor were party to 299 labor proceedings filed by former employees, that were accrued by Vigor based on an estimate of loss prepared by its legal counsel and approved by the management on the amount of R$ 2,132.

Civil Proceedings

a) Slaughter facility at Araputanga

In 2001, the Company (formerly known as Friboi Ltda.), entered into a purchase agreement for the acquisition of one slaughter facility located in the City of Araputanga, State of Mato Grosso, from Frigorífico Araputanga S.A. ("Frigorífico Araputanga"). As a result of the payment of the purchase price by the Company and the acknowledgement by Frigorífico Araputanga of compliance by the Company with its obligations under the purchase agreement, a public deed reflecting the transfer of title of the slaughter facility from Frigorífico Araputanga to the Company was registered with the applicable real estate notary.

As (i) Frigorífico Araputanga was a beneficiary of certain tax benefits granted by the Federal Government through an agency responsible for fostering the development of the northern region of Brazil (*Superintendência de Desenvolvimento da Amazônia –* SUDAM*)* and (ii) the slaughter facility sold to the Company was granted by Frigorífico Araputanga to SUDAM as collateral for these tax benefits the consent of SUDAM was required for the registration of the public deed with the applicable real estate notary. In September 2004, Frigorífico Araputanga S.A. filed a lawsuit against the Company in a state court located in the City of Araputanga, State of Mato Grosso, alleging that the Company breached the purchase agreement and seeking an injunction to prevent the Company from finalizing the transfer of the slaughter facility and a declaratory judgment that the purchase agreement and the public deed registered with the real estate notary were null and void.

The parties are waiting for new appraisal. The first judicial expert appraisal was favorable to the company, that after evaluating the payments made by Agropecuária Friboi, the appraisal concluded that the debt was already paid. The judicial appeal number 2006.01.00.024584-7 was judged favorably to the Company, when the "TRF" Regional Federal Court declared valid the purchase title deeds of the property, object of discussion. Based on the Company's legal advisers' opinion and based on Brazilian jurisprudence management of the Company believes that their arguments will prevail and no provision was registered. The probability of loss is considered remote.

b) Trademark Infringement

Also due to the barrier in Araputanga / MT, the seller distributed in the City of Araputanga / MT, filed a lawsuit for improper use of trademark, under the premise of Friboi Ltda. was using the mark Frigoara without its authorization.
The amounts of the claim were based upon a report presented by Frigorífico Araputanga to the trial court, which appraised the value of the trademark "Frigoara" at R$ 315,000, seeking damages in the amount of R$ 26,938 and punitive damages in the amount of R$100,000. The Company presented its defense against this lawsuit alleging that (i) the lawsuit should be analyzed and reviewed together with the lawsuit relating to the purchase of the slaughter facility from Frigorífico Araputanga by the Company, (ii) the trademark "Frigoara" was used by the Company for a limited period of time, with the written consent and upon the request of Frigorífico Araputanga (the use of the trademark by the Company was a requirement of SUDAM to consent to the registration of the public deed contemplating.

In the defense, the amount of any damages under the lawsuit should be limited to a percentage of products sold by the Company under the trademark "Frigoara," pursuant to article 208 of the Intellectual Property Law. Almost all of the products manufactured by the Company were marketed under the trademark "Friboi." The only product marketed by the Company under the trademark "Frigoara" was minced meat, in limited amounts. The expected loss on December 31, 2011, R$ 600, has been provisioned.

Following a determination of the judge of the trial court, the lawsuit was submitted to the review of the Federal Court of Cáceres on January 17, 2007. The judge of the Federal Court of Cárceres determined that this lawsuit be joined with the lawsuit relating to the purchase of the slaughter facility by the Company from Frigorífico Araputanga. The Federal Government will be notified to issue an opinion on the matter under discussion in this lawsuit. Based on the Company's legal counsel opinion supported by precedents of the Federal Brazilian Supreme Court (Supremo Tribunal Federal) and the Brazilian Superior Court of Justice (Superior Tribunal de Justiça), the Company's management believes that the Company will prevail in these proceedings.

c) Other civil proceedings

The Company is also part to other civil proceedings that in the evaluation of the Management and its legal advisers. The expected loss on December 31, 2011, R$ 6,263, has been provisioned.

Other proceedings

On December 31, 2011, the Company had other ongoing civil, labor and tax proceedings, on the approximately amounting of R$ 20,129 whose materialization, according to the evaluation of legal advisors, it is possible to loss, but not probable, for which the Company's management does not consider necessary to set a provision for possible loss, in line with the requirements of the IAS 37/CPC 25 - Provisions, Contingent Liabilities and Contingent Assets.

20 Debit with third parties for investment

On current liabilities as of December 31, 2011, the amount of R$ 7,286 refers to the acquisition of the remaining debt with Plant Pimenta Bueno acquisition. With discharge during the year 2012.

On May 11, 2009 the Company entered in a purchase and sale agreement with C. Sola Participações e Representações S/A, regarding the acquisition of the industrial complex of Teófilo Ottoni, State of Minas Gerais, in the amount of R$ 16,886, and in December 31, 2011 the Company has in the current liabilities R$ 3,303 and of R$ 2,048 in the noncurrent liabilities.

(Expressed in thousands of reais)

21 Income taxes - Nominal and effective tax rate reconciliation

Income tax and social contribution are recorded based on taxable profit in accordance with the laws and applicable rates. Deferred Income tax and social contribution-assets are recognized on temporary differences. Income tax and social contribution tax-liabilities were recorded on the revaluation reserves established by the Company and on temporary differences.

	Company		Consolidated	
	2011	2010	2011	2010
Income (loss) before income taxes	**(160.407)**	(263.886)	**(230.108)**	58.570
Income taxes				
Expectation of income (expense) of the income taxes - Combined nominal of 34%	**54.538**	89.721	**78.237**	(19.914)
Adjust to demonstrate the effective rate				
Additions (write off), mostly result on equity subsidiaries (tax equivalents in other countries)	**30.164**	(130.880)	**(171.014)**	(305.514)
Income (expense) of the deferred income taxes	**84.702**	(41.159)	**(92.777)**	(325.428)
Effective rate	**-52,80%**	15,60%	**40,32%**	-555,62%

Explanative notes

Composition of expenses of income tax and social contribution presented income statements of the Company and Consolidated results for the years ended on December 31, 2011 and 2010.

	Company		Consolidated	
	2011	2010	2011	2010
Current income taxes	**2.710**	2.853	**(520.711)**	(358.774)
Deferred income taxes	**81.992**	(44.012)	**427.934**	33.346
	84.702	**(41.159)**	**(92.777)**	**(325.428)**

Composition of deferred income tax and social contribution

	Company		Consolidated	
	Dec 31, 2011	December 31, 2010	Dec 31, 2011	December 31, 2010
ASSETS				
. On tax losses and temporary differences	**356.459**	292.770	**1.148.817**	1.130.064
LIABILITIES				
. On revaluation reserve and temporary differences	**646.257**	683.544	**1.827.189**	2.133.114
Net	**289.798**	**390.774**	**678.372**	**1.003.050**

Deferred income taxes

Deferred income taxes is generated by temporary differences at balance sheet date between the taxable basis of assets and liabilities and its accounting amounts. Deferred taxes liability are recognized for all temporary tax differences, except:

- When the deferred tax liability arises from initial recognition of goodwill, or when the deferred tax asset or liability asset from the initial recognition of an asset or liability in a transaction that is not a business combination and, on the transaction date, does not affect the accounting net income or taxable profit or fiscal loss,

- When taxable temporary differences related to investments in subsidiaries, can be controlled and it is probable that the temporary differences will not be reversed in the foreseeable future.

- on the deductible temporary differences associated with investments in subsidiaries, when it is not probable that the temporary difference will reverse in the foreseeable future and that taxable profit will be available for the temporary differences can be utilized.

22 Shareholders' equity

a) Capital Stock

The Capital Stock on December 31, 2011 is represented by 3,061,444,191 ordinary shares, without nominal value. From the total shares, as described in letter l) below, 97,186,795 shares are maintained in treasury.

Below is presented the changes on capital stock:

	Quantity	R$ thousand
Balance as of December 31, 2010	2.567.471.476	18.046.067
Debentures capitalization	493.972.715	3.460.180
Balance as of December 31, 2011	**3.061.444.191**	**21.506.247**

The Company is authorized to increase its capital by an additional 1,376,634,735 ordinary nominative shares. According with the social statute the Board of Directors shall determine the number, price, payment term and other conditions of the issuance of shares.

(Expressed in thousands of reais)

On December 31, 2011 the total outstanding shares is 2,964,257,396 and on December 31,2010 was 2,492,718,276.

The Company may grant options to purchase shares to directors, employees or persons who will provide services, or the directors, employees or person providing services companies under its control, excluding the preemptive rights of shareholders in issuing and exercise of stock options.

b) Capital reserve

Composed of goodwill on issuance of shares, derivatives of the IPO in 2007.

c) Profit reserves

Legal reserve

Computed based on 5% of the net income of the year.

Reserve for expansion

Consists of the remaining balance of the net income after the computation of legal reserve and dividend distribution. The purpose of this reserve is to provide funds to investment in assets.

d) Revaluation reserve

Refers to revaluations on fixed assets prior to CPC/IFRS adoption. Revaluation reserve reflects the appraisal effected by the Company, net of tax effects that are progressively offset against retained earnings to the same extent that the increase in value of the revalued property is realized through depreciation, disposal or retirement.

e) Dividends

Mandatory dividends corresponds to not less than 25% of the adjusted net income of the year, according to law.

f) Treasury shares

The Board of Directors of the Company, based on the amendment of it by-laws on June 14, 2011, authorized the acquisition of not more than 37,500,000 shares for maintenance in treasury and subsequent cancel or alienation without reduction of the social capital.

According to the normative instructions of CVM 10, as of February 10, 1980, article 21, the detailed of the treasury shares as of December 31, 2011 are presented: The Company maintained 97,186,795 treasury shares, with an average unit cost of R$ 6.33 and the minimum and maximum acquisition prices were R$ 2.68 and R$ 10.81, respectively, with no disposal of acquired shares. The amount of 97,186,795 treasury shares on December 31, 2011, 30,625,500 shares were acquired during the year of 2008, 13,364,600 shares were acquired during 2009, which were supported by approval of the Board of Directors' meeting occurred on December 29, 2008, that approve the acquisition limit of 41,113,898 own issued shares. The Company have repurchased shares on the total amount of 30,763,100 during the year of 2010, and during the year ended on December 31, 2011 had repurchased shares on the total amount of 22.433.595 .

The market value of the shares according to the BOVESPA as of December 31, 2011 R$ 6.08 (December 31, 2010 was R$ 7.17)

Below is presented the changes on treasury shares:

	Quantity	R$ thousand
Balance as of December 31, 2010	74.753.200	485.169
Acquisition	22.433.595	125.381
Balance as of December 31, 2011	**97.186.795**	**610.550**

g) The Effects of Changes in Foreign Exchange Rates

According to CPC 2/IAS 21 -The Effects of Changes in Foreign Exchange Rates, basically records changes in foreign currency rates of the subsidiaries valued by the equity method (translation adjustments).

According to CPC 37 / IFRS 1 - First Time Adoption of International Accounting Standards, under the term of the CPC 02 before the date of initial adoption, the adopting of IFRS for the first time should cancel the balances of exchange variation of investments recorded in equity (under the rubric of accumulated translation adjustments) transferring it to retained earnings or loss(profits reserves) and divulge distribution policy applicable to such outstanding results. The Company does not compute these adjustments to the distribution of profit

h) Capital Transactions

According to IAS 27/CPC 36 - Consolidated Financial Statements, the changes in the relative share of the parent over a subsidiary that do not result in loss of control must be accounted as capital transactions (ie transactions with shareholders, as owners). Any difference between the amount by which the participation of non-controlling has been adjusted and the fair value of the amount received or paid must be recognized directly in equity attributable to owners of the parent.
Therefore, if the parent acquire additional shares or other equity instruments of an entity that already controls, it should consider this value to reduce its shareholder's equity (individual and consolidated).

(Expressed in thousands of reais)

23 Net revenue

	Company		Consolidated	
	2011	2010	2011	2010
Gross sale revenue				
Products sales revenues				
Domestic sales	**10.179.034**	8.503.356	**48.578.513**	41.984.689
Foreign sales	**4.341.485**	4.415.802	**15.660.294**	14.773.762
	14.520.519	**12.919.158**	**64.238.807**	**56.758.451**
Sales deduction				
Returns and discounts	**(605.782)**	(456.139)	**(1.230.070)**	(1.021.339)
Sales taxes	**(853.884)**	(692.726)	**(1.211.976)**	(1.024.280)
	(1.459.666)	**(1.148.865)**	**(2.442.046)**	**(2.045.619)**
NET REVENUE	**13.060.853**	**11.770.293**	**61.796.761**	**54.712.832**

24 Earnings per share

As required by the IAS 33/CPC 41 - Earnings per share, the following tables reconcile the net profit with the amounts used to calculate the basic per share.

Basic

The basic loss per share is calculated through the division of the profit attributable to the shareholders of the Company by the weighted average amount of shares of the fiscal year, reduced by the shares in treasury.

	Consolidated	
	2011	2010
Loss attributable to shareholders - R$	**(75.705)**	**(292.799)**
Average of the shares in the period - thousands	**2.814.458**	2.567.471
Average of the shares in the Treasury - thousands	**(88.480)**	(74.753)
Average of shares circulating - thousands	**2.725.978**	2.492.718
Loss per thousand shares - Basic - R$	**(27,77)**	**(117,46)**

Diluted

The diluted loss is calculated by dividing net income attributable to common shareholders of the parent by the weighted average number of shares outstanding during the year, adjusted for the effects of all dilutive potential common shares in common shares, adjusted for own shares held.

	Consolidated	
	2011	2010
Loss attributable to shareholders - R$	**(75.705)**	**(292.799)**
Weighted average number of ordinary shares (basic) - R$	**2.725.978**	2.492.718
Effect of conversion of debentures - thousands	**-**	493.973
Weighted average number of ordinary shares (diluted)	**2.725.978**	**2.986.691**
Loss per thousand shares - Diluted - R$	**(27,77)**	**(98,03)**

Note: On December 31, 2011 the Company did not have potential dilutive shares. For the effects of diluted income it has not been considered the deferred income (note 30) through historical analysis and for expectation that the advance will be performed by future sales, does not characterize potential dilutive shares.

25 EBITDA reconciliation

The Company present below the EBITDA (Earnings before income taxes, interest, depreciation and amortization) reconciliation:

	Company		Consolidated	
	2011	2010	2011	2010
Loss before taxes	**(160.407)**	(263.886)	**(230.108)**	58.570
Financial expense, net	**1.468.238**	1.927.045	**2.010.728**	2.223.021
Depreciation and amortization	**436.501**	286.115	**1.291.411**	1.215.454
EBITDA	**1.744.332**	**1.949.274**	**3.072.031**	**3.497.045**
Equity in earnings of subsidiaries	**(113.264)**	(815.611)	**-**	-
Net income of discontinued operations	**-**	-	**-**	25.686
Restructuring, reorganization and donation	**-**	77.093	**68.495**	208.437
Adjustment on bargain purchase gain	**-**	-	**97**	9.463
Provision for loss - Termination agreement Inalca	**-**	25.514	**-**	25.514
Indemnity	**-**	-	**10.382**	-
ADJUSTED EBITDA	**1.631.068**	**1.236.270**	**3.151.005**	**3.766.145**

(Expressed in thousands of reais)

26 Financial income (expense), net

	Company		Consolidated	
	2011	**2010**	**2011**	**2010**
Exchange rate variation	**(435.279)**	159.381	**(492.372)**	281.422
Results on derivatives	**(101.512)**	(675.755)	**(138.281)**	(738.284)
Interest - Loss	**(1.194.406)**	(1.574.722)	**(1.730.980)**	(1.989.122)
Interest - Gain	**343.528**	236.392	**465.154**	335.515
Taxes, contribution, tariff and others	**(80.569)**	(72.341)	**(114.249)**	(112.552)
	(1.468.238)	**(1.927.045)**	**(2.010.728)**	**(2.223.021)**

27 Other income (expenses),

Other expenses, on December 31, 2011 in the amount of (R$ 32,667) relating mainly to:

i) JBS Argentina - Amount of (R$ 10,382) referring to indemnities due to units temporary suspension operations in Berazategui (Consignaciones Rurales), Colonia Caroya (Col-Car) and San Jose;

ii) JBS USA - Amount of (R$ 68,592) referring to bargain purchase gain, due to acquisitions of subsidiaries in business combination and restructuring and reorganization costs.

iii) Other income - Amount of R$ 46,307 referring to basically net income in the sale of fixed assets and rental.

