

MARFRIG GLOBAL FOODS S.A.
Corporate Taxpayer ID (CNPJ/MF): 03.853.896/0001-40
Company Registry (NIRE): 35.300.341.031
Publicly Held Company

MINUTES OF THE BOARD OF DIRECTORS MEETING
HELD ON NOVEMBER 17, 2019

Date, Time and Place: Meeting of the Board of Directors of Marfrig Global Foods S.A. ("Company"), located at Avenida Queiroz Filho, nº 1.560, Bloco 5, Torre Sabiá, 3º andar, Sala 301, Vila Hamburguesa, CEP 05319-000, in the city and state of São Paulo, held on November 17, 2019, at 10 a.m.

Call Notice and Attendance: Call notice was waived in view of the presence of all the directors of the Company via conference call: Marcos Antonio Molina dos Santos, Chairman of the Board of Directors, Alain Emilie Henry Martinet, Antonio dos Santos Maciel Neto, Herculano Aníbal Alves, Marcia Aparecida Pascoal Marçal dos Santos, Roberto Faldini, Roberto Silva Waack and Rodrigo Marçal Filho.

Presiding Board: Chairman: Marcos Antonio Molina dos Santos; **Secretary:** Heraldo Geres.

Agenda: Approve the Company's increase in the membership interest of National Beef Packing Company, LLC ("National Beef").

Resolutions: After due examination and debate on the matter of the agenda, the members of the Board of Directors decided, by unanimous vote and based on the discussions held in the last weeks, to approve the execution of an agreement in order to increase the Company's membership interest in the voting and total capital of National Beef. The transaction is subject to usual precedent conditions and will cause no changes in the current administration of National Beef. The Board of Directors decided to ratify all acts practiced previously in connection with said operation, with the Statutory Board of Executive Officers authorized to take all measures and to practice all acts required to effect and fully comply with the decisions formalized herein. **Closure:** There being no further matters to address, these minutes were drawn up, read, approved and signed by all the directors in attendance. Signatures: **Presiding Board: Chairman:** Marcos Antonio Molina dos Santos; **Secretary:** Heraldo Geres. **Directors present:** Marcos Antonio Molina dos Santos - Chairman of the Board of Directors, Alain Emilie Henry Martinet, Antonio dos Santos Maciel Neto, Herculano Aníbal

Alves, Marcia Aparecida Pascoal Marçal dos Santos, Roberto Faldini, Roberto Silva Waack and Rodrigo Marçal Filho.

I certify that this is a true copy of the original minutes drawn up in the records of the Company.

São Paulo, November 17, 2019.

Heraldo Geres
Secretary