28 Transaction costs for the issuing of titles and securities

In accordance with the prerequisites under IAS 39/CPC 38 – Financial Instruments - Recognition and assessment, the costs related to the transactions in the issuing of titles and securities must be accounted deduction the liabilities that they refer to.

During the years of 2009 and 2010, the Company has carried out , respectively, transactions for the issuance of debentures and Initial Public Offering of shares - IPO. However, to render this transactions effective, the Company incurred transaction expenses, i.e., the expenses directly attributable to the activities that are necessary to effect these transactions, exclusively.

a) Initial Public Offering of shares - IPO (Follow on)

In the year end on December 31, 2010, the Company had incurred expenses in the amount of R$ 37,477 related to the transaction costs of the related Public Offering which was recorded directly in capital.

b) Senior Notes Offering (Bonds)

In the year end on December 31, 2010, the Company had incurred in expenses of the order of R$ 17,789 related to the costs of the transaction for securing resources to initial Public Offering (Bonds) – in the amounts of US$ 700,000 and US$ 200,000 realized on July and September of 2010, respectively, whose recording is under in a reduction of liabilities, the amortization will occur according to the flow of debt payments. On September 30 , 2011, due to accumulated amortization of the amount through the flow of debt payments, the Company has a residual amount of R$ 14.757 of cost of transaction tied to debt that will continue to be amortized in accordance with the period of payment.

29 Defined contribution plans

JBS USA has pension plans, which impact on its consolidated financial statements and detailing are presented below:

Effects of pension plans on the balance sheet

	Dec 31, 2011	**Dec 31, 2010**
Liabilities (Payroll and related social charges)	**170.390**	125.583
Shareholders' Equity (Valuation adjustments to shareholders' equity)	**(45.010)**	(3.994)

(Expressed in thousands of reais)

Effects of pension plans on the statements of income

	Dec 31, 2011	Dec 31, 2010
Consolidated Statements of Income (Cost of goods sold)	**4.122**	8.012

a) JBS USA Plans

JBS USA sponsored two tax-qualified employee savings and retirement plans (the "401(k) Plans") covering its based employees, both union and non-union, excluding PPC employees, during the fiscal year ended December 31, 2010. On January 1, 2010, the employees of JBS Five Rivers joined the non-union 401(k) Plan and the balances for each participant were transferred from the former plan. On January 1, 2011, JBS USA merged the 401(k) Plans into one plan (the "401(k) Savings Plan") in order to increase administrative efficiencies and provide cost savings. Pursuant to the 401(k) Savings Plan, eligible employees may elect to reduce their current compensation by up to the lesser of 75% of their annual compensation or the statutorily prescribed annual limit and have the amount of such reduction contributed to the 401(k) Savings Plan.

The 401(k) Savings Plan provides for additional matching contributions by JBS USA based on specific terms contained in the 401(k) Savings Plan. The trustee of the 401(k) Savings Plan, at the direction of each participant, invests the assets of the 401(k) Savings Plan in participant designated investment options. The 401(k) Savings Plan is intended to qualify under Section 401 of the Internal Revenue Code. The Company's expenses related to the matching provisions of these plans totaled US$5.9 million (R$ 9.882) for the year ended on December 31, 2011 and US$5.3 million (R$ 9.329) for 2010.

One of the JBS USA facilities participates in a multi-employer pension plan. JBS USA contributions to this plan, which are included in cost of goods sold in the Consolidated Statements of Income, were US$417 thousand (R$ 698) for the year ended on December 31, 2011 and US$ 429 thousand (R$ 755) for 2010. JBS USA also made contributions totaling US$64 thousand (R$ 107) for the year ended on December 31, 2011 and US$61 thousand (R$ 107) for 2010 to a multi-employer pension plan related to former employees at the former Nampa, Idaho plant pursuant to a settlement agreement.

One of the JBS USA facilities participates in a supplemental executive retirement plan. There were no expenses recognized by JBS USA for this plan during the year ended on December 31, 2010. The expense recognized by JBS USA for this plan, which is included in selling, general and administrative costs in the Consolidated Statements of Income, were US$2.6 million (R$ 4.355) during the year ended December 31, 2011.

Employees of JBS Australia do not participate in the JBS USA 401(k) Plans. Under Australian law, JBS Australia contributes a percentage of employee compensation to a Superannuation fund. This contribution approximates 9% of employee cash compensation as required under the Australian "Superannuation Act of 1997". As the funds are administered by a third party, once this contribution is made to the Superannuation fund, JBS Australia has no obligation for payments to participants or oversight of the fund. The JBS USA's expenses related to contributions to this fund totaled US$32.3 million (R$ 54.099) and US$26 million (R$ 45.764) for the year ended December 31, 2011 and December 31, 2010, respectively.

b) Pilgrim's Pride - PPC

PPC sponsors programs that provide retirement benefits to most of their employees. These programs include qualified defined benefit pension plans, non-qualified defined benefit retirement plans, a defined benefit postretirement life insurance plan, defined contribution retirement savings plans and deferred compensation plans and deferred compensation plans. Under all of PPC's retirement plans, PPC's expenses were US$ 7.8 million (R$ 13.064) and US$ 8.9 million (R$ 15.665) for the year ended on December 31, 2011 and December 31, 2010, respectively.

i) Qualified Defined Benefit Pension Plans:

- the Pilgrim's Pride Retirement Plan for Union Employees (the "Union Plan");
- the Pilgrim's Pride Retirement Plan for El Dorado Union Employees (the "El Dorado" Plan); and
- the Pilgrim's Pride Pension Plan for Legacy Gold Kist Employees (the "GK Pension Plan").

The Union Plan covers certain locations or work groups within PPC. The El Dorado Plan was spun off from the Union Plan effective January 1, 2008 and covers certain eligible locations or work groups within PPC. This Plan was settled in 2010. The GK Pension Plan covers certain eligible US employees who were employed at locations that PPC acquired in its acquisition of Gold Kist, Inc. ("Gold Kist"') in 2007. Participation in the GK Pension Plan was frozen as of February 8, 2007, for all participants with the exception of terminated vested participants who are or may become permanently and totally disabled. The plan was frozen for that group as of March 31, 2007.

ii) Non-qualified Defined Benefit Retirement Plans:

- the Former Gold Kist Inc. Supplemental Executive Retirement Plan (the "SERP Plan"); and
- the Former Gold Kist Inc. Directors' Emeriti Retirement Plan (the "Directors' Emeriti Plan").

PPC assumed sponsorship of the SERP Plan and Directors Plan through its acquisition of Gold Kist in 2007. The SERP Plan provides benefits on compensation in excess of certain Internal Revenue Code limitations to certain former executives with whom Gold Kist negotiated individual agreements. Benefits under the SERP Plan were frozen as of February 8, 2007. The Directors' Emeriti Plan provides benefits to former Gold Kist directors.

iii) Defined Benefit Postretirement Life Insurance Plan:

- the Gold Kist Inc. Retiree Life Insurance Plan (the "Insurance Plan").

PPC also assumed defined benefit postretirement medical and life insurance obligations, including the Insurance Plan, through its acquisition of Gold Kist in 2007. In January 2001, Gold Kist began to substantially curtail its programs for active employees. On July 1, 2003, Gold Kist terminated medical coverage for retirees age 65 and older, and only retired employees in the closed group between ages 55 and 65 could continue their coverage at rates above the average cost of the medical insurance plan for active employees. These retired employees will all reach the age of 65 by 2012 and liabilities of the postretirement medical plan will then end.

iv) Defined Benefit Plans Obligations and Assets

(Expressed in thousands of reais)

The following tables provide reconciliations of the changes in the plans' projected benefit obligations and fair value of assets as well as statements of the funded status, balance sheet reporting and economic assumptions for these plans:

	Dec 31, 2011		Dec 31, 2010	
	Pension Benefits	Other Benefits	Pension Benefits	Other Benefits
Projected benefit obligation, beginning of year	**260.703**	**3.563**	284.452	3.721
Service cost	**290**	**-**	290	-
Interest cost	**13.756**	**188**	15.241	202
Actuarial losses (gains)	**20.219**	**(285)**	11.749	5
Benefits paid	**(13.701)**	**(181)**	(11.099)	(185)
Curtailments and settlements	**-**	**-**	(26.661)	-
Projected benefit obligation, end of year	**281.267**	**3.285**	**273.972**	**3.743**

Change in projected plan assets :	Dec 31, 2011		Dec 31, 2010	
	Pension Benefits	Other Benefits	Pension Benefits	Other Benefits
Fair value of plan assets, beginning of the year	**142.137**	**-**	150.827	-
Actual return on plan assets	**(5.438)**	**-**	19.946	-
Contributions by employer	**12.992**	**181**	17.279	185
Benefits paid	**(13.701)**	**(181)**	(11.099)	(185)
Curtailments and settlements	**-**	**-**	(27.581)	-
Fair value of plan assets, end of year	**135.990**	**-**	**149.372**	**-**

Funded status:	Dec 31, 2011		Dec 31, 2010	
	Pension Benefits	Other Benefits	Pension Benefits	Other Benefits
Funded status	**(145.277)**	**(3.284)**	(124.601)	(3.744)
Unrecognized net actuarial loss (gain)	**36.178**	**(280)**	(525)	5
Accrued benefit cost	**(109.099)**	**(3.564)**	**(125.126)**	**(3.739)**

Amounts recognized in the Consolidated Balance Sheets:	Dec 31, 2011		Dec 31, 2010	
	Pension Benefits	Other Benefits	Pension Benefits	Other Benefits
Accrued benefit cost, current	**(18.412)**	**(278)**	(22.565)	(322)
Accrued benefit cost, long-term	**(126.865)**	**(3.006)**	(102.036)	(3.422)
Others	**36.178**	**(280)**	(525)	5
Net amount recognized	**(109.099)**	**(3.564)**	**(125.126)**	**(3.739)**

The accumulated benefit obligation for all defined benefit plans was US$169.8 million (R$ 284,398 and US$157.8 million (R$ 277,751) at December 31, 2011 and December 31, 2010, respectively. Each of PPC's defined benefit plans had an accumulated benefit obligation in excess of plan assets at December 31, 2011 and December 31, 2010.

The following table provides the components of net periodic benefit cost for the plans:

Net periodic benefit cost	Dec 31, 2011		Dec 31, 2010	
	Pension Benefits	Other Benefits	Pension Benefits	Other Benefits
Service cost	**290**	**-**	290	-
Interest cost	**13.756**	**188**	15.241	202
Estimated return on plan assets	**(10.346)**	**-**	(10.767)	-
Curtailment loss	**27**	**-**	63	-
Settlement loss	**-**	**-**	2.647	-
Amortization of net gain	**-**	**-**	2	-
Net periodic benefit cost	**3.727**	**188**	**7.476**	202

The following table presents the economic assumptions used in determining the benefit obligations:

	Dec 31, 2011		Dec 31, 2010	
	Pension Benefits	Other Benefits	Pension Benefits	Other Benefits
Discount rate	**5,09%**	**5,09%**	5,50%	5,50%
Rate of increase in compensation levels	**3,00%**	**N/A**	3,00%	N/A

The decrease in discount rate resulted in an increase in pension benefit obligation of US$12 million (R$ 20.099).

(Expressed in thousands of reais)

The following table presents the assumptions used in determining the net periodic benefit cost :

	Dec 31, 2011		Dec 31, 2010	
	Pension	Other Benefits	Pension Benefits	Other Benefits
Discount rate	**5,50%**	**5,50%**	5,69%	5,69%
Rate of increase in compensation levels	**3,00%**	**N/A**	3,00%	N/A
Expected return on plan assets	**7,75%**	**N/A**	7,67%	N/A

The following table reflects the pension plans' actual asset allocations:

	Dec 31, 2011	Dec 31, 2010
Cash and money market funds	**-**	**1%**
Equity securities	**71%**	**72%**
Debt securities	**29%**	**27%**
Total assets	**100%**	**100%**

Absent regulatory or statutory limitations, the target asset allocation for the investment of the assets for their ongoing pension plans is 30% in debt securities and 70% in equity securities. The plans only invest in debt and equity instruments for which there is a ready public market. PPC develops their expected long-term rate of return assumptions based on the historical rates of returns for equity and debt securities of the type in which PPC's plans invest.

The fair value measurements of plan assets fell into the following levels of the fair value hierarchy as of December 31, 2011:

	Level 1	Level 2	Level 3	Total
Equity securities	**-**	**107.849**	**-**	**107.849**
Debt securities	**-**	**44.453**	**-**	**44.453**
Total assets	**-**	**152.302**	-	**152.302**

Benefit Payments

The following table reflects the benefits as of December 31, 2011 expected to be paid in each of the next five years and in the aggregate for the five years thereafter from PPC's pension and other postretirement plans. Because their pension plans are primarily funded plans, the anticipated benefits with respect to these plans will come primarily from the trusts established for these plans. Because their other postretirement plans are unfunded, the anticipated benefits with respect to these plans will come from their own assets.

	Pension Benefits	Other Benefits
2012	**20.621**	**311**
2013	**20.251**	**317**
2014	**20.009**	**319**
2015	**19.227**	**321**
2016	**19.448**	**321**
Thereafter	**93.527**	**1.533**
Total	**193.083**	**3.122**

Unrecognized Benefit Amounts in Accumulated Other Comprehensive Loss (Income)

The amounts in accumulated other comprehensive loss (income) that were not recognized as components of net periodic benefits cost and the changes in those amounts are as follows:

	Dec 31, 2011		Dec 31, 2010	
	Pension Benefits	Other Benefits	Pension Benefits	Other Benefits
Net actuarial losses (gains), beginning of year	**(499)**	**5**	-	-
Amortization	**-**	**-**	(2)	-
Curtailment and settlement adjustments	**-**	**-**	(3.112)	-
Actuarial loss (gain)	**20.219**	**(285)**	11.749	5
Asset loss (gain)	**15.784**	**-**	(9.179)	-
Other	**673**	**-**	19	-
Net actuarial loss (gain), end of year	**36.177**	**(280)**	**(525)**	5

v) Defined Contribution Plans:

PPC currently sponsors two defined contribution retirement savings plans:

- the Pilgrim's Pride Retirement Savings Plan (the "RS Plan"), a Section 401(k) salary deferral plan; and
- the To-Ricos Employee Savings and Retirement Plan (the "To-Ricos Plan"), a Section 1165(e) salary deferral plan.

PPC also maintains three postretirement plans for eligible Mexico employees as required by Mexico law that primarily cover termination benefits. Separate disclosure of the Mexican plan obligations is not considered material.

Under the RS Plan, eligible US employees may voluntarily contribute a percentage of their compensation. PPC matches up to 30.0% of the first 2.14% to 6.0% of salary based on the salary deferral and compensation levels up to US$245 thousand (R$ 410). PPC's expenses related to contributions to the RS Plan totaled US$5.5 million (R$ 9.212) and US$4.5 million (R$ 7.921) for the year ended December 31, 2011 and 2010, respectively. The To-Ricos Plan is maintained for certain eligible Puerto Rican employees. Under the To-Ricos Plan, eligible employees may voluntarily contribute a percentage of their compensation and there are various company matching provisions. During the year ended December 31, 2011 and 2010, PPC's expenses related to contributions to the To-Ricos Plan were immaterial.

(Expressed in thousands of reais)

Certain retirement plans that PPC sponsors invest in a variety of financial instruments. In response to the continued turbulence in global financial markets, PPC has analyzed their portfolios of investments and, to the best of their knowledge, none of their investments, including money market funds units, commercial paper and municipal securities, have been downgraded because of this turbulence, and neither PPC nor any fund in which PPC participates hold significant amounts of structured investment vehicles, auction rate securities, collateralized debt obligations, credit derivatives, hedge funds investments, fund of funds investments or perpetual preferred securities. Certain postretirement funds in which PPC participates hold significant amounts of mortgage-backed securities. However, none of the mortgages collateralizing these securities are considered subprime.

c) Bertin USA Plans

Bertin USA sponsored a tax-qualified employee savings and retirement plan (the “Bertin 401(k) Plan”) covering its US based employees. The Bertin 401(k) Plan provides for additional matching contributions by Bertin USA, based on specific terms contained in the Bertin 401(k) Plan. The trustee of the Bertin 401(k) Plan, at the direction of each participant, invests the assets of the Bertin 401(k) Plan in participant designated investment options. The Bertin 401(k) Plan is intended to qualify under section 401 of the Internal Revenue Code. Bertin USA's expenses related to the matching provisions of the Bertin 401(k) Plan totaled approximately US$236 thousand (R$ 395) for the year ended December 31, 2011.

Bertin USA has a defined benefit and a supplemental benefit pension plan covering retirees meeting certain age and service requirements. The plan benefits are based primarily on years of service and employee’s compensation. The funding policy is to meet ERISA funding requirements and to accumulate plan assets, which will, over time, approximate the present value of projected benefits payable. Plan assets are invested solely in a group annuity contract. The defined benefit and supplemental benefit plans were frozen on December 31, 1995.

Bertin USA also provides certain health care and life insurance benefits for certain retired and terminated employees based on contractual obligations incurred by the previous owners of JBS USA Trading, Inc. ("JBS USA Trading"), formerly known as SB Holdings, Inc., doing business as The Tupman Thurlow Co., Inc. Bertin USA has elected immediate recognition of the unfunded accumulated postretirement benefit obligation in conjunction with the purchase of the common stock of JBS USA Trading. The postretirement payments are funded in monthly installments. For the year ended December 31, 2011 and 2010, service cost, interest cost, estimated return on plan assets and net periodic benefit cost were immaterial.

The following tables provide reconciliations of the changes in the plans' projected benefit obligations and fair value of assets as well as statements of the funded status, balance sheet reporting and economic assumptions for these plans:

	Dec 31, 2011		Dec 31, 2010	
Change in projected benefit obligation:	**Pension Benefits**	**Other Benefits**	**Pension Benefits**	**Other Benefits**
Projected benefit obligation, beginning of year	**9.023**	**126**	9.037	120
Interest cost	**467**	**7**	547	9
Actuarial losses	**476**	**18**	688	14
Benefits paid	**(775)**	**(12)**	(790)	(11)
Projected benefit obligation, end of year	**9.191**	**139**	**9.482**	**132**

	Dec 31, 2011		Dec 31, 2010	
Change in plan assets:	**Pension Benefits**	**Other Benefits**	**Pension Benefits**	**Other Benefits**
Fair value of plan assets, beginning of the year	**5.038**	**-**	5.537	-
Revision to fair value of plan assets, beginning of the year	**489**	**-**	-	-
Actual return on plan assets	**486**	**-**	139	-
Contributions by employer	**513**	**12**	408	11
Benefits paid	**(774)**	**(12)**	(790)	(11)
Fair value of plan assets, end of year	**5.752**	-	**5.294**	-

	Dec 31, 2011		Dec 31, 2010	
Funded status:	**Pension Benefits**	**Other Benefits**	**Pension Benefits**	**Other Benefits**
Funded status	**(3.440)**	**(139)**	**(4.187)**	**(132)**

	Dec 31, 2011		Dec 31, 2010	
Amounts recognized in the Consolidated Balance Sheets:	**Pension Benefits**	**Other Benefits**	**Pension Benefits**	**Other Benefits**
Accrued benefit cost, current	**(229)**	**(12)**	**(137)**	**(12)**
Accrued benefit cost, long-term	**(3.211)**	**(127)**	**(4.050)**	**(120)**
Accumulated other comprehensive loss	**4.326**	**(35)**	**4.738**	**-**
Net amount recognized	**886**	**(174)**	**551**	**(132)**

The accumulated benefit obligation for all defined benefit plans was US$5.5 million (R$ 9.212) and US$5.4 million (R$ 9.505) at December 31, 2011 and December 31, 2010, respectively.

(Expressed in thousands of reais)

The following table provides the components of net periodic benefit cost for the plans:

	Dec 31, 2011		Dec 31, 2010	
Net periodic benefit cost:	**Pension Benefits**	**Other Benefits**	**Pension Benefits**	**Other Benefits**
	204	**3**	327	5

The following table presents the assumptions used in determining the benefit obligations:

	Dec 31, 2011		Dec 31, 2010	
	Pension Benefits	**Other Benefits**	**Pension Benefits**	**Other Benefits**
Discount rate	**4,50%**	**5,50%**	5,50%	6,25%
Expected rate of return	**N/A**	**N/A**	N/A	N/A

The following table presents the assumptions used in determining the net periodic benefit cost amounts:

	Dec 31, 2011		Dec 31, 2010	
	Pension Benefits	**Other Benefits**	**Pension Benefits**	**Other Benefits**
Discount rate	**5,50%**	**4,50%**	6,25%	5,50%
Expected return on plan assets	**Variable**	**N/A**	Variable	N/A

It is Bertin USA's policy to adjust, on an annual basis, the discount rate used to determine the projected benefit obligation to approximate rates on high-quality, long-term obligations. The Moody's Corporate Aa Bond index is generally used as a benchmark for this purpose.

The expected rate of return on plan assets reflects the average rate of earnings expected on plan assets. This rate reflects long-term assumptions and is consistent with long-term historical returns. Sustained changes in the market may lead to revisions in the assumed long-term rate of return on plan assets.

Plan Assets

The plan assets consisted 100% of debt securities at both December 31, 2011.

Benefit Payments

The following table reflects the benefits as of December 31, 2011 expected to be paid in each of the next five years and in the aggregate for the five years thereafter from Bertin USA's pension and other postretirement plans.

	Pension Benefits	Other Benefits
2012	**823**	**13**
2013	**823**	**13**
2014	**795**	**13**
2015	**786**	**13**
2016	**763**	**13**
Thereafter	**3.622**	**62**
Total	**7.612**	**127**

Unrecognized Benefit Amounts in Accumulated Other Comprehensive Loss (Income)

The amounts in accumulated other comprehensive loss (income) that were not recognized as components of net periodic benefits cost and the changes in those amounts are as follows:

	Dec 31, 2011		Dec 31, 2010	
	Pension Benefits	**Other Benefits**	**Pension Benefits**	**Other Benefits**
Net actuarial loss (gain), beginning of year	**4.509**	**(40)**	-	-
Revision to actuarial loss (gain)	**(435)**	**-**	-	-
Amortization	**(154)**	**3**	(171)	4
Actuarial loss (gain)	**407**	**2**	4.909	(46)
Net actuarial loss (gain)	**4.327**	**(35)**	**4.738**	**(42)**

30 Deferred revenue

On October 22, 2008, the JBS US received a deposit in cash from a customer of US$ 175 million for the customer to secure an exclusive right to collect a certain by-product of the beef fabrication process in all of our U.S. beef plants. This agreement was formalized in writing as the Raw Material Supply agreement ("Supply Agreement") on February 27, 2008. The customer advance payment was recorded as deferred revenue on JBS USA and as other liabilities on consolidated financial statements. As the by-product is delivered to the customer over the term of the agreement, the deferred revenue is recognized within gross sales in the Consolidated Statements of Income.

To provide the customer with security, in the unlikely event the JBS USA was to default on its commitment, the payment is evidenced by the Supply Agreement which bears interest at the three-month LIBOR plus 200 basis points. The interest rate at December 31, 2011 was 2.6% In the event of default, the Supply Agreement provides for a conversion into shares of common stock of JBS USA Holdings based on a formula stipulated in the Supply Agreement. Assuming default had occurred on December 31, 2011, the conversion right under the Supply Agreement would have equaled 13.41% of the outstanding common stock, or 13.41 shares.

JBS USA was in compliance with all covenants as of December 31, 2011. The unamortized balance at December 31, 2011 and December 31, 2010 was approximately US$ 107.5 million (R$ 201,649) and US$ 136.9 million (R$ 228,100), other deferred revenue was US$3.9 million (R$ 7,316) e US$3.4 million (R$6,377), respectively.

(Expressed in thousands of reais)

31 Operating segments

According to IFRS 8/CPC 22 - Operating segments, Management has defined the operational segments that report to the Group, based on the reports use to make strategic decisions, analyzed by the Executive Board of Officers, which are segmented as per the commercialized product point of view, and per geographical location.

The modalities of commercialized products include Beef, Poultry and Pork. Geographically, the Management takes into account the operational performance of its unities in s o Brazil, USA (including Australia), South America (Argentine, Paraguay and Uruguay), Italy.

The Beef segment performs slaughter facility, cold storage and meat processing operations for the production of beef preservatives, fat, feed and derivate products, with industrial units located in Brazil, United States of America, Italy, Australia, Argentina, Uruguay, Paraguay, the latter three with consolidated analyzes, as well as in United States of America and Australia.

The Poultry segment is represented by in natura products, refrigerated as a whole or in pieces, whose productive units are located in United States of America and in Mexico, servicing restaurant chains, food processors, distributors, supermarkets, wholesale and other retail distributors, in addition to exporting to the Eastern Europe (including Russia), the Eastern Hemisphere (including China), Mexico and other international markets.

The Pork segment slaughters, processes and delivers “in natura” meet with one operational unit in United States of America servicing the internal and the foreign market. The products prepared by JBS USA include, also, specific industrial standards cuts, refrigerated.

Due to the significant percentage of the above-mentioned operational segments, the remaining segments and activities in which the Company acts are not relevant and are presented as "Others". In addition, all eliminations of operations, between segments will be eliminated in the group.

The accounting policies of the operational segments are the same as the ones described in the significant accounting policies summary. The Company evaluates its performance per segment, based on the profit or the losses before taxes, and it does not include the non-recurrent gains and losses and the exchange losses – EBITDA.

There are no revenues arising out of transactions with one only foreign client that represent 10% or more of the total revenues

The information per businesses' operational segment, analyzed by the Executive Board of Officers, and related to the years ended on December 31, 2011 and 2010, are as following:

Net revenue by product line:

	2011	2010
Net revenue of the segment		
Beef	**39.681.864**	34.654.482
Pork	**5.816.502**	5.204.157
Poultry	**12.566.167**	12.051.459
Others	**3.732.228**	2.802.734
Total	**61.796.761**	**54.712.832**

Depreciation by product line:

	2011	2010
Depreciation and amortization		
Beef	**579.415**	519.940
Pork	**51.921**	50.675
Poultry	**513.188**	604.182
Others	**146.887**	40.657
Total	**1.291.411**	**1.215.454**

EBITDA by product line:

	2011	2010
EBITDA		
Beef	**2.593.059**	2.187.158
Pork	**551.769**	466.104
Poultry	**(234.347)**	854.070
Others	**240.524**	258.813
Total	**3.151.005**	**3.766.145**

Assets by segment:

	December 31, 2011	December 31, 2010
Assets		
Beef	**32.394.892**	31.870.640
Pork	**1.169.460**	995.696
Poultry	**6.987.619**	6.510.465
Others	**6.858.913**	4.458.818
Total	**47.410.884**	**43.835.619**

(Expressed in thousands of reais)

Revenues by geographic area:

	2011	2010
Net revenue		
United States of America (including Australia)	**45.268.985**	40.327.620
South America	**14.926.617**	13.333.568
Others	**1.601.159**	1.051.644
Total	**61.796.761**	**54.712.832**

Depreciation by geographic area:

	2011	2010
Depreciation and amortization		
United States of America (including Australia)	**800.411**	874.565
South America	**484.513**	334.890
Others	**6.487**	5.999
Total	**1.291.411**	**1.215.454**

EBITDA by geographic area:

	2011	2010
EBITDA		
United States of America (including Australia)	**1.541.177**	2.422.098
South America	**1.597.630**	1.289.601
Others	**12.198**	54.446
Total	**3.151.005**	**3.766.145**

Assets by geographic area:

	December 31, 2011	December 31, 2010
Assets		
United States of America (including Australia)	**14.684.699**	15.324.208
South America	**31.138.791**	27.344.023
Others	**1.587.394**	1.167.388
Total	**47.410.884**	**43.835.619**

32 Expenses by nature

The Company has opted for the presentation of the Consolidated Result Statement per function. As per requested by the IFRS, the following, is the detailing of the consolidated Statement per nature:

Classification by nature	2011	2010
Depreciation and amortization	**(1.291.411)**	(1.215.454)
Personnel expense	**(6.801.895)**	(7.071.341)
Raw material use and consumption materials	**(51.285.660)**	(44.063.100)
Taxes, fees and contributions	**(2.929.792)**	(2.780.326)
Third party capital remuneration	**(4.789.062)**	(4.409.229)
Other income, net	**5.070.951**	4.885.188
	(62.026.869)	**(54.654.262)**

Classification by function	2011	2010
Cost of goods sold	**(55.100.207)**	(47.994.792)
Selling expenses	**(3.144.069)**	(2.627.201)
General and administrative Expenses	**(1.739.198)**	(1.641.024)
Financial expense, net	**(2.010.728)**	(2.223.021)
Other expense, net	**(32.667)**	(168.224)
	(62.026.869)	**(54.654.262)**

33 Insurance coverage

As of December 31, 2011, the maximum individual limit for coverage was R$ 200,000. This coverage includes all types of casualties.

Regarding the indirect subsidiary JBS Argentina, located in the Republic of Argentina, the insurance policy has the same above-mentioned characteristics; however, the maximum indemnification limit for December 31, 2011 was of US$ 32 million (equivalent to R$ 60,026).

Regarding the subsidiary JBS USA, located in the USA, the insurance policy has the same above-mentioned characteristics; however, the maximum indemnification limit for December 31, 2011 was of US$ 200 million (equivalent to R$ 375,160).

The assumptions of risk taken, by their nature, are not part of the scope of a annually audit, therefore, were not reviewed by independent auditors

(Expressed in thousands of reais)

34 Risk management and financial instruments

The Company and its subsidiaries incur, during the regular course of their operations, exposures to market, credit and liquidity risks. Those exposures are managed in an integrated way by the Risk Management Department, following directives from the Risk Management Policy defined by the Risk Management Committee and the Company Directors.

The Risk Management Department is responsible for mapping all the risk factors that may bring adverse financial results for the Company and propose strategies to mitigate those risks. The Risk Management Committee is responsible for approving the strategies and supervising their implementation, following competence levels and the Risk Management Policy.

a) Market Risk

In particular, the exposure to market risk is continuously monitored, especially the risk factors related to foreign exchange, interest rates ad commodity prices, which directly affect the value of financial assets and liabilities, future cash flow and net investments in operations abroad. In these cases the Company and its subsidiaries may use financial hedge instruments, including derivatives, given the approval by the Risk Management Committee.

The Risk Management Department is responsible for providing hedge instruments to all operational departments of the Company, centralizing all risk exposures and managing those risks following the Risk Management Policy. It is the function of the Board of Control Risks ensure that other areas of operations are within the exposure limits set by management, are financially protected against price fluctuations, centralizing the exhibits and applying the Risk Management Policy of the Company.

The Risk Management Department uses proprietary and third party information systems specially developed to control and manage market risk, applying stress scenario and value at risk analysis to measure the net exposure as well as the specific exposure to the exchanges.

a.1) Interest rate risk

Interest rate risk is related to potentially adverse results that may arise from oscillations in interest rates, which may be caused by economic crisis, sovereign monetary policy alterations, or market movements. The Company has assets and liabilities exposed to interest rates like the CDI (Certificado de Depósito Interbancário), TJLP (Taxa de Juros de Longo Prazo), UMBNDES (Unidade Monetária do BNDES), LIBOR (London Interbank Offer Rate) and EURIBOR (Euro Interbank Offer Rate), among others. The Risk Management Policy does not define levels to the proportion between float and fixed exposures, but the Risk Management Department follows market conditions and may propose to the Risk Management Committee strategies to rebalance the exposure.

The interest rate exposure of the Company and its subsidiaries on December 31, 2011 and December 31, 2010 is described below.

	Company		Consolidated	
Net liabilities and assets exposure to CDI rate:	Dec 31, 2011	Dec 31, 2010	Dec 31, 2011	Dec 31, 2010
NCE / Compror / Others	**4.067.586**	3.592.576	**4.074.507**	3.652.012
CDB-DI	**(2.035.784)**	(1.810.529)	**(2.262.399)**	(1.826.496)
Investment funds, LCA-DI and national treasury bill	**(93.604)**	(364.949)	**(777.876)**	(371.412)
Total	**1.938.198**	**1.417.098**	**1.034.232**	**1.454.104**
Liabilities exposure to LIBOR/EURIBOR rate:				
Working Capital - Euro	**-**	-	**30.376**	-
Working Capital - USD	**-**	-	**165.649**	143.045
Pre-payment	**1.719.774**	1.314.669	**1.731.125**	1.314.668
Others	**10.859**	34.753	**359.463**	104.502
Total	**1.730.633**	**1.349.422**	**2.286.613**	**1.562.215**
Liabilities exposure to TJLP rate:				
FINAME / FINEM	**213.707**	265.599	**214.175**	266.535
BNDES Automatic	**187.211**	364.483	**187.211**	364.484
EXIM - export credit facility	**309.259**	639.309	**309.259**	639.310
Total	**710.177**	**1.269.391**	**710.645**	**1.270.329**

Sensitivity analysis

The Company's operations are indexed to fixed rates by TJLP, CDI, Libor and Euribor. Thus, in general, the Company's management believes that any fluctuation in interest rates, would create no significant impact on its income.

(Expressed in thousands of reais)

a.2) Exchange rate risk

Exchange rate risk is related to potentially adverse results that may arise from oscillations in this risk factor, which may be caused by economic crisis, sovereign monetary policy alterations, or market movements. The Company has assets and liabilities exposed to foreign currencies, however the Risk Management Policy does not believe in natural hedging from those opposite exposures, since other important issues like expiry matching and market volatility are very relevant and must be observed.

The Risk Management Department applies approved hedge instruments to protect financial assets and liabilities, potential future cash flow from commercial activities and net investments in foreign operations. Futures, NDFs (non deliverable forwards), options and swaps may be used to hedge loans, investments, flows from interest payments, acquisition of raw material, and other flows, whenever they are quoted in currencies different than the Company's functional currency. The main exposures to exchange rate risk are in US Dollars (US$), Australian Dollars (AUD), Euros (€) and the British Pound (£).

Below are presented the Company's assets and liabilities exposed to the exchange rate risk for the years ended on December 31, 2011 and 2010. The exposure in the subsidiaries are irrelevant for this analysis.

	Company	
EXPOSURE	**Dec 31, 2011**	**Dec 31, 2010**
OPERATING		
Cash and cash equivalents - US$	**932.153**	214.948
Trade accounts receivable - US$ / € / £	**1.030.323**	899.893
Inventories - US$	**74.003**	63.364
Sales Orders - US$ / € / £	**461.710**	667.221
Suppliers - US$	**(37.290)**	(30.361)
Trade accounts payable - US$	**(14.307)**	(3.006)
Subtotal	**2.446.592**	**1.812.059**
FINANCIAL		
Loans and financings - US$	**(6.855.440)**	(6.070.081)
Subtotal	**(6.855.440)**	**(6.070.081)**
DERIVATIVES		
Future Contracts - US$	**2.263.870**	**1.626.591**
Swap	**177.079**	**166.620**
Subtotal	**2.440.949**	**1.793.211**
TOTAL EXPOSURE	**(1.967.899)**	**(2.464.811)**

a.2.1) Position balance in foreign exchange futures (Company)

December 31, 2011

Future Contracts - BM&F

Risk factor	Instrument	Nature	Quantity	Expiry	Notional	Market value
US$	Future	Purchase	22.500	February 1, 2012	2.115.037	(9.399)
					2.115.037	**(9.399)**

Future Contracts - Goldman Sachs

Risk factor	Instrument	Nature	Quantity	Expiry	Notional	Market value
US$/British Pound	Future	Purchase	229	March 1, 2012	41.517	(96)
US$/Euro	Future	Purchase	352	March 1, 2012	107.316	284
					148.833	**188**

(Expressed in thousands of reais)

a.2.2) Position Balance in foreign exchange swaps (Company)

Swaps are derivatives used to hedge net exposures of assets and liabilities of the Company and its subsidiaries and are classified as financial assets or liabilities measured at fair value through income. The Company has swap agreements with Credit Suisse and Citibank.

Swap

Bank	Start date	Notional US$	Expiry date	Fair value (receivable) - R$	Fair value (payable) - R$	Result in Dec 31, 2011
				(a)	(a)	(b)
Credit Suisse	Feb 14, 2011	89.000	May 14, 2013	126.644	132.793	(6.149)
Citibank	Dec 13, 2010	15.077	Dec 10, 2012	22.649	22.924	(275)
Citibank	Feb 4, 2011	73.002	Feb 4, 2015	115.821	120.009	(4.188)
Balance in Dec 31, 2011		**177.079**			**Total**	**(10.612)**

(a) The swap assets contract value is calculated based on the dollar exchange rate on the maturity plus interest of 6% p.a.

(b) Swap result is the difference between assets and liabilities at fair value.

Sensitivity analysis

With the aim of providing information on sensitivity to market risks to which the Company is exposed on December 31, 2011, below is a simulation of possible changes of 25% and 50% in the relevant variables of risk in relation to the likely scenario. The Management believes that the closing prices used in measuring assets and liabilities, based on the date of these consolidated financial statements represent a scenario likely to impact the outcome. Following are the net result between the result of exposures and their derivatives:

Exchange rate risk		**Effect on income - Company**		
Exposure (a)	**Risk**	**Probable scenario (I)**	**Scenario (II) Variation - 25%**	**Scenario (III) Variation - 50%**
Financial	R$ Depreciation	-	(1.713.860)	(3.427.720)
Operation	R$ Depreciation	-	611.648	1.223.296
Hedge derivatives	R$ Appreciation	(19.822)	565.968	1.131.936
		(19.822)	**(536.244)**	**(1.072.488)**
Premises	Exchange rate	1,8758	2,3448	2,8137

a.3) Commodity price risk

The Company is a global player in different areas related to the Agribusiness (the entire livestock protein chain, biodiesel, dairy products, among others) and the regular course of its operations brings exposures to price oscillations in feeder cattle, live cattle, lean hogs, corn, soybeans, and energy, especially in the American, Australian and Brazilian markets. Commodity markets are characterized by volatility arising from external factors like climate, supply levels, transportation costs, agricultural policies, storage costs, among others. The Risk Management Department is responsible for mapping all the Company's exposures to commodity prices oscillations and for proposing strategies to mitigate those risks to the Risk Management Committee. The Risk Management Committee is responsible for approving the strategies and supervising their implementation, and analyzing their effectiveness, following competence levels and the Risk Management Policy.

A very important part of the Company's raw materials needs are biological assets sensitive to stockpiling. In order to guarantee future supply of these materials the Company contracts anticipated purchases from suppliers. Aiming at mitigating price oscillations risks from these operations as well as from other exposures like inventories and future sales orders, the Company and its subsidiaries use hedging instruments specific for each exposure, most notably futures contracts.

a.3.1) Position balance in commodities contracts

The balance in commodities contracts are as follow:

	Consolidated	
EXPOSURE	**Dec 31, 2011**	**Dec 31, 2010**
OPERATING		
Firm Contracts - R$	**3.821.547**	1.871.573
TOTAL	**3.821.547**	**1.871.573**

b) Credit risk

The Company and its subsidiaries are potentially subject to credit risk related to accounts receivable, investments and hedging contracts. The Risk Management Policy understands that the diversity of the portfolio contributes significantly to reduce the credit risk, but parameters are set to operations where credit is provided, observing financial ratios and operational health, as well as consults to credit monitoring entities.

The Risk Management Department follows all operations involving credit risk with financial institutions (investments and hedging), monitoring exposure limits set in the Risk Management Policy based in credit ratings provided by international rating agencies.

The Company held in December 31, 2011 hedging contracts with fair value larger than R$10,000 with the following institutions: Credit Suisse and Citibank.

(Expressed in thousands of reais)

The book value of financial assets that represent the maximum exposure to credit risk at the financial statement date was:

	Note	Company		Consolidated	
		Dec 31, 2011	Dec 31, 2010	Dec 31, 2011	Dec 31, 2010
Assets					
Cash and cash equivalents	4	**3.612.867**	3.000.649	**5.288.194**	4.074.574
Trade accounts receivable	5	**1.883.093**	1.672.729	**4.679.846**	4.036.104
Credits with related parties	10	**88.505**	-	**552.197**	332.679
		5.584.465	**4.673.378**	**10.520.237**	**8.443.357**

Loss on reduction of accounts receivable recoverable value	Company		Consolidated	
	Dec 31, 2011	Dec 31, 2010	Dec 31, 2011	Dec 31, 2010
Current receivables	**1.729.425**	**1.333.676**	**3.939.255**	**3.131.962**
Overdue receivables:				
From 1 to 30 days	**120.142**	164.516	**569.126**	554.860
From 31 to 60 days	**23.297**	80.638	**91.406**	198.192
From 61 to 90 days	**20.755**	49.333	**44.389**	68.467
Above 90 days	**102.656**	154.063	**185.589**	224.697
Allowance for doubtful accounts	**(113.182)**	(109.497)	**(149.919)**	(142.074)
	153.668	**339.053**	**740.591**	**904.142**
	1.883.093	**1.672.729**	**4.679.846**	**4.036.104**

c) Liquidity risk

Liquidity risk arises from the management of working capital of the Company and its subsidiaries and amortization of financing costs and principal of the debt instruments. It is the risk that the Company and its subsidiaries will find difficulty in meeting their financial obligations falling due.

The Company and its subsidiaries manage their capital based on parameters optimization of capital structure with a focus on liquidity and leverage metrics that enable a return to shareholders over the medium term, consistent with the risks assumed in the transaction.

The Management of the Company's liquidity is done taking into account mainly the immediate liquidity indicator modified, represented by the level of cash plus investments divided by short-term debt. It is also maintained a focus on managing the overall leverage of the Company and its subsidiaries to monitor the ratio of net debt to "EBITDA" at levels we considered to be manageable for continuity of operations.

Based on the analysis of these indicators, the management of working capital has been defined to maintain the natural leverage of the Company and its subsidiaries at levels equal to or less than the leverage ratio that we want to achieve.

The index of liquidity and leverage consolidated are shown below:

	Consolidated	
	Dec 31, 2011	Dec 31, 2010
Cash and cash equivalents	5.288.194	4.074.574
Loans and financings - Current	5.339.433	4.966.198
Modified liquidity indicator	0,99	0,82
Leverage indicator	4,0x	3,0x

To calculate the leverage indicator the Company used the dollar and the euro correction rates of the last day of the quarter (closing rate). This criteria is intended to equalize the net debt and EBITDA at the same exchange rate.

The table below shows the fair value of financial liabilities of the Company and its subsidiaries according to their maturities, without considering the present value discount:

Company

December 31, 2011	Less than 1 year	Between 1 and 2 years	Between 3 and 5 years	More than 5 years	Fair Value
Trade accounts payable	666.375	-	-	-	666.375
Loans and financings	4.574.702	1.883.106	3.503.629	1.708.458	11.669.895
Derivatives financing liabilities (assets)	16.984	2.045	793	-	19.822
TOTAL	**5.258.061**	**1.885.151**	**3.504.422**	**1.708.458**	**12.356.092**

December 31, 2010	Less than 1 year	Between 1 and 2 years	Between 3 and 5 years	More than 5 years	Fair Value
Trade accounts payable	566.982	-	-	-	566.982
Loans and financings	4.342.593	2.975.447	2.195.115	1.509.353	11.022.508
Derivatives financing liabilities (assets)	(7.150)	5.493	890	-	(767)
TOTAL	**4.902.425**	**2.980.940**	**2.196.005**	**1.509.353**	**11.588.723**

(Expressed in thousands of reais)

Consolidated

December 31, 2011	Less than 1 year	Between 1 and 2 years	Between 3 and 5 years	More than 5 years	Fair Value
Trade accounts payable	3.323.886	-	-	-	3.323.886
Loans and financings	5.339.433	1.949.326	6.689.943	4.893.492	18.872.194
Derivatives financing liabilities (assets)	18.498	2.045	793	-	21.336
TOTAL	**8.681.817**	**1.951.371**	**6.690.736**	**4.893.492**	**22.217.416**

December 31, 2010	Less than 1 year	Between 1 and 2 years	Between 3 and 5 years	More than 5 years	Fair Value
Trade accounts payable	2.962.395	-	-	-	2.962.395
Loans and financings	4.966.198	3.099.679	4.582.067	2.535.410	15.183.354
Derivatives financing liabilities (assets)	(27.146)	5.493	890	-	(20.763)
TOTAL	**7.901.447**	**3.105.172**	**4.582.957**	**2.535.410**	**18.124.986**

d) Estimated market values

The assets and liabilities are represented in the financial statements at cost and their appropriations of revenues and expenses are accounted for in accordance with its expected realization or settlement.

The market values of non-derivative financial instruments and derivatives were estimated based on information available on the market.

e) Guaranteed margins

The Company has securities pledged as collateral for derivative transactions with the commodities and futures whose balance at December 31, 2011 is R$ 268,331 (R$ 500,195 at December 31, 2010). This warranty is superior to the need presented for these operations.

f) Financial instruments

All transactions with financial instruments are recognized in financial statements as described below:

		Company		Consolidated	
	Notes	Dec 31, 2011	Dec 31, 2010	Dec 31, 2011	Dec 31, 2010
Assets					
Fair value through profit or loss					
Cash and cash equivalents	4	3.612.867	3.000.649	5.288.194	4.074.574
Receivables derivatives		-	767	-	20.763
Loans and receivables					
Trade accounts receivable	5	1.883.093	1.672.729	4.679.846	4.036.104
Credits with related parties	10	88.505	-	552.197	332.679
Total		**5.584.465**	**4.674.145**	**10.520.237**	**8.464.120**
Liabilities					
Liabilities at amortized cost					
Loans and financings	15	11.669.895	11.022.508	18.872.194	15.183.354
Trade accounts payable	14	666.375	566.982	3.323.886	2.962.395
Debts with related parties	10	-	1.532.002	-	-
Fair value through profit or loss					
Payables derivatives		19.822	-	21.336	-
Total		**12.356.092**	**13.121.492**	**22.217.416**	**18.145.749**

During the year there has been no reclassification between categories, fair value through profit or loss, loans and receivables and liabilities at amortized cost, shown in the table above.

(Expressed in thousands of reais)

g) Fair value of financial instruments

The assets and liabilities are represented in the financial statements at cost and their appropriations of revenues and expenses are accounted for in accordance with its expected realization or settlement. The derivatives market of future fair values are calculated based on daily adjustments for changes in market prices of stock futures and commodities that act as counterparty. The swap is obtained by calculating independently the active and passive parts, bringing them to their present value. The future prices used to calculate the curve of the contracts were drawn from the Bloomberg database.

In accordance to CPC 40/IFRS 7 - Financial Instruments: Disclosures, the Company and its subsidiaries classify fair value measurements in accordance with the hierarchical levels that reflect the significance of the indices used in this measurement, according to the following levels:

Level 1 - Quoted prices in active markets (unadjusted) for identical assets or liabilities;

Level 2 - Inputs other than Level 1, in which prices are quoted for similar assets and liabilities, either directly by obtaining prices in active markets or indirectly as valuation techniques that use data from active markets.

Level 3 - Indices used for calculation are not derived from an active market. The Company and its subsidiaries do not have this level of measurement instruments.

As noted above, the fair values of financial instruments, except for those maturing in the short term, equity instruments with no active market and contracts with discretionary features that fair value can not be reliably measured, are presented in hierarchical levels of measurement below :

Fair value hierarchy

	December 31, 2011		
	Company		
	Level 1	Level 2	Level 3
Current assets			
Cash and cash equivalents	3.612.867	-	-
Current liabilities			
Derivatives	(9.211)	(10.611)	-
	Consolidated		
	Level 1	Level 2	Level 3
Current assets			
Cash and cash equivalents	5.288.194	-	-
Current liabilities			
Derivatives	(10.725)	(10.611)	-

	December 31, 2010		
	Company		
	Level 1	Level 2	Level 3
Current assets			
Cash and cash equivalents	3.000.649	-	-
Derivatives	16.227	-	-
Current liabilities			
Derivatives	-	(15.460)	-
	Consolidated		
	Level 1	Level 2	Level 3
Current assets			
Cash and cash equivalents	4.074.574	-	-
Derivatives	36.223	-	-
Current liabilities			
Derivatives	-	(15.460)	-

(Expressed in thousands of reais)

Fair value versus book value

The fair values of financial assets and liabilities, with the book values presented in the balance sheet are as follows:

		December 31, 2011		December 31, 2010	
Company	**Note**	**Book value**	**Fair value**	**Book value**	**Fair value**
Cash and banks	4	**1.483.479**	1.483.479	825.171	825.171
Financial investments	4	**2.129.388**	2.129.388	2.175.478	2.175.478
Trade accounts receivable	5	**1.883.093**	1.883.093	1.672.729	1.672.729
Related parties receivable	10	**88.505**	88.505	-	-
Derivatives		**-**	-	767	767
Total financial assets		**5.584.465**	**5.584.465**	**4.674.145**	**4.674.145**
Trade accounts payable	14	**666.375**	666.375	566.982	566.982
Loans and financings	15	**11.669.895**	11.669.895	11.022.508	11.022.508
Related parties payable	10	**-**	-	1.532.002	1.532.002
Convertible debentures	17	**1.283**	1.283	3.462.212	3.462.212
Derivatives		**19.822**	19.822	-	-
Total financial liabilities		**12.357.375**	**12.357.375**	**16.583.704**	**16.583.704**
		(6.772.910)	**(6.772.910)**	**(11.909.559)**	**(11.909.559)**

		December 31, 2011		December 31, 2010	
Consolidated	**Note**	**Book value**	**Fair value**	**Book value**	**Fair value**
Cash and banks	4	**2.247.919**	2.247.919	1.876.666	1.876.666
Financial investments	4	**3.040.275**	3.040.275	2.197.908	2.197.908
Trade accounts receivable	5	**4.679.846**	4.679.846	4.036.104	4.036.104
Related parties receivable	10	**552.197**	552.197	332.679	332.679
Derivatives		**-**	-	20.763	20.763
Total financial assets		**10.520.237**	**10.520.237**	**8.464.120**	**8.464.120**
Trade accounts payable	14	**3.323.886**	3.323.886	2.962.395	2.962.395
Loans and financings	15	**18.872.194**	18.872.194	15.183.354	15.183.354
Debentures	17	**1.283**	1.283	3.462.212	3.462.212
Derivatives		**21.336**	21.336	-	-
Total financial liabilities		**22.218.699**	**22.218.699**	**21.607.961**	**21.607.961**
		(11.698.462)	**(11.698.462)**	**(13.143.841)**	**(13.143.841)**

Result on derivatives

	Company		Consolidated	
	Dec 31, 2011	**Dec 31, 2010**	**Dec 31, 2011**	**Dec 31, 2010**
Income (expenses) on derivatives	**(101.512)**	**(675.755)**	**(138.281)**	**(738.284)**

35 Material facts

JBS Communicates Financial Amendments and Registration Statement at its U.S. Chicken Division, Pilgrim's Pride Corporation

On December 19, 2011 the Company communicates to its shareholders and to the market in general that a subsidiary indirectly controlled by JBS SA and listed in the U.S. under the regulation of the United States Securities and Exchange Commission (SEC), Pilgrim's Pride Corporation (PPC) today filed a Communication (8K) with the SEC informing of certain amendments to its financial structure. The complete document including attachments can be accessed on the SEC web-page or at www.pilgrims.com.

Furthermore, PPC also filed an S-3 with the SEC in this date detailing the Registration Statement regarding the Rights Offering at PPC announced on December 08, 2011. This S-3 is also available on the SEC web-page or at www.pilgrims.com.

Upon the completion of the rights offering and as part of the CoBank Credit Facility amendments, JBS will no longer be required to make a further USD50 million loan to PPC and furthermore, PPC is allowed to prepay to the Company the principal and interest on the US$ 50 million facility provided by the Company in June 2011.

The Company believes that these financial amendments at Pilgrim's Pride as well as the Registration of the Rights Offering will strengthen the Company's financial position as 2012 approaches with the perspective of the recovery of the chicken industry in the U.S. as exports continue to expand and domestic consumption begins to recover.

36 Subsequent events

JBS adjusts production in Argentina

On January 6, 2012 the Company informed to its shareholders and the market in general that it was adjusting its activities in Argentina to the country´s macroeconomic reality. Therefore, operations of the production unit located in Venado Tuerto (Province of Santa Fe) , which are suspended since December 2011, will be paralyzed.

The decision to close down the Venado Tuerto unit arose from the Company´s need to maintain its competitiveness in Argentina. JBS made a series of investments, including the Swift brand positioning and remains interested in continuing to operate in the country.

The closing of the Venado Tuerto unit will not represent losses to the contracts signed by the Company, which will be served by other Group units. Thereby it will fulfill all its commitments with its customers.

Despite the termination of activities in Venado Tuerto, the Company will continue its operations in Rosario, Pilar and partially Pontevedra

JBS Concludes its Bond Offering in the US

On January 25, 2012 the Company communicates to its shareholders and to the market in general, as part of its debt rebalancing process, that the subsidiaries of the Company, JBS USA, LLC and JBS USA Finance, Inc., priced the Bond ("notes") object of the Communication to the Market dated January 18, 2012. The total aggregate amount has been adjusted of USD 400 up to USD 700 million with a coupon of 8,25% and yield of 8,5% and with an 8 year maturity.

The Company opted to increase the size of the "notes" from the initial indicated amount of USD400 million to USD700 million due to the strong demand which surpassed USD3.7 billion, a clear gesture of confidence in the Company from the market. With this issuance, the Company completes the process of balancing its debt to a more efficient level initiated in May of 2011. Proceeds will be used to pay down shorter term more expensive debt.

This rebalancing process will reduce financial costs and improve the fiscal structure at the Company which will result in an overall savings in the order of USD200 million (including 2011 issuances) on an annualized basis. Furthermore, these funds will improve the maturity profile and reduce the average cost of debt, thus enhancing value to shareholders.

Voluntary Public Offer for Exchange of Shares

On February 9, 2012 the Company informs its shareholders and the market in general that on this date it submitted the following to the Brazilian Securities and Exchange Commission (Comissão de Valores Mobiliários) ("CVM") (i) a request to register a voluntary public tender offer with the CVM, directed at all shareholders of JBS, for the acquisition of common shares issued by the Company, in exchange for shares issued by its wholly-owned subsidiary Vigor Alimentos S.A. ("Vigor"), sole shareholder of S.A. Fábrica de Alimentos Vigor (the "Vigor Subsidiary"), pursuant to CVM Instruction No. 361, dated March 5, 2002 ("CVM Instruction 361") (the "Exchange Offer"), and (ii) a request to register the Initial Public Offering of Vigor in Brazil, as defined below.

The Company announces that:

i) The request to register the Exchange Offer was approved by the Board of Directors of JBS on January 31, 2012.

ii) The Exchange Offer is voluntary and was structured to guarantee to all shareholders of JBS the right to proportionally obtain in Vigor, as a new public company, the same interest they currently hold in JBS; or, alternatively, to retain the number of shares of JBS that they currently own. Vigor will concentrate its activities in the consumer sector and its shares will be admitted to and traded on the Novo Mercado, the listing segment of the São Paulo Stock Exchange (BM&FBOVESPA S.A. – Bolsa de Valores, Mercadorias e Futuros) ("BM&FBOVESPA") with the highest corporate governance standards. The management of JBS believes that, because Vigor is a wholly-owned subsidiary of the Company and not an independent company, the market may not perceive the real value of Vigor within the Company's assets. In addition, the dairy industry customarily has higher trading multiples than those of the meat processing industry. For these reasons, the Company believes that the Exchange Offer will add value to all of its shareholders.

iii) The Exchange Offer will be subject to certain conditions to be provided in the Offer Notice that will be published after the CVM approves the registration of the Exchange Offer (the "Offer Notice"), such as the consent of holders of bonds issued by (i) JBS USA LLC and JBS USA Finance Inc., maturing in May 2014, (ii) JBS and JBS Finance Ltd., maturing in August 2016 and (iii) Bertin S.A. (a company that merged into JBS), maturing in October 2016, and other financings, as applicable, pursuant to the terms of the Offer Notice. The Exchange Offer is also subject to analysis and approval, by the CVM, of specific requests for exemptions from compliance with certain regulatory provisions of CVM Instruction 361 and CVM Instruction No. 10, dated February 14, 1980.

iv) Prior to the publication of the Offer Notice, the Board of Directors of JBS will hold another meeting to define the value to be attributed to Vigor and its shares, as well as to the shares issued by JBS, and, consequently, to define the exchange ratio for the Exchange Offer.

v) The Board of Directors of JBS also resolved to allow the Company to vote in favor of the resolutions proposed at the general shareholders' meeting of Vigor held on February 09, 2012, which meeting approved: (a) the Initial Public Offering of Vigor; (b) the request to register Vigor as a publicly-held company with the CVM and the BM&FBOVESPA; (c) Vigor's entrance to the Novo Mercado listing segment of the BM&FBOVESPA; (d) the amendment and restatement of the Bylaws of Vigor, in compliance with the requirements of publicly-held companies and the rules of the Novo Mercado segment of the BM&FBOVESPA; (e) the election of the members of the Board of Directors and Fiscal Council of Vigor; (f) the approval of the Disclosure of Material Information Policy and the Securities Trading Policy of Vigor and the Code of Ethics; and (g) the participation of Vigor in the Exchange Offer (all of these resolutions, in conjunction, the "Initial Public Offering of Vigor").

vi) In light of the above items and according to the applicable law for this operation, the Board of Directors of JBS approved the closure of the Program to Repurchase Shares renewed by the Company's Board of Directors on June 22, 2011 (the "Program"). Through the Program, 97,519,895 (ninety-seven million, five hundred nineteen thousand, eight hundred ninety-five) common shares issued by the Company were acquired ("Treasury Shares").

vii) Due to the closure of the Program and the imminent occurrence of the Exchange Offer, the Company's Board of Directors also approved the cancellation of all the Treasury Shares, in accordance with Article 19, item XVI of the Company's Bylaws, without reducing the value of its capital stock. The cancellation of the Treasury Shares must be submitted for deliberation at the first General Shareholders Meeting of the Company that will take place after this date, to amend Article 5 of the Bylaws to approve and restate the number of shares representing the capital stock of the Company after the cancellation of the Treasury Shares.

The Company's management believes that the Exchange Offer will be in the best interests of JBS and its shareholders. The market will be kept informed of the entire registration process of the Exchange Offer and the Initial Public Offering of Vigor with the CVM and the BM&FBOVESPA.

Following the approval by the relevant entities, Vigor will have its own independent corporate structure. The new Board of Directors will be composed of seven members, of which five will be independent, including Vicente Falconi Campos, professor emeritus at the Federal University of Minas Gerais (Universidade Federal de Minas Gerais), Betânia Tanure, consultant and professor at the Pontifical Catholic University of Minas Gerais (Pontifícia Universidade Católica de Minas Gerais), Evandro Guimarães, communications industry executive, Cristiana Arcangeli, executive from the cosmetics industry, and Sérgio Carvalho Mandin Fonseca, owner of a strategy and commercial management consulting firm, besides Joesley Mendonça Batista and Wesley Mendonça Batista, who will be the Chairman of the Board, while Gilberto Xandó is the CEO of Vigor.

Copies of documents submitted to the CVM, as the Valuation Report of Vigor S.A. and the minutes the Bidding Form and the License are available on the Company and the CVM website.

Market Maker

On February 16, 2012 the Company informs its shareholders and the market in general that it has hired FLOW CORRETORA DE CÂMBIO, TÍTULOS E VALORES MOBILIÁRIOS S.A., a corporation with headquarters in the city and state of São Paulo, at Rua Joaquim Floriano, no. 100 – 12º floor, duly enrolled at the General Corporate Taxpayers' Register (CNPJ/MF) under no. 05.816.451/0001-15, to act as market maker aiming at promoting liquidity to its common shares (JBSS3) traded on the São Paulo Stock Exchange (BM&FBOVESPA S.A.), for a period of 1 (one) year, from February 8th 2012, automatically renewable for equal periods, provided that neither party states otherwise.

The Company further informs that the free float is composed by 1.564.057.283 (one billion, five hundred and sixty four million, fifty seven thousand and two hundred eighty three) common shares, currently traded on the market and that it has not entered into any agreement with the market maker providing for the exercise of voting rights or purchase and sale of its shares. The market maker will initiate its activities from February 16th 2012.

Four Slaughter Units Leasing

On February 17, 2012 the Company informs its shareholders and the market in general that it has leased four production units in Brazil which were operated by Guaporé Carnes. Three of these units are located in the north of Mato Grosso State (Confresa, Juína e Colíder) and one in Rondônia (São Miguel do Guaporé). Together, these four plants have around 3,000 head daily slaughter capacity.

The Company believes that the synergies and operational benefits arising from this agreement bring value to the whole production chain.

JBS Finalizes Pilgrim's Pride Rights Offering

On March 7, 2012 the Company announced to its shareholders and to the market that PPC, a Company listed on the New York Stock Exchange and controlled by JBS SA through its subsidiary, JBS, completed the $200 million rights offering, as announced on December 8, 2011. The subscription ratio reached 94% and the new shares will be issued and available from March 9, 2012, date of the annual shareholders meeting.

In connection with the rights offering, the Company exercised its basic and over-subscription rights in full, with their resulting ownership interest through its subsidiary JBS USA, totaling 68% compared to 67.3% held previously.

PPC will receive $200 million of gross proceeds in connection with the offering, which will be used to improve the Company's capital position and to fund general operating requirements. "We are pleased with the participation rate in our offering exercised by our stockholders. There were oversubscription requests of 60% more than the shares we issued, which we believe signals confidence in the strategy we have implemented," stated Bill Lovette, PPC CEO.

JBS Acquires Pilgrim's Pride Shares

On March 14, 2012 the Company announced to its shareholders and the market in general that the Company purchased through its wholly owned subsidiary, JBS USA, 18,924,438 shares of PPC. These shares were the property of Lonnie "Bo" Pilgrim and associates and represent substantially all the remaining shares of the founder and former controlling shareholder of PPC.

As announced, the transaction was finalized on March 12, 2012 and the total amount paid was US$107,2 million, representing approximately US$5.69 per share. Upon concluding this deal, JBS' stake in PPC, through its subsidiary JBS USA, will be elevated from the present 68% to 75,3%.

EXECUTIVE BOARD

Wesley Mendonça Batista
Chief Executive Officer

Eliseo Santiago Perez Fernandez

Jeremiah Alphonsus O'Callaghan
Investor Relations Director

Francisco de Assis e Silva
Institutional Relations Executive Director

Wanderley Higino da Silva
Accountant CRC: 1SP123638/O-8

BOARD OF DIRECTORS

Joesley Mendonça Batista
Board President

Wesley Mendonça Batista
Vice-President

José Batista Sobrinho

José Batista Júnior

Marcus Vinicius Pratini de Moraes

Natalino Bertin

Guilherme Narciso de Lacerda

Valere Batista Mendonça Ramos

Vanessa Mendonça Batista

Peter Dvorsak

Guilherme Rodolfo Laager

SUPERVISORY BOARD REPORT

The Fiscal Council, in compliance with legal and statutory provisions, reviewed the Management Report and Financial Statements of the Company for the fiscal year ended on December 31, 2011.

Our examination were conducted in accordance with the legal provisions including: a) analysis of the Financial Statements periodically prepared by the Company b) monitoring the work done by the external independent auditors, c) questions about relevant actions and transactions made by the Administration.

Based on our examination, according to the information and explanations received, and considering the Independent Auditors Report, the Supervisory Board believes that the Management Report and Financial Statements above mentioned are adequately reflecting the information contained therein and are able to be assessed by the Ordinary General Meeting.

São Paulo, March 19, 2012

Divino Aparecido dos Santos

Florisvaldo Caetano de Oliveira

Alexandre Seiji Yokaichiya

Eduardo Sodero Rezende

Pedro Americo Herbst

* * * * *

Results for 4Q11 and 2011

"In God We Trust,
Nature We Respect"

JBS S.A. (Bovespa: JBSS3)* São Paulo, March 21st, 2012

JBS reached net revenue of R$62 billion and positive operating cash flow of R$606 million in 2011

2011 HIGHLIGHTS

- ✓ JBS posted consolidated net revenue of R$61.8 billion, 12.9% higher than 2010.
- ✓ EBITDA was R$3.2 billion, a decrease of 16.3% over 2010, due to the negative result from Pilgrim's Pride. Consolidated EBITDA margin was 5.1%.
  - ➢ JBS USA Beef, including Australia, presented revenue of US$16.5 billion in the year, an increase of 25.6% over 2010. The EBITDA was US$739.1 million, 11.4% higher than 2010.
  - ➢ JBS USA Pork business unit net revenue totaled US$3.5 billion, 17.5% higher than 2010. The EBITDA was US$338.2 million, 22.2% higher when compared to the previous year.
  - ➢ JBS Mercosul posted net revenue of R$14.9 billion, an increase of 11.9% year over year. The EBITDA increased 23.9% over the same period and was R$1.6 billion.
- ✓ JBS generated net cash from operating activities in 2011of R$606.5 million.
- ✓ Net loss in the period was R$75.7 million, caused by Pilgrim's Pride (PPC) which posted a loss of US$495.7 million (US GAAP) in 2011. Excluding this item, net income would have been approximately R$482.6 million.
- ✓ The Company ended the year with R$5.3 billion in cash or cash equivalent, corresponding to 100% of short-term debt.
- ✓ Leverage remained stable at 3.0x, excluding PPC.

4Q11 HIGHLIGHTS

- ✓ JBS posted consolidated net revenue of R$16.9 billion, 18.3% higher than 4Q10.
- ✓ EBITDA was R$940.6 million, an increase of 8.6% over 4Q10. The EBITDA margin was 5.6%.
- ✓ Net income was R$25.6 million in the 4Q11.

*JBS S.A. ("JBS") (Bovespa: JBSS3), the global leading producer of animal protein announces today its results for the fourth quarter of 2011 (4Q11) and for the full year of 2011. For the purpose of analysis, this report considers the results for the quarter ended September 30, 2011 (3Q11) and December 31, 2010 (4Q10) as well as the fiscal year 2010.

The consolidated results of JBS are presented in Brazilian Real (R$) and when separately analyzed, each business unit reports its results in the currency of the country in which it operates. The operations of JBS Australia are an integral part of the subsidiary JBS USA and both results refer to the period of 13 weeks ended December 25, 2011 (4Q11). The quantitative data, such as volumes and heads slaughtered, are not audited.

Message from the President

As we look back at 2011 we can draw some relevant conclusions regarding the performance of JBS such as the fact that we surpassed R$60 billion in net revenue. Last year, our attention continued to be focused on integrating the relevant acquisitions we made over the last number of years. Nonetheless, we had expressive organic growth in the order of 13% and we generated positive operating cash in excess of R$600 million last year reverting a negative operating cash flow in 2010. Besides, all our business units significantly outperformed 2010 with the exception of Pilgrim's Pride Corporation, our US chicken business, which suffered under the influence of an odd year for the sector in the US.

Last year also marked the end of a cycle in terms of major expenditure within the Company. A period marked by substantial investments in plant and property to increase our efficiency and forward our integration has come to a close and after all that was done, we are pleased to see that our overall expense has been reduced by US$100 million. Thus, we reached a high level in our US beef and pork operations and we have also witnessed substantial improvements in our operations here in South America.

Regarding Pilgrim's, we made a decision to realign our business strategy and the results can be seen in the form of a more lean and agile firm fast advancing towards operational excellence. And although there is more to be done, we can already see the results of our efforts. In the last quarter of 2011, our PPC chicken business maintained revenues at above US$1.8 million while EBITDA showed considerable improvement coming in at over US$22 million and that compared with the negative EBITDA of above US$31 million the previous quarter. A negative EBITDA margin of 1.7% in 3Q11 turned 1.2% positive in the last quarter.

We had significant improvements in 2011 and a clear indication is the positive consolidated net income of R$25.6 million in the last quarter of 2011 compared with a negative R$67.5 million in the previous quarter remembering that the whole period was negatively influenced by the underperformance of the Chicken Unit.

Even with all adversities faced by poultry industry in United States last year, we finished 2011 in a situation more favorable than 2010, reducing our loss in 74.1%. If we were to eliminate the negative result at PPC, JBS would have had net income of around R$500 million last year.

Looking at organic growth, the expressive performance last year can be seen in the revenue growth in each and every business unit with particular focus on the beef business unit in the US which showed robust growth of above 25%. Lets not forget that the pork and chicken units also demonstrated growth of 17.5% and 9.5% respectively. Here in South America, sales increased by almost 12% regardless of the difficult situation in Argentina where we have gradually reduced our operations to just two production units.

Although it is natural that we focus on our financial performance at these times, lets spare a thought for the tremendous effort JBS has made in advancing sustainability in our sector. Later this year, in May, we will publish our Sustainability Report together with our Annual Report which will highlight the progress made last year. In this report, you will be able to read about the actions we have been taking over the last number of years and particularly last year, the results of the independent audits that have been carried out on our work and the collective efforts we have been active in at the Global Roundtable for Sustainable Beef (GRSB) as well as locally in Brazil at the Grupo de Trabalho da Pecuaria Sustentavel (GTPS). We have no fear in saying that we believe that JBS is today the leading Company in the Brazilian Agibusiness sector in terms of initiatives and processes we have pioneered. As a result we commit ourselves in the eyes of the communities we operate, the environmental sector as a whole and our many clients to exercise our activities in the most sustainable manner possible.

To finalize, we look at 2012 as the continuation of a period where we will continue to reap the results of the foundation laid in the recent past. Our priory this year again is in maintaining careful management of each of our business units, keeping this simple, agile avoiding the pitfalls of complacency and bureaucracy. Our focus continues to be on improved operational efficiency and in maintaining our organic growth. We, however, will always keep a watchful eye on opportunities that could bring value to our business model and to our shareholders.

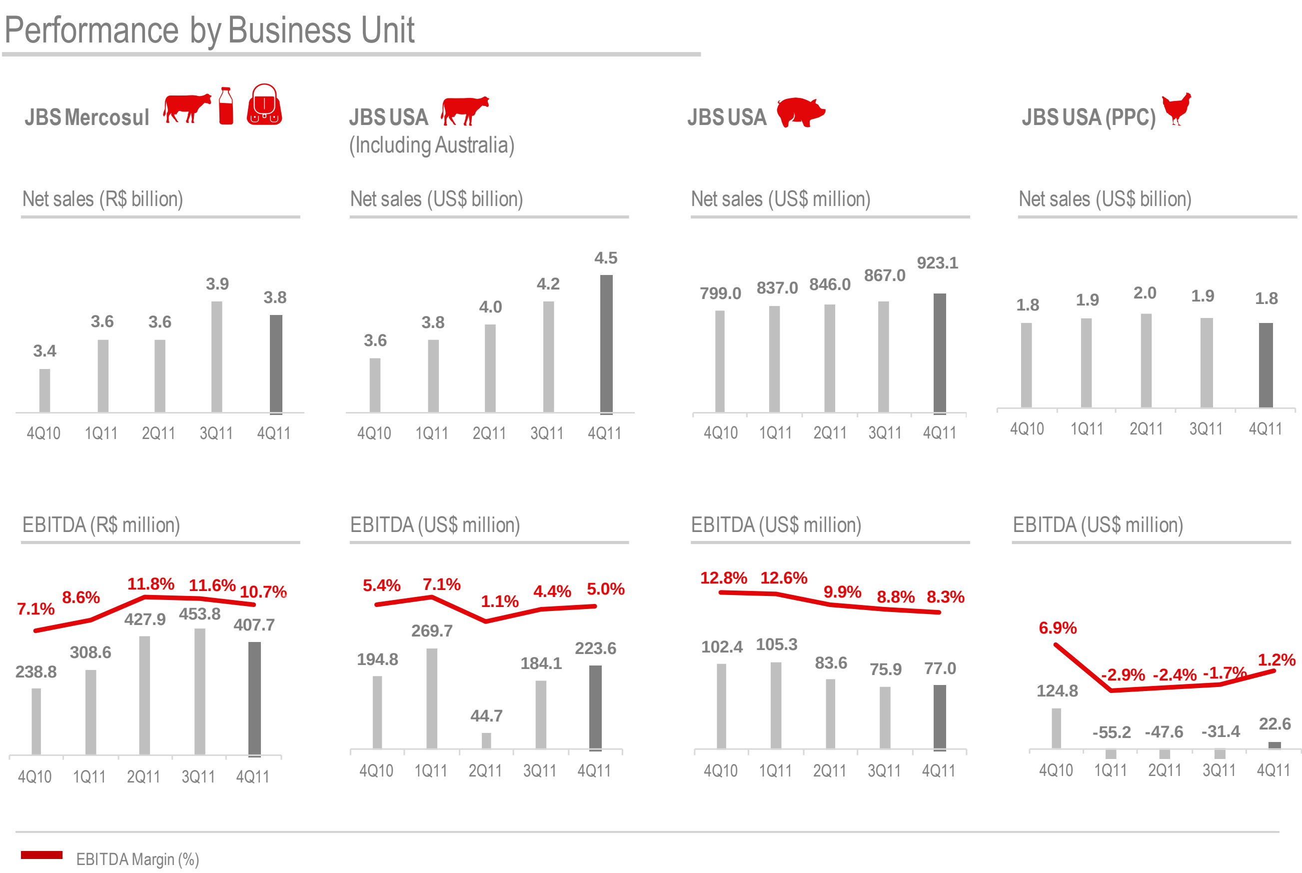
We have overcome the challenge of integrating our various businesses and we have demonstrated our ability to manage this Company in light of all the businesses we have incorporated in last number of years. In 2012, we will be especially focused on cash generation with a view towards reducing leverage with a resulting value accretion for our shareholders.

Wesley Mendonça Batista
CEO of JBS S.A.

ANALYSIS OF CONSOLIDATED RESULTS

Analysis of the principal financial indicators of JBS by Business Unit (in local currency)

		4Q11	3Q11	Δ%	4Q10	Δ%	2011	2010	Δ%
Net Revenue									
JBS USA Beef	US$	4,491.6	4,210.6	6.7%	3,588.7	25.2%	16,459.6	13,103.6	25.6%
JBS USA Pork	US$	923.1	867.1	6.5%	799.4	15.5%	3,472.6	2,956.7	17.5%
JBS USA Chicken	US$	1,829.3	1,891.2	-3.3%	1,811.3	1.0%	7,535.7	6,881.7	9.5%
JBS Mercosul	R$	3,800.5	3,906.7	-2.7%	3,362.8	13.0%	14,926.6	13,333.6	11.9%
EBITDA									
JBS USA Beef	US$	223.6	184.1	21.5%	194.8	14.8%	739.1	663.7	11.4%
JBS USA Pork	US$	77.0	75.9	1.4%	102.4	-24.8%	338.2	276.8	22.2%
JBS USA Chicken	US$	22.6	(31.4)	-	124.8	-81.9%	(149.8)	481.9	-
JBS Mercosul	R$	407.7	453.8	-10.2%	238.8	70.7%	1,597.6	1,289.6	23.9%
EBITDA Margin									
JBS USA Beef	%	5.0%	4.4%	-	5.4%	-	4.5%	5.1%	-
JBS USA Pork	%	8.3%	8.8%	-	12.8%	-	9.7%	9.4%	-
JBS USA Chicken	%	1.2%	-1.7%	-	6.9%	-	-2.0%	7.0%	-
JBS Mercosul	%	10.7%	11.6%	-	7.1%	-	10.7%	9.7%	-



Consolidated analysis of the principal operational indicators of JBS

R$ million	4Q11	3Q11	Δ%	4Q10	Δ%	2011	2010	Δ%
Net Revenue	**16,934.5**	**15,567.8**	**8.8%**	**14,319.6**	**18.3%**	**61,796.8**	**54,712.8**	**12.9%**
Cost of Goods Sold	(15,040.0)	(13,873.6)	8.4%	(12,522.7)	20.1%	(55,100.2)	(47,994.8)	14.8%
Gross Income	**1,894.5**	**1,694.2**	**11.8%**	**1,796.9**	**5.4%**	**6,696.6**	**6,718.0**	**-0.3%**
Gross Margin	11.2%	10.9%	-	12.5%	-	10.8%	12.3%	-
Selling Expenses	(839.3)	(812.6)	3.3%	(717.7)	17.0%	(3,144.1)	(2,627.2)	19.7%
General and Adm. Expenses	(491.4)	(442.8)	11.0%	(511.6)	-4.0%	(1,739.2)	(1,641.0)	6.0%
Net Financial Income (expense)	(549.2)	(519.5)	5.7%	(950.3)	-42.2%	(2,010.7)	(2,223.0)	-9.5%
Other Income (expense)	(22.4)	4.0	-	(82.2)	-72.7%	(32.7)	(168.2)	-
Operating Income	**(7.9)**	**(76.7)**	**-89.8%**	**(464.8)**	**-98.3%**	**(230.1)**	**58.6**	**-**
Discontinued Operations Result	0.0	0.0	**-**	0.0	**-**	0.0	12.2	**-**
Income and social contribution taxes	(15.3)	(106.0)	-85.6%	(34.7)	-55.9%	(92.8)	(325.4)	-71.5%
Participation of non-controlling shareholders	(48.7)	(115.2)	-57.7%	39.8	-	(247.2)	38.2	-
Net Income (Loss)(1)	**25.6**	**(67.5)**	**-**	**(539.3)**	**-**	**(75.7)**	**(292.8)**	**-**
EBITDA	**940.6**	**786.8**	**19.5%**	**865.9**	**8.6%**	**3,151.0**	**3,766.1**	**-16.3%**
EBITDA Margin	5.6%	5.1%	-	6.0%	-	5.1%	6.9%	-
Net Income (Loss) per share	**0.01**	**(0.02)**	**-**	**(0.22)**	**-**	**(0.03)**	**(0.12)**	**-**

(1) Participation of Controlling Shareholders.

Number of Heads Slaughtered and Sales Volume*

	4Q11	3Q11	Δ%	4Q10	Δ%	2011	2010	Δ%
Heads slaughtered (thousand)								
Cattle	3,625.7	3,827.4	-5.3%	3,632.3	-0.2%	15,088.9	15,112.6	-0.2%
Hogs	3,651.9	3,104.5	17.6%	3,587.2	1.8%	13,132.2	12,841.8	2.3%
Smalls	894.7	890.0	0.5%	890.2	0.5%	3,198.3	2,531.1	26.4%
Volume Sold (thousand tons)								
Domestic Market	**1,667.9**	**1,624.7**	**2.7%**	**1,777.0**	**-6.1%**	**6,642.5**	**6,696.6**	**-0.8%**
Fresh and Chilled Beef	1,423.2	1,347.9	5.6%	1,511.0	-5.8%	5,587.9	5,635.8	-0.9%
Processed Beef	35.9	36.6	-1.9%	38.7	-7.2%	139.2	158.2	-12.0%
Others	208.9	240.2	-13.0%	227.3	-8.1%	915.4	902.6	1.4%
Exports	**502.9**	**522.2**	**-3.7%**	**492.6**	**2.1%**	**2,055.4**	**2,030.9**	**1.2%**
Fresh and Chilled Beef	472.4	474.4	-0.4%	442.9	6.7%	1,865.5	1,798.3	3.7%
Processed Beef	14.4	19.1	-24.6%	18.1	-20.5%	70.7	103.5	-31.7%
Others	16.1	28.7	-43.9%	31.6	-49.0%	119.2	129.0	-7.6%
TOTAL	**2,170.9**	**2,146.9**	**1.1%**	**2,269.6**	**-4.4%**	**8,697.9**	**8,727.5**	**-0.3%**

* Not including chicken

CONSOLIDATED RESULTS

Net Revenue

JBS consolidated net revenue in 2011 was R$61,796.8 million, an increase of 12.9% compared to R$54,712.8 million in 2010. This expansion was caused primarily by the performance in the USA Beef and Pork Units, which posted average price increases of 20% during the year, besides the JBS Mercosul result which also presented double digit growth.

In 2011, approximately 75% of global sales were generated domestically in the markets that the Company is present and 25% came from exports.

In 4Q11 the Company posted revenue of R$16,934.5 million, 18.3% above the same period in 2010 and 8.8% higher than 3Q11.

EBITDA

2011 EBITDA was R$3,151.0 million, a decline of 16.3% compared to 2010. This result was due to foreign exchange variation during the period and the underperformance of Pilgrim's Pride (JBS USA Chicken), which posted a negative EBITDA of US$149.8 million in 2011, compared to a positive EBITDA of US$481.9 in 2010. Excluding PPC's results in both years, the EBITDA would have grown 16.6%.

During 4Q11, EBITDA totaled R$940.6 million, an increase of 8.6% and 19.5% when compared to 4Q10 and 3Q11, respectively. The 4Q11 EBITDA margin was 5.6%.

Net Income / Loss

Net loss in 2011 was R$75.7 million, equivalent to minus R$0.03 EPS, due to the Chicken Operation which incurred a loss of US$495.7 million (US GAAP), equivalent to R$833.3 million. Excluding PPC results and considering the JBS 67% stake in PPC, net profit in 2011 would have reached approximately R$482.6 million.

Cash Generation

JBS generated R$606.5 million positive cash flow in 2011 from operating activities before investments.

Capital Expenditure

In 2011, total capital expenditure (CAPEX) of JBS in property, plant, and equipment was R$1,173.8 million, 4.2% lower than 2010. In 4Q11 capex amounted to R$226.6 million. The main focus of investments were for improvement of productivity and increase in storage capacity and distribution in all regions.

Indebtedness

JBS' net debt to EBITDA, excluding Pilgrim's Pride (PPC), a US Listed Company controlled by JBS, remained stable in 4Q11 at 3.0x.

Pilgrim's Pride was excluded from the debt calculation of JBS due to the fact that PPC is a *non-recourse* subsidiary controlled by JBS.

JBS (excluding PPC)

R$ million	12/31/11	9/30/11	Var.%
Gross debt	**16,201.8**	**16,501.1**	**-1.8%**
(+) Short Term Debt	5,310.1	5,315.7	-0.1%
(+) Long Term Debt	10,891.7	11,185.3	-2.6%
(-) Cash and Equivalents	**5,195.7**	**5,387.8**	**-3.6%**
Net debt	**11,006.1**	**11,113.3**	**-1.0%**
Net debt/EBITDA [1]	**3.0x**	**3.0x**	

(1) EBITDA LTM. U.S. dollar exchange rate of the last day of the period.

Including Pilgrim's Pride, leverage also remained stable at 4.0x. PPC presented negative EBITDA of US$149.8 million in 2011, compared to positive US$481.9 million in 2010, a negative swing of US$631.7 million.

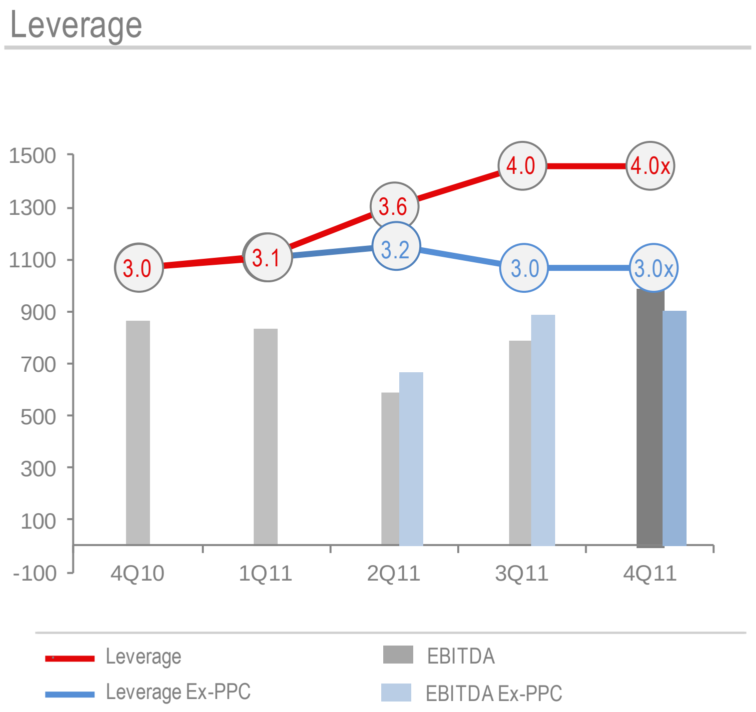
JBS including Pilgrim's Pride

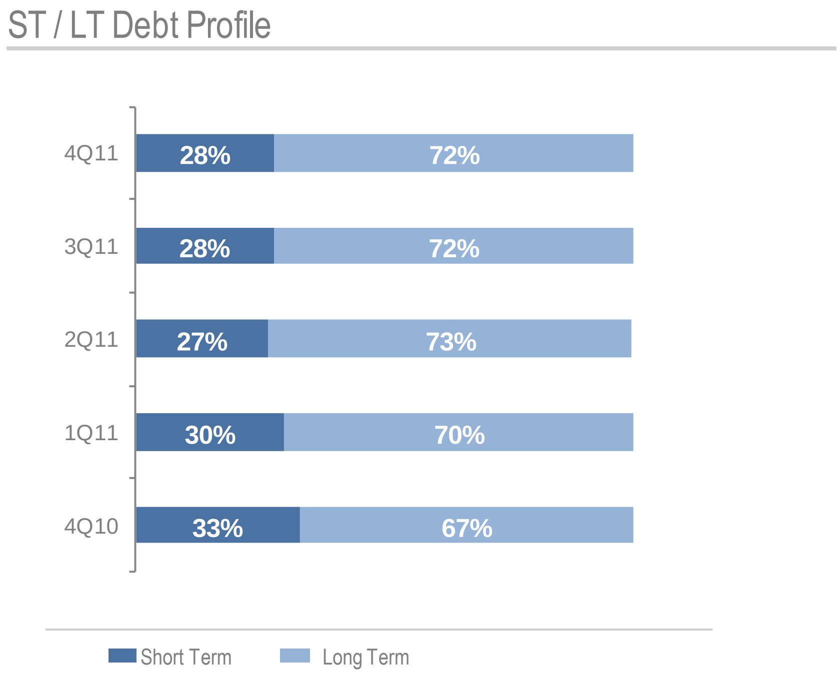
R$ million	12/31/11	9/30/11	Var.%
Gross debt	**18,872.2**	**19,235.4**	**-1.9%**
(+) Short Term Debt	5,339.4	5,344.7	-0.1%
(+) Long Term Debt	13,532.8	13,890.7	-2.6%
(-) Cash and Equivalents	5,288.2	5,581.0	-5.2%
Net debt ( )	**13,584.0**	**13,654.4**	**-0.5%**
Net debt/EBITDA [1]	**4.0x**	**4.0x**	

(1) EBITDA LTM. U.S. dollar exchange rate of the last day of the period.

Cash Position

The Company ended the quarter with R$5.3 billion in cash or cash equivalent, corresponding to 100% of short-term debt.





ANALYSIS OF RESULTS BY BUSINESS UNIT

JBS USA Beef (including Australia), 45% of JBS S.A. Net Revenue

4Q11 net revenue for this business unit was US$4,491.6 million, outperforming 4Q10 by 25.2%. This result reflects an increase in average sales prices in the domestic and export markets. Compared to 3Q11, revenue increased 6.7%. EBITDA was US$223.6 million in the fourth quarter, an increase of 14.8% compared with 4Q10 and an increase of 21.5% sequentially. The 4Q11 EBITDA margin was 5.0%.

In 2011 revenue totaled US$16,459.6 million, an increase of 25.6% over 2010. 2011 EBITDA was US$739.1 million, 11.4% above 2010, with an EBITDA margin in 2011 of 4.5%.

The Company remains focused on reducing operating cost, with emphasis on increasing profitability per head processed and improving sales mix.

Highlights (US GAAP)

US$ million	4Q11	3Q11	Δ%	4Q10	Δ%	2011	2010	Δ%
Heads slaughtered (thousand)	2,108.7	2,111.0	-0.1%	2,047.3	3.0%	8,334.7	8,194.8	1.7%
Net Revenue	4,491.6	4,210.6	6.7%	3,588.7	25.2%	16,459.6	13,103.6	25.6%
EBITDA	223.6	184.1	21.5%	194.8	14.8%	739.1	663.7	11.4%
EBITDA margin %	5.0%	4.4%		5.4%		4.5%	5.1%	

Breakdown of Net Revenues

Domestic Market	4Q11	3Q11	Δ%	4Q10	Δ%	2011	2010	Δ%
Net Revenue (US$ million)	3,261.8	3,002.5	8.6%	2,864.9	13.9%	11,850.2	9,780.0	21.2%
Volume (tons)	872.9	819.7	6.5%	917.0	-4.8%	3,401.1	3,304.5	2.9%
Average Price (US$/Kg)	3.74	3.66	2.0%	3.12	19.6%	3.48	2.96	17.7%

Exports	4Q11	3Q11	Δ%	4Q10	Δ%	2011	2010	Δ%
Net Revenue (US$ million)	1,229.9	1,208.1	1.8%	723.8	69.9%	4,609.4	3,323.5	38.7%
Volume (tons)	304.7	313.3	-2.8%	295.5	3.1%	1,190.0	1,116.6	6.6%
Average Price (US$/Kg)	4.04	3.86	4.7%	2.45	64.8%	3.87	2.98	29.9%

JBS USA Pork, 10% of JBS S.A. Net Revenue

Net revenue for the quarter was US$923.1 million, 15.5% above 4Q10, reflecting primarily an increase in export average sales prices. Compared to 3Q11, the increase was 6.5% as a result of a higher number of heads processed, due to better demand, both in the domestic and export market, during the period.

In this business unit, EBITDA reached US$77.0 million in 4Q11, 24.8% lower y-o-y. Compared to 3Q11 EBITDA increased by 1.4%. EBITDA margin was 8.3% in 4Q11 reflecting a 20.1% increase in pork prices.

In 2011, revenue totaled US$3.472,6 million, 17.5% higher than 2010. EBITDA was US$338.2 million, 22.2% above 2010, which was US$276.8 million. EBITDA margin for the year was 9.7%.

Highlights (US GAAP)

US$ million	4Q11	3Q11	Δ%	4Q10	Δ%	2011	2010	Δ%
Animals slaughtered (thousand)	3,651.9	3,104.5	17.6%	3,587.2	1.8%	13,132.2	12,841.8	2.3%
Net Revenue	923.1	867.1	6.5%	799.4	15.5%	3,472.6	2,956.7	17.5%
EBITDA	77.0	75.9	1.4%	102.4	-24.8%	338.2	276.8	22.2%
EBITDA margin %	8.3%	8.8%		12.8%		9.7%	9.4%	

Breakdown of Net Revenues

Domestic Market	4Q11	3Q11	Δ%	4Q10	Δ%	2011	2010	Δ%
Net Revenue (US$ million)	763.9	731.3	4.5%	695.2	9.9%	2,879.8	2,567.7	12.2%
Volume (thousand tons)	310.5	263.5	17.8%	348.0	-10.8%	1,175.0	1,285.1	-8.6%
Average Price (US$/Kg)	2.46	2.78	-11.4%	2.00	23.1%	2.45	2.00	22.5%

Exports	4Q11	3Q11	Δ%	4Q10	Δ%	2011	2010	Δ%
Net Revenue (US$ million)	159.2	135.8	17.2%	104.2	52.8%	592.8	388.9	52.4%
Volume (thousand tons)	65.8	56.8	16.0%	64.4	2.2%	247.0	214.6	15.1%
Average Price (US$/Kg)	2.42	2.39	1.1%	1.62	49.5%	2.40	1.81	32.6%

JBS USA Chicken (Pilgrim's Pride Corporation, a US listed Company controlled by JBS USA), 20% of JBS S.A. Net Revenue

4Q11 net revenue was US$1,829.3 million, 1.0% higher than 4Q10, reflecting an increase in chicken prices during the period which partially offset the reduction in volumes sold. Compared to 3Q11, revenue decreased 3.3%. 4Q11 adjusted EBITDA was US$22.6 million, reversing the negative result of US$31.4 million in 3Q11.

In 2011 revenue reached US$7,535.7 million, 9.5% higher than 2010, while adjusted EBITDA was minus US$149.8 million in 2011, compared to a positive result of US$481.9 million in the previous year.

During 2011 the poultry industry in the U.S. operated with excess production and high inventory levels, which resulted in the inability of the transfer production costs to selling prices.

Because of these adversities Pilgrim's Pride realigned its business strategy and management structure to become a lean and agile company, with operational excellence, taking the "spirit of ownership" forward in the organization. In addition, PPC has reshaped its pricing system, reducing the dependence on long term contracts with fixed prices, and creating more flexible models that reflect current market conditions.

Highlights (US GAAP)

US$ million	4Q11	3Q11	Δ%	4Q10	Δ%	2011	2010	Δ%
Net Revenue	1,829.3	1,891.2	-3.3%	1,811.3	1.0%	7,535.7	6,881.7	9.5%
EBITDA	22.6	(31.4)	-	124.8	-	(149.8)	481.9	-
EBITDA margin %	1.2%	-1.7%		6.9%		-2.0%	7.0%	

JBS Mercosul, 25% of JBS S.A. Net Revenue

Net revenue of JBS Mercosul came in at R$3,800.5 million in 4Q11, an increase of 13.0% in comparison with 4Q10, as a result of an increase in domestic sales prices and export volumes. Compared to 3Q11, revenue decreased 2.7%. EBITDA for the quarter was R$407.7 million, an increase of 70.7% in comparison with 4Q10. EBITDA margin in 4Q11 was 10.7%.

JBS Mercosul revenue in 2011 totaled R$14,926.6 million, 11.9% higher than 2010, while EBITDA went from R$1,289.6 million in 2010 to R$1,597.6 million in 2011, an increase of 23.9%.

Results for JBS Mercosul reflects the continuity of the work on operational improvements, optimization of installed capacity in its plants in Brazil and the expansion of sales of products with higher aggregate value in the domestic market.

Operations in Argentina are still challenging and impacted the outcome of the business unit during 2011 due to government restrictions in the release of export orders, compensation for the closure of plants in the country and significant wage increases following the inflation indexes.

Highlights

R$ million	4Q11	3Q11	Δ%	4Q10	Δ%	2011	2010	Δ%
Heads slaughtered (thousand)	1,517.0	1,716.3	-11.6%	1,585.0	-4.3%	6,754.2	6,819.6	-1.0%
Net Revenue	3,800.5	3,906.7	-2.7%	3,362.8	13.0%	14,926.6	13,333.6	11.9%
EBITDA	407.7	453.8	-10.2%	238.8	70.7%	1,597.6	1,289.6	23.9%
EBITDA margin %	10.7%	11.6%	-0.9pp	7.1%	3.6pp	10.7%	9.7%	1pp

Breakdown of Net Revenues

Domestic Market	4Q11	3Q11	Δ%	4Q10	Δ%	2011	2010	Δ%
Net Revenue (million R$)								
Fresh and Chilled Product	1,748.9	1,814.9	-3.6%	1,646.4	6.2%	6,875.5	5,923.3	16.1%
Processed Items	195.9	193.0	1.5%	139.8	40.1%	731.5	503.2	45.4%
Others	553.3	528.7	4.7%	434.4	27.4%	1,987.8	1,677.3	18.5%
TOTAL	**2,498.0**	**2,536.6**	**-1.5%**	**2,220.6**	**12.5%**	**9,594.8**	**8,103.8**	**18.4%**
Volume (thousand tons)								
Fresh and Chilled Product	239.7	264.7	-9.4%	246.1	-2.6%	1,011.9	1,011.1	0.1%
Processed Items	35.9	36.6	-1.9%	38.7	-7.2%	139.2	158.2	-12.0%
Others	208.9	240.2	-13.0%	227.3	-8.1%	915.4	902.6	1.4%
TOTAL	**484.5**	**541.4**	**-10.5%**	**512.0**	**-5.4%**	**2,066.5**	**2,071.9**	**-0.3%**
Average Price (R$/Kg)								
Fresh and Chilled Product	7.30	6.86	6.4%	6.69	9.1%	6.79	5.86	16.0%
Processed Items	5.46	5.27	3.6%	3.62	50.8%	5.25	3.18	65.2%
Others	2.65	2.20	20.5%	1.91	38.7%	2.17	1.86	16.9%

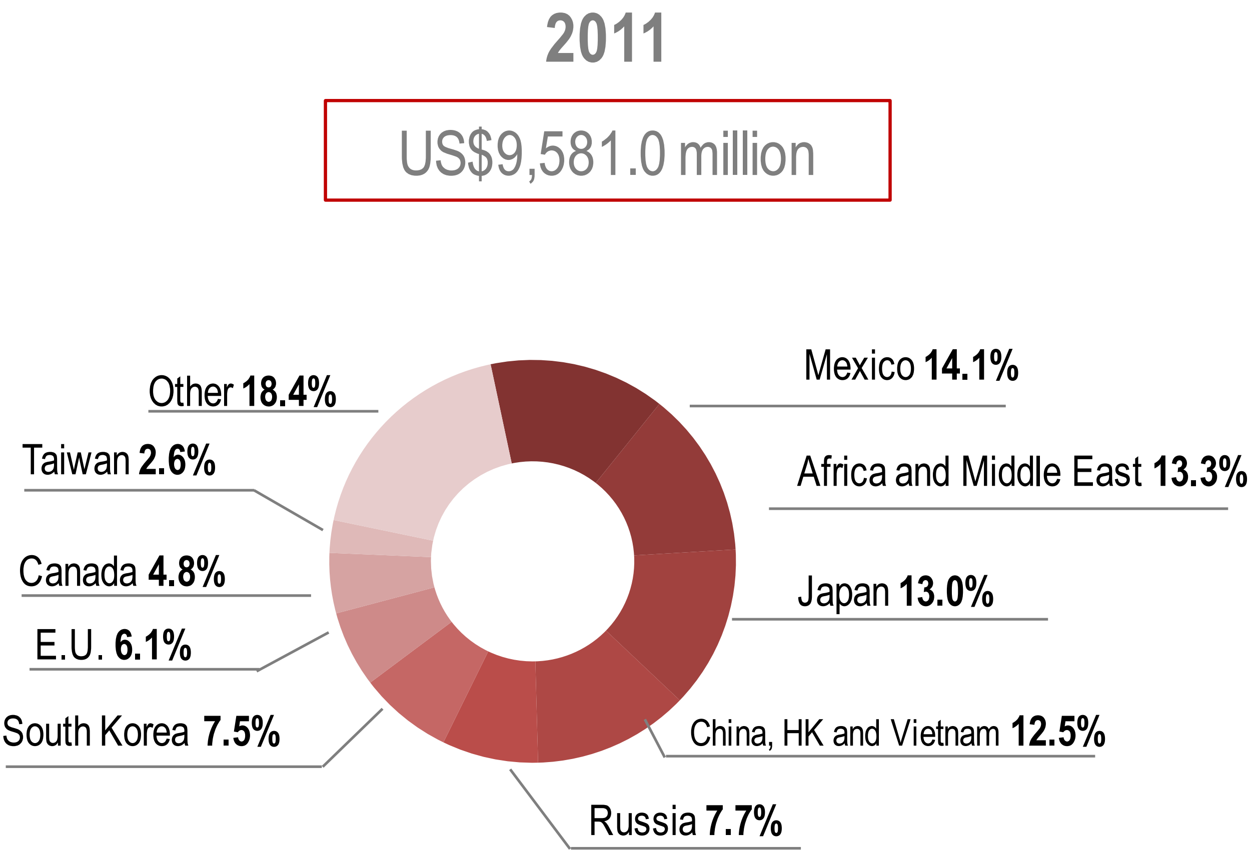
JBS Mercosul, 25% of JBS S.A. Net Revenues

Breakdown of Net Revenues

Exports	4Q11	3Q11	Δ%	4Q10	Δ%	2011	2010	Δ%
Net Revenue (million R$)								
Fresh and Chilled Beef	892.4	884.5	0.9%	703.5	26.9%	3,471.7	3,354.5	3.5%
Processed Beef	159.5	201.6	-20.9%	195.0	-18.2%	717.0	813.4	-11.9%
Others	250.5	284.0	-11.8%	243.7	2.8%	1,143.1	1,061.9	7.6%
TOTAL	**1,302.4**	**1,370.1**	**-4.9%**	**1,142.2**	**14.0%**	**5,331.8**	**5,229.8**	**2.0%**
Volume (thousand tons)								
Fresh and Chilled Beef	101.9	104.3	-2.3%	83.0	22.8%	428.5	460.7	-7.0%
Processed Beef	14.4	19.1	-24.6%	18.1	-20.5%	70.7	103.5	-31.7%
Others	16.1	28.7	-43.9%	31.6	-49.0%	119.2	129.0	-7.6%
TOTAL	**132.5**	**152.1**	**-12.9%**	**132.7**	**-0.2%**	**618.4**	**693.3**	**-10.8%**
Average Price (R$/Kg)								
Fresh and Chilled Beef	8.75	8.48	3.2%	8.47	3.3%	8.10	7.28	11.3%
Processed Beef	11.07	10.55	4.9%	10.76	2.9%	10.14	7.86	29.0%
Others	15.56	9.90	57.3%	7.71	101.8%	9.59	8.23	16.5%

TABLES AND CHARTS

Graph I - JBS Consolidated Exports Distribution



Source: JBS

Table I - Breakdown of Production Costs by Business Unit (%)

4Q11 (%)	Consolidated	JBS Mercosul	USA Beef	USA Pork	USA Chicken
Raw material (livestock)	80.2%	85.9%	87.2%	82.2%	56.1%
Processing (including ingredients and packaging)	10.5%	8.1%	5.5%	7.4%	26.2%
Labor Cost	9.4%	6.0%	7.2%	10.4%	17.6%

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CONSOLIDATED FINANCIAL STATEMENTS – JBS S.A.

JBS S.A.

Balance sheets
(In thousands of Reais)

	Company		Consolidated	
	December 31, 2011	December 31, 2010	December 31, 2011	December 31, 2010
ASSETS				
CURRENT ASSETS				
Cash and cash equivalents	**3,612,867**	3,000,649	**5,288,194**	4,074,574
Trade accounts receivable, net	**1,883,093**	1,672,729	**4,679,846**	4,036,104
Inventories	**1,544,261**	1,109,472	**5,405,705**	4,476,934
Biological assets	**-**	-	**209,543**	417,028
Recoverable taxes	**1,330,609**	1,088,310	**1,690,311**	1,419,784
Prepaid expenses	**8,148**	13,844	**131,033**	107,825
Other investment and discontinued operations	**-**	504,002	**-**	504,002
Other current assets	**256,225**	161,066	**526,649**	351,817
TOTAL CURRENT ASSETS	**8,635,203**	**7,550,072**	**17,931,281**	**15,388,068**
NON-CURRENT ASSETS				
Long-term assets				
Credits with related parties	**88,505**	-	**552,197**	332,679
Judicial deposits and others	**104,207**	88,218	**389,947**	448,875
Recoverable taxes	**562,027**	553,770	**626,126**	616,297
Total long-term assets	**754,739**	**641,988**	**1,568,270**	**1,397,851**
Investments in subsidiaries	**7,561,574**	10,443,000	**-**	-
Property, plant and equipment, net	**7,803,582**	7,598,963	**15,378,714**	14,624,201
Intangible assets, net	**9,531,506**	9,531,739	**12,532,619**	12,425,499
	24,896,662	**27,573,702**	**27,911,333**	**27,049,700**
TOTAL NON-CURRENT ASSETS	**25,651,401**	**28,215,690**	**29,479,603**	**28,447,551**
TOTAL ASSETS	**34,286,604**	**35,765,762**	**47,410,884**	**43,835,619**

The accompanying notes are an integral part of the financial statements

JBS S.A.

Balance sheets
(In thousands of Reais)

	Company		Consolidated	
	December 31, 2011	December 31, 2010	December 31, 2011	December 31, 2010
LIABILITIES AND SHAREHOLDERS' EQUITY				
CURRENT LIABILITIES				
Trade accounts payable	**666,375**	566,982	**3,323,886**	2,962,395
Loans and financings	**4,574,702**	4,342,593	**5,339,433**	4,966,198
Income taxes	**-**	-	**211,528**	14,251
Payroll, social charges and tax obligation	**347,863**	375,600	**1,167,163**	1,095,687
Payables related to facilities acquisitions	**10,589**	45,746	**10,589**	45,746
Other current liabilities	**466,402**	509,482	**343,100**	332,208
TOTAL CURRENT LIABILITIES	**6,065,931**	**5,840,403**	**10,395,699**	**9,416,485**
NON-CURRENT LIABILITIES				
Loans and financings	**7,095,193**	6,679,915	**13,532,761**	10,217,156
Convertible debentures	**1,283**	3,462,212	**1,283**	3,462,212
Payroll, social charges and tax obligation	**-**	-	**683,812**	317,633
Payables related to facilities acquisitions	**2,048**	5,144	**2,048**	5,144
Deferred income taxes	**289,798**	390,774	**678,372**	1,003,050
Provision for lawsuits risk	**140,975**	136,002	**251,560**	321,660
Debts with related parties	**-**	1,532,002	**-**	-
Other non-current liabilities	**27,554**	124,939	**266,161**	397,430
TOTAL NON-CURRENT LIABILITIES	**7,556,851**	**12,330,988**	**15,415,997**	**15,724,285**
SHAREHOLDERS' EQUITY				
Capital stock	**21,506,247**	18,046,067	**21,506,247**	18,046,067
Capital transaction	**(10,212)**	(9,949)	**(10,212)**	(9,949)
Capital reserve	**985,944**	985,944	**985,944**	985,944
Revaluation reserve	**101,556**	106,814	**101,556**	106,814
Profit reserves	**1,440,799**	1,511,246	**1,440,799**	1,511,246
Treasury shares	**(610,550)**	(485,169)	**(610,550)**	(485,169)
Valuation adjustments to shareholders' equity in subsidiaries	**127,071**	(1,719)	**127,071**	(1,719)
Accumulated translation adjustments in subsidiaries	**(2,877,033)**	(2,558,863)	**(2,877,033)**	(2,558,863)
Attributable to controlling interest	**20,663,822**	**17,594,371**	**20,663,822**	**17,594,371**
Attributable to noncontrolling interest	**-**	**-**	**935,366**	**1,100,478**
TOTAL SHAREHOLDERS' EQUITY	**20,663,822**	**17,594,371**	**21,599,188**	**18,694,849**
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	**34,286,604**	**35,765,762**	**47,410,884**	**43,835,619**

The accompanying notes are an integral part of the financial statements

JBS S.A.

Statements of income for the years ended December 31, 2011 and 2010
(In thousands of Reais)

	Company		Consolidated	
	2011	2010	2011	2010
NET SALE REVENUE	**13,060,853**	**11,770,293**	**61,796,761**	**54,712,832**
Cost of goods sold	**(10,023,868)**	(9,338,628)	**(55,100,207)**	(47,994,792)
GROSS INCOME	**3,036,985**	**2,431,665**	**6,696,554**	**6,718,040**
OPERATING INCOME (EXPENSE)				
General and administrative expenses	**(595,453)**	(503,405)	**(1,739,198)**	(1,641,024)
Selling expenses	**(1,274,996)**	(995,067)	**(3,144,069)**	(2,627,201)
Financial expense, net	**(1,468,238)**	(1,927,045)	**(2,010,728)**	(2,223,021)
Equity in earnings of subsidiaries	**113,264**	815,611	**-**	-
Other income (expenses), net	**28,031**	(85,645)	**(32,667)**	(168,224)
	(3,197,392)	**(2,695,551)**	**(6,926,662)**	**(6,659,470)**
LOSS BEFORE TAXES	**(160,407)**	**(263,886)**	**(230,108)**	**58,570**
Current income taxes	**2,710**	2,853	**(520,711)**	(358,774)
Deferred income taxes	**81,992**	(44,012)	**427,934**	33,346
	84,702	**(41,159)**	**(92,777)**	**(325,428)**
LOSS OF CONTINUED OPERATIONS	**(75,705)**	**(305,045)**	**(322,885)**	**(266,858)**
Net income of discontinued operations	**-**	12,246	**-**	12,246
LOSS OF THE YEAR	**(75,705)**	**(292,799)**	**(322,885)**	**(254,612)**
ATTRIBUTABLE TO:				
Controlling interest			**(75,705)**	(292,799)
Noncontrolling interest			**(247,180)**	38,187
			(322,885)	**(254,612)**
Loss basic per thousand shares - in reais	**(27.77)**	**(117.46)**	**(27.77)**	**(117.46)**
Loss diluted per thousand shares - in reais	**(27.77)**	**81.71**	**(27.77)**	**81.71**

The accompanying notes are an integral part of the financial statements

JBS S.A.

Statements of cash flows for the years ended December 31, 2011 and 2010
(In thousands of Reais)

	Company		Consolidated	
	2011	2010	2011	2010
Cash flow from operating activities				
Loss of the year attributable to controlling interest	(75,705)	(292,799)	(75,705)	(292,799)
Adjustments to reconcile loss to cash provided on operating activities				
. Depreciation and amortization	436,501	286,115	1,291,411	1,215,454
. Allowance for doubtful accounts	10,021	7,180	15,577	16,132
. Equity in earnings of subsidiaries	(113,264)	(815,611)	-	-
. Net income on discontinued operations	-	(12,246)	-	(12,246)
. Gain on assets sales	(24,998)	6,961	(8,132)	11,005
. Deferred income taxes	(81,992)	44,012	(427,934)	(33,346)
. Current and non-current financial charges	1,544,673	448,829	1,611,274	642,763
. Provision for lawsuits risk	5,562	(73,368)	9,865	(22,509)
. Impairment	-	25,514	63,193	83,831
	1,700,798	(375,413)	2,479,549	1,608,285
Decrease (increase) in operating assets				
Trade accounts receivable	(149,369)	(531,026)	(278,778)	(957,276)
Inventories	(433,292)	(350,936)	(627,902)	(1,251,438)
Recoverable taxes	(195,802)	(239,357)	(295,794)	(275,947)
Other current and non-current assets	(104,145)	31,791	(43,156)	225,296
Related party receivable	(360,521)	-	(171,501)	(2,101)
Biological assets	-	-	247,255	(189,908)
Increase (decrease) operating liabilities				
Trade accounts payable	77,789	(60,870)	(28,742)	344,962
Other current and non-current liabilities	(100,210)	(311,617)	(75,275)	(67,419)
Related party payable	-	1,598,237	-	-
Noncontrolling interest	-	-	(247,180)	38,187
Valuation adjustments to shareholders' equity in subsidiaries	-	-	(351,964)	(943,717)
Net cash provided by (used in) operating activities	435,248	(239,191)	606,512	(1,471,076)
Cash flow from investing activities				
Additions to property, plant and equipment and intangible assets	(569,741)	(533,831)	(1,173,780)	(1,225,581)
Increase in investments in subsidiaries	(963,638)	(3,038,408)	-	-
Decrease in investments in subsidiaries	2,491,708	-	-	-
Proceeds received from termination agreement of Inalca JBS	504,002	-	504,002	-
Net effect of working capital of acquired (merged) company	718	-	(34,584)	(338,119)
Net cash provided by (used in) investing activities	1,463,049	(3,572,239)	(704,362)	(1,563,700)
Cash flow from financing activities				
Proceeds from loans and financings	6,181,618	5,693,809	17,532,838	14,191,471
Payments of loans and financings	(7,341,304)	(4,309,777)	(16,224,978)	(13,462,647)
Debentures payment	(749)	-	(749)	-
Capital increase	-	1,600,000	-	1,600,000
Transaction costs for issuing of tittles and securities	-	(55,252)	-	(55,252)
Capital transactions	(263)	-	(263)	-
Shares acquisition of own emission	(125,381)	(213,728)	(125,381)	(213,728)
Net cash provided by (used in) financing activities	(1,286,079)	2,715,052	1,181,467	2,059,844
Effect of exchange variation on cash and cash equivalents	-	-	130,003	11,122
Variance in cash and cash equivalents	612,218	(1,096,378)	1,213,620	(963,810)
Cash and cash equivalents at the beginning of the year	3,000,649	4,097,027	4,074,574	5,038,384
Cash and cash equivalents at the end of the year	3,612,867	3,000,649	5,288,194	4,074,574

The accompanying notes are an integral part of the financial statements

DISCLAIMER

This release contains forward-looking statements relating to the prospects of the business, estimates for operating and financial results, and those related to growth prospects of JBS. These are merely projections and, as such, are based exclusively on the expectations of JBS' management concerning the future of the business and its continued access to capital to fund the Company's business plan. Such forward-looking statements depend, substantially, on changes in market conditions, government regulations, competitive pressures, the performance of the Brazilian economy and the industry, among other factors and risks disclosed in JBS' filed disclosure documents and are, therefore, subject to change without prior notice